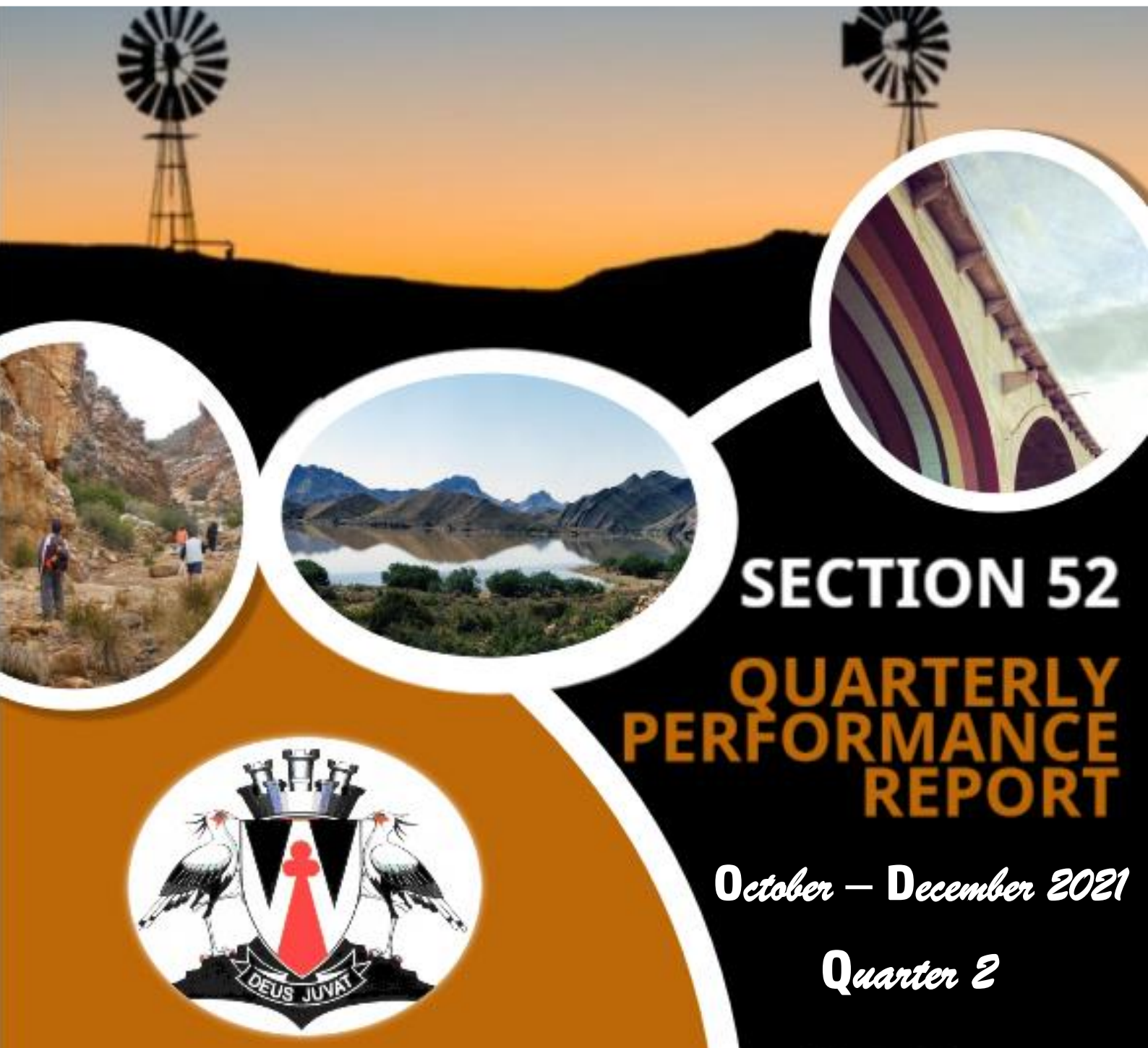


# Central Karoo District Municipality



**SECTION 52**

**QUARTERLY  
PERFORMANCE  
REPORT**

*October – December 2021*

*Quarter 2*

**2021 - 22**

# CENTRAL KAROO DISTRICT MUNICIPALITY



## In-Year Report

Prepared in terms of the Local Government: Municipal Finance Management Act (56/2003): Municipal Budget and Reporting Regulations, Government Gazette 32141, 17 April 2009.

## MONTHLY AND QUARTERLY BUDGET STATEMENT

## DECEMBER 2021



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## 1. GLOSSARY

1.1	<b>Adjustments Budget –</b>	Prescribed in section 28 of the MFMA. The formal means by which a municipality may revise its annual budget during the year.
1.2	<b>Allocations –</b>	Money received from Provincial or National Government or other municipalities.
1.3	<b>Budget –</b>	The financial plan of the Central Karoo District Municipality.
1.4	<b>Budget Related Policy –</b>	Policy of the municipality affecting or affected by the budget, examples include tariff policy, rates policy, credit control and debt collection policy.
1.5	<b>Capital Expenditure –</b>	Spending on assets such as land, buildings, furniture, computer equipment and machinery. Any capital expenditure must be reflected as a non-current asset on the Municipality’s balance sheet.
1.6	<b>Cash Flow Statement –</b>	A statement including only actual receipts and expenditure by the Municipality. Cash payments and receipts do not always coincide with budgeted timings. For example, when an invoice is received by the Municipality it is shown as expenditure in the month it is received, even though it may not be paid in the same period.
1.7	<b>DORA –</b>	Division of Revenue Act. Annual legislation that shows the total allocations made by national to provincial and local government.
1.8	<b>Equitable Share –</b>	A general grant paid to Municipalities.
1.9	<b>Fruitless and Wasteful Expenditure –</b>	Expenditure that was made in vain and would have been avoided had reasonable care been exercised.
1.10	<b>GFS –</b>	Government Finance Statistics. An internationally recognised classification system that facilitates like for like comparison between Municipalities.
1.11	<b>GRAP –</b>	Generally Recognised Accounting Practice. The new standard for municipal accounting.
1.12	<b>IDP –</b>	Integrated Development Plan. The main strategic planning document of the Municipality.
1.13	<b>MBRR –</b>	Local Government: Municipal Finance Management Act (56/2003): Municipal Budget and Reporting Regulations.
1.14	<b>MFMA –</b>	Local Government: Municipal Finance Management Act (56/2003). The principle piece of legislation relating to municipal financial management. Herein referred to as the Act.
1.15	<b>MTREF –</b>	Medium Term Revenue and Expenditure Framework. A medium-term financial plan, usually 3 years, based on a fixed first year and indicative

		further two years budget allocations. Also includes details of the previous and current years' financial position.
1.16	<b>Operating Expenditure –</b>	Spending on the day-to-day operations of the Municipality such as salaries and wages and general expenses.
1.17	<b>SDBIP –</b>	Service Delivery and Budget Implementation Plan. A detailed plan comprising quarterly performance targets and monthly budget estimates.
1.18	<b>Strategic Objectives –</b>	The main priorities of the Central Karoo District Municipality as set out in the IDP. Budgeted spending must contribute towards the achievement of the strategic objectives.
1.19	<b>Unauthorised Expenditure –</b>	Generally, is spending without, or in excess of, an approved budget.
1.20	<b>Virement –</b>	A transfer of budget.
1.21	<b>Virement Policy –</b>	The policy that sets out the rules for budget transfers. Virements are normally allowed within a vote. Transfers between votes must be agreed by Council through an Adjustments Budget.
1.22	<b>Vote –</b>	One of the main segments into which a budget of a municipality is divided for the appropriation of money for the different departments of the municipality. In Central Karoo District Municipality this means at directorate level. The votes for Central Karoo District therefore are: <ul style="list-style-type: none"><li>• Executive and Council;</li><li>• Budget and Treasury;</li><li>• Corporate Services; and</li></ul>

## PART 1: IN-YEAR REPORT

### 2.1 SECTION 1 – MAYOR’S REPORT:

#### 2.1.1 **In-Year Report: Monthly and Quarterly Budget Statement:**

##### 2.1.1.1 Implementation of Budget in terms of SDBIP:

No comments apart from that already mentioned in the Executive summary of this report.

##### 2.1.1.2 Other Information:

Additional clarity on the content of this report or answers to any questions is available from the Acting Chief Financial Officer, MR. RF de Bruyn.

### 2.2 SECTION 2 – RESOLUTIONS:

The recommended Resolution to Council with regard to the December 2021 In-Year Report is:

#### **RESOLVED:**

- (a) That the Council take note of contents in the in-year monthly and quarterly report for March 2021 as set out in the schedules contained in Section 4:
  - (i) Table C1 – Monthly Budget Statement Summary;
  - (ii) Table C2 – Monthly Budget Statement: Financial Performance (Standard Classification);
  - (iii) Table C3 – Monthly Budget Statement: Financial Performance Standard Classification (Revenue and Expenditure by Municipal Vote);
  - (iv) Table C4 – Monthly Budget Statement: Financial Performance (Revenue by Source and Expenditure by Type);
  - (v) Table C5 – Monthly Budget Statement: Capital Expenditure;
  - (vi) Table C6 – Monthly Budget Statement: Financial Position; and
  - (vii) Table C7 – Monthly Budget Statement – Cash Flows.
- (b) Any other resolutions required by the Council.

## 2.3 SECTION 3 – EXECUTIVE SUMMARY:

### 2.3.1 Introduction:

All the schedules reflect the following information:

- Original budget;
- Monthly actual figures;
- Year-to-date actual figures;
- Year-to-date budgeted figures.

### 2.3.2 Financial Performance, Position and Cash Flow:

Section 4 of this report includes the tables with the detailed figures.

#### 2.3.2.1 Financial Performance:

The detail of this section can be found in Section 4 of this report Table C2 (Summary per GFS); Table C3 (Summary per Municipal Vote) and Table C4 (Summary by Revenue Source and Expenditure Type). The latter is used to provide the executive summary.

##### 2.3.2.1.1 Overall View:

The following table summarises the overall position on the capital and operating budgets. Take note that the Operating Expenditure only reflects the direct expenditure and exclude all indirect expenditure e.g. Administrative Costs.

	<u>Capital Expenditure</u>	<u>Operating Expenditure</u>	<u>Operating Revenue</u>
Original Budget	2 715 500,00	108 237 984,00	109 044 911,00
Adjustment Budget	2 715 500,00	102 518 651,00	109 044 911,00
Actual spend / received (YTD)	-	54 436 808,00	44 187 918,00
<b>Percentage Spend (YTD)</b>	<b>0%</b>	<b>50%</b>	<b>41%</b>

The table reflects spending of the capital budget of 0%. The total operating expenditure and revenue reflects percentage spent of 50% and 41% respectively.

### 2.3.2.1.2 Revenue by Source:

The figures represented in this section are the accrued amounts and not actual cash receipts.

The comparisons of the major sources of revenue are illustrated in the figure below:

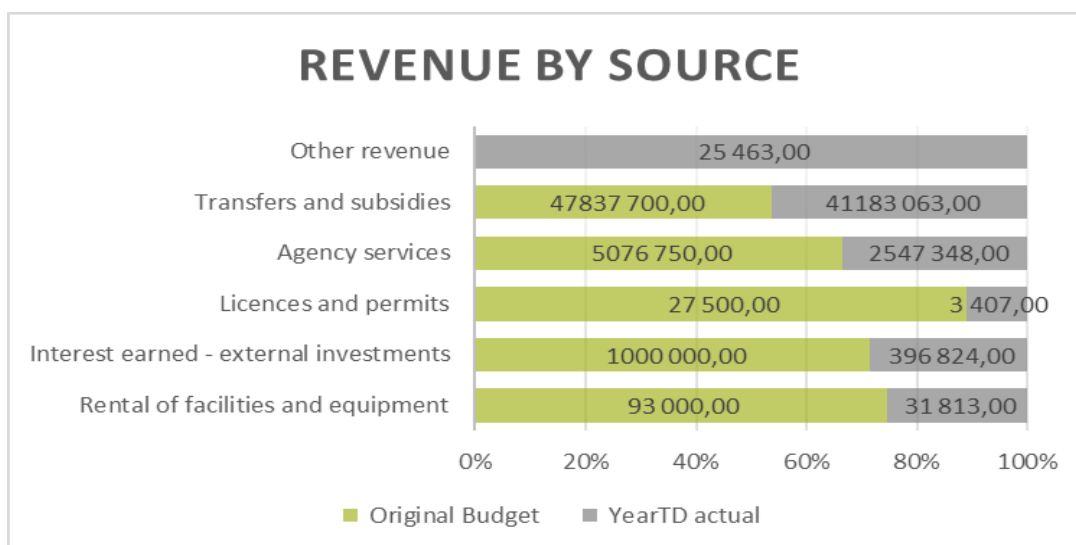


Figure 1 – Revenue by source (\*Refer to Grants receipts schedule for actual receipts, page 22

#### **Other Revenue:**

The amount raised as reflected for the actual year to date represents 0.05% of the total budget amount. This low percentage is due to the mscoa classification of the Roads services revenue that is allocated to transfers and subsidies and not other revenue as per the original budget.

#### **Interest Earned – External Investments:**

The budget amount for Interest earned R 1 000 000, whilst the year-to-date actual revenue is R 396 824. Thus, reflecting receipt of 39.68% at the end of December 2021. This leads to a variance of 21% when compared to the year-to-date budget and can be contributed to the late submission of claims for the Agency fees as a result of the backlog caused by late approval of the annual budget. Thus, fewer funds could be invested.

### 2.3.2.2 Operating Expenditure by Type:

The figures in this section should represent the accrued amounts; in other words when the goods have been ordered; received or the invoice has been completed (reconciled with goods received and prices quoted) it should be captured as an expense. Shadow figures are reflected on the financial system once an order is issued. This action serves as a budgetary control mechanism and no actual financial entries are passed. These figures cannot be used for reporting purposes. The amounts included as expenditure are currently only those for which a payment run has been completed.

The total actual expenditure amounts to R 54.437 million and represents a variance of 1% in comparison with the year to date budget.



2.3.2.3 Operating Expenditure by Municipal Vote (Figure 2):

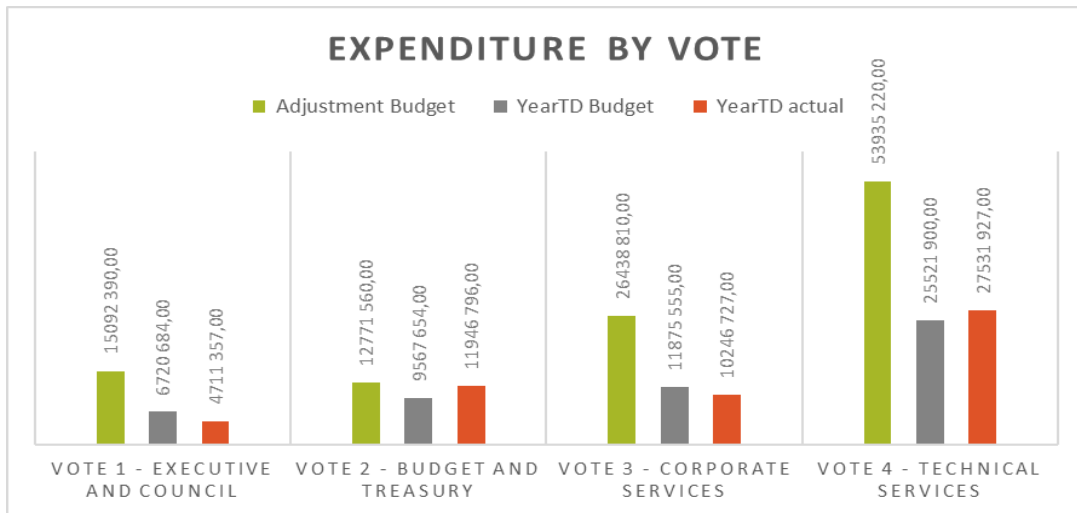


Figure 2 – Breakdown Operating Expenditure by Municipal Vote

Expenditure by Vote	Adjustment Budget	YearTD Budget	YearTD actual	% Spend
Vote 1 - EXECUTIVE AND COUNCIL	15 092 390,00	6 720 684,00	4 711 357,00	<b>31,22%</b>
Vote 2 - BUDGET AND TREASURY	12 771 560,00	9 567 654,00	11 946 796,00	<b>93,54%</b>
Vote 3 - CORPORATE SERVICES	26 438 810,00	11 875 555,00	10 246 727,00	<b>38,76%</b>
Vote 4 - TECHNICAL SERVICES	53 935 220,00	25 521 900,00	27 531 927,00	<b>51,05%</b>
<b>Total Expenditure by Vote</b>	<b>108 237 980,00</b>	<b>53 685 793,00</b>	<b>54 436 807,00</b>	<b>50%</b>

The original budget for Technical Service is R 53.935 million of which R 27.532 million has been expended representing 51.05% of the budget amount.

The original budget for Corporate Services is R 29.685 million of which R 10.247 million has been expended representing 38.76% of the budget amount.

The original budget for Budget and Treasury is R 12.772 million of which R 11.947 million has been expended representing 93.54% of the budget amount.

The original budget for Executive and Council is R 11.846 million of which R 4.711 million has been expended representing 31.22% of the budget amount.

**2.3.2.4 Capital Expenditure (Figure 3):**

There is no capital spending for the financial year to date. The total capital budget is R 2.716 million.

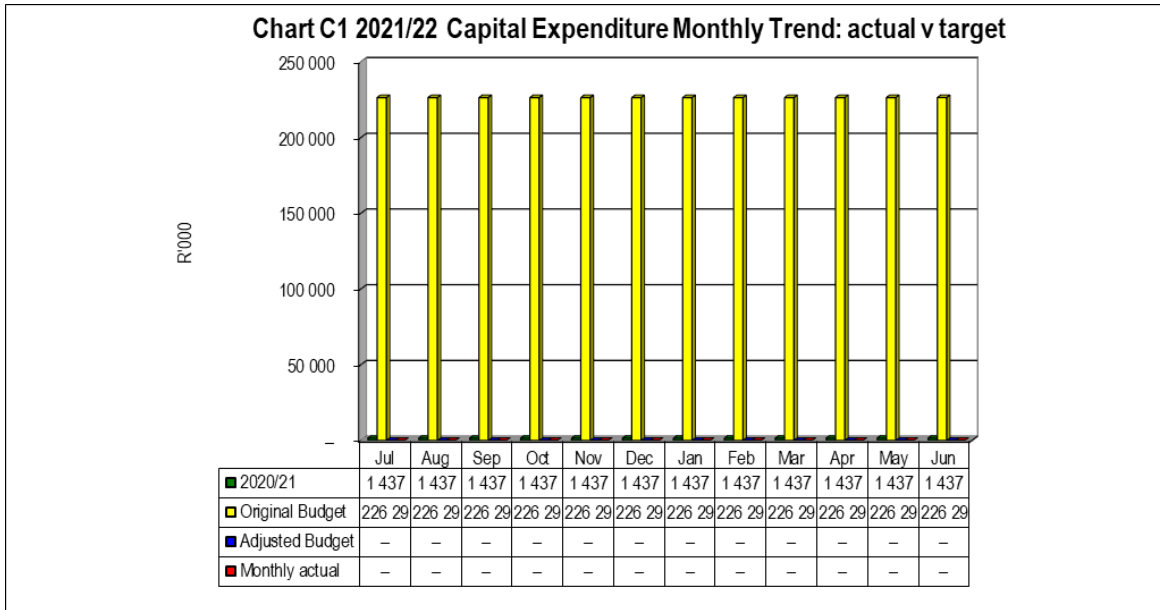


Figure 3 – Breakdown Capital Expenditure by month

**2.3.3 Cash Flow:**

The detail of this section can be found in Section 4 of this report Table C7 (Cashflow statement). The balance at the end of November 2021 for the cash flow statement amounts to R 11.646 million.

## 2.4 SECTION 4 – IN-YEAR BUDGET STATEMENT TABLE:

### 2.4.1.1 Table C1: Monthly Budget Statement Summary:

The table below provides a summary of the most important information by pulling its information from the other tables to follow.

DC5 Central Karoo - Table C1 Monthly Budget Statement Summary - M06 December

Description	2020/21	Budget Year 2021/22							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>									
<b>Financial Performance</b>									
Property rates	-	-	-	-	-	-	-	-	-
Service charges	-	-	-	-	-	-	-	-	-
Investment revenue	704	1 000	1 000	38	397	500	(103)	-21%	1 000
Transfers and subsidies	42 238	47 838	47 838	9 122	41 183	23 919	17 264	72%	47 838
Other own revenue	56 891	59 607	59 607	419	2 608	29 804	(27 196)	-91%	59 607
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>99 833</b>	<b>108 445</b>	<b>108 445</b>	<b>9 579</b>	<b>44 188</b>	<b>54 222</b>	<b>(10 035)</b>	<b>-19%</b>	<b>108 445</b>
Employee costs	49 975	58 477	60 068	14 488	35 172	28 755	6 417	22%	60 068
Remuneration of Councillors	3 775	4 625	4 625	-	1 384	2 312	(928)	-40%	4 625
Depreciation & asset impairment	758	812	812	-	-	406	(406)	-100%	812
Finance charges	10	0	0	(7)	(25)	-	(25)	#DIV/0!	0
Inventory consumed and bulk purchases	10 813	11 936	14 014	410	3 306	6 771	(3 465)	-51%	14 014
Transfers and subsidies	1 118	2 893	2 893	(0)	121	1 446	(1 325)	-92%	2 893
Other expenditure	27 016	29 495	28 156	1 381	14 478	13 995	483	3%	28 156
<b>Total Expenditure</b>	<b>93 464</b>	<b>108 238</b>	<b>110 567</b>	<b>16 272</b>	<b>54 437</b>	<b>53 686</b>	<b>751</b>	<b>1%</b>	<b>110 567</b>
<b>Surplus/(Deficit)</b>	<b>6 369</b>	<b>207</b>	<b>(2 122)</b>	<b>(6 692)</b>	<b>(10 249)</b>	<b>537</b>	<b>(10 786)</b>	<b>-2010%</b>	<b>(2 122)</b>
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	-	600	600	-	-	300	(300)	-100%	600
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind all)	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>6 369</b>	<b>807</b>	<b>(1 522)</b>	<b>(6 692)</b>	<b>(10 249)</b>	<b>837</b>	<b>(11 086)</b>	<b>-1325%</b>	<b>(1 522)</b>
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-
<b>Surplus/ (Deficit) for the year</b>	<b>6 369</b>	<b>807</b>	<b>(1 522)</b>	<b>(6 692)</b>	<b>(10 249)</b>	<b>837</b>	<b>(11 086)</b>	<b>-1325%</b>	<b>(1 522)</b>
<b>Capital expenditure &amp; funds sources</b>									
<b>Capital expenditure</b>	<b>2 594</b>	<b>2 716</b>	<b>2 716</b>	<b>-</b>	<b>-</b>	<b>905</b>	<b>(905)</b>	<b>-100%</b>	<b>-</b>
Capital transfers recognised	-	600	600	-	-	300	(300)	-100%	600
Borrowing	-	-	-	-	-	-	-	-	-
Internally generated funds	-	2 116	2 116	-	-	1 058	(1 058)	-100%	2 116
<b>Total sources of capital funds</b>	<b>-</b>	<b>2 716</b>	<b>2 716</b>	<b>-</b>	<b>-</b>	<b>1 358</b>	<b>(1 358)</b>	<b>-100%</b>	<b>2 716</b>
<b>Financial position</b>									
Total current assets	22 804	14 832	14 832		14 582				69 833
Total non current assets	16 086	19 190	19 190		16 086				19 190
Total current liabilities	11 978	11 989	11 989		11 434				(143 011)
Total non current liabilities	14 563	16 236	16 236		16 236				16 236
Community wealth/Equity	<b>12 349</b>	<b>5 798</b>	<b>5 798</b>		<b>2 999</b>				<b>6 052</b>
<b>Cash flows</b>									
Net cash from (used) operating	587	18 090	28 143	(6 692)	(10 233)	14 071	24 304	173%	28 143
Net cash from (used) investing	7 079	4 198	4 198	-	-	2 099	2 099	100%	4 198
Net cash from (used) financing	-	0	(0)	-	-	-	-	-	0
<b>Cash/cash equivalents at the month/year end</b>	<b>30 857</b>	<b>33 759</b>	<b>43 813</b>	<b>-</b>	<b>11 646</b>	<b>27 643</b>	<b>15 997</b>	<b>58%</b>	<b>54 220</b>
<b>Debtors &amp; creditors analysis</b>	<b>0-30 Days</b>	<b>31-60 Days</b>	<b>61-90 Days</b>	<b>91-120 Days</b>	<b>121-150 Dys</b>	<b>151-180 Dys</b>	<b>181 Dys-1 Yr</b>	<b>Over 1Yr</b>	<b>Total</b>
<b>Debtors Age Analysis</b>									
Total By Income Source	23	8	4	77	7	70	66	415	669
<b>Creditors Age Analysis</b>									
Total Creditors	1 274	237	56	33	9	195	2 032	88	3 924

2.4.1.2 Table C2: Monthly Budget Statement – Financial Performance (Standard Classification):

This table reflects the operating budget (Financial Performance) in the standard classifications which are the Government Finance Statistics Functions and Sub-functions. These are used by National Treasury to assist the compilation of national and international accounts for comparison purposes, regardless of the unique organisational structures used by the different institutions.

DC5 Central Karoo - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M06 December

Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>	1									
<b>Revenue - Functional</b>										
<b>Governance and administration</b>		44 691	50 735	50 735	9 578	44 183	25 367	18 816	74%	50 735
Executive and council		39 977	46 868	46 868	9 540	41 353	23 434	17 919	76%	46 868
Finance and administration		4 714	3 867	3 867	38	2 830	1 933	897	46%	3 867
Internal audit		-	-	-	-	-	-	-	-	-
<b>Community and public safety</b>		93	1 972	1 972	1	5	986	(981)	-99%	1 972
Community and social services		66	1 925	1 925	-	-	963	(963)	-100%	1 925
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Health		27	47	47	1	5	23	(18)	-78%	47
<b>Economic and environmental services</b>		55 049	56 339	56 339	-	-	28 169	(28 169)	-100%	56 339
Planning and development		3 090	2 323	2 323	-	-	1 161	(1 161)	-100%	2 323
Road transport		51 959	54 016	54 016	-	-	27 008	(27 008)	-100%	54 016
Environmental protection		-	-	-	-	-	-	-	-	-
<b>Trading services</b>		-	-	-	-	-	-	-	-	-
Energy sources		-	-	-	-	-	-	-	-	-
Water management		-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-
<b>Other</b>	4	-	-	-	-	-	-	-	-	-
<b>Total Revenue - Functional</b>	2	99 833	109 045	109 045	9 579	44 188	54 522	(10 335)	-19%	109 045
<b>Expenditure - Functional</b>										
<b>Governance and administration</b>		28 353	38 426	38 426	3 903	18 998	19 213	(215)	-1%	38 426
Executive and council		6 277	12 449	12 449	503	4 143	6 225	(2 082)	-33%	12 449
Finance and administration		21 048	24 985	24 985	3 171	14 287	12 492	1 795	14%	24 985
Internal audit		1 028	992	992	229	569	496	73	15%	992
<b>Community and public safety</b>		5 527	7 549	7 549	1 610	3 843	3 774	69	2%	7 549
Community and social services		1 601	655	655	33	119	327	(209)	-64%	655
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		-	1 203	1 203	358	867	602	266	44%	1 203
Housing		-	-	-	-	-	-	-	-	-
Health		3 925	5 691	5 691	1 219	2 857	2 845	12	0%	5 691
<b>Economic and environmental services</b>		59 568	62 163	64 493	10 739	31 575	30 648	927	3%	64 493
Planning and development		7 940	8 563	10 565	1 528	4 043	5 126	(1 083)	-21%	10 565
Road transport		51 628	53 600	53 928	9 210	27 532	25 522	2 010	8%	53 928
Environmental protection		-	-	-	-	-	-	-	-	-
<b>Trading services</b>		-	-	-	-	-	-	-	-	-
Energy sources		-	-	-	-	-	-	-	-	-
Water management		-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-
<b>Other</b>		17	100	100	20	20	50	(30)	-60%	100
<b>Total Expenditure - Functional</b>	3	93 464	108 238	110 567	16 272	54 437	53 686	751	1%	110 567
<b>Surplus/ (Deficit) for the year</b>		6 369	807	(1 522)	(6 692)	(10 249)	837	(11 086)	-1325%	(1 522)

### 2.4.1.3 Table C3: Monthly Budget Statement – Financial:

The budget is approved by Council on the municipal vote level. The municipal votes reflect the organisational structure of the municipality. On the next page, as part of Table C3, a table with the sub-votes is also prepared.

DC5 Central Karoo - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - M06 December

Vote Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>										
<b>Revenue by Vote</b>	1									
Vote 1 - Executive and Council		39 977	46 868	46 868	9 540	41 353	23 434	17 919	76,5%	46 868
Vote 2 - Municipal Manager		-	-	-	-	-	-	-	-	-
Vote 3 - Finance		1 026	1 067	1 067	-	1 007	533	473	88,8%	1 067
Vote 4 - Corporate Services		6 870	7 095	7 095	39	1 828	3 548	(1 719)	-48,5%	7 095
Vote 5 - Technical Services		51 959	54 016	54 016	-	-	27 008	(27 008)	-100,0%	54 016
<b>Total Revenue by Vote</b>	2	<b>99 833</b>	<b>109 045</b>	<b>109 045</b>	<b>9 579</b>	<b>44 188</b>	<b>54 522</b>	<b>(10 335)</b>	<b>-19,0%</b>	<b>109 045</b>
<b>Expenditure by Vote</b>	1									
Vote 1 - Executive and Council		7 305	13 441	13 441	732	4 711	6 721	(2 009)	-29,9%	13 441
Vote 2 - Municipal Manager		-	-	-	-	-	-	-	-	-
Vote 3 - Finance		15 671	19 135	19 135	2 576	11 947	9 568	2 379	24,9%	19 135
Vote 4 - Corporate Services		18 861	22 061	24 063	3 754	10 247	11 876	(1 629)	-13,7%	24 063
Vote 5 - Technical Services		51 628	53 600	53 928	9 210	27 532	25 522	2 010	7,9%	53 928
<b>Total Expenditure by Vote</b>	2	<b>93 464</b>	<b>108 238</b>	<b>110 567</b>	<b>16 272</b>	<b>54 437</b>	<b>53 686</b>	<b>751</b>	<b>1,4%</b>	<b>110 567</b>
<b>Surplus/ (Deficit) for the year</b>	2	<b>6 369</b>	<b>807</b>	<b>(1 522)</b>	<b>(6 692)</b>	<b>(10 249)</b>	<b>837</b>	<b>(11 086)</b>	<b>-1325,0%</b>	<b>(1 522)</b>

**Table C3C: Monthly Budget Statement – Financial:**

**DC5 Central Karoo - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - A - M06 December**

Vote Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>Revenue by Vote</b>	1									
Vote 1 - Executive and Council		39 977	46 868	46 868	9 540	41 353	23 434	17 919	76%	46 868
Vote 2 - Municipal Manager		-	-	-	-	-	-	-	-	-
Vote 3 - Finance		1 026	1 067	1 067	-	1 007	533	473	89%	1 067
Vote 4 - Corporate Services		6 870	7 095	7 095	39	1 828	3 548	(1 719)	-48%	7 095
Vote 5 - Technical Services		51 959	54 016	54 016	-	-	27 008	(27 008)	-100%	54 016
<b>Total Revenue by Vote</b>	2	<b>99 833</b>	<b>109 045</b>	<b>109 045</b>	<b>9 579</b>	<b>44 188</b>	<b>54 522</b>	<b>(10 335)</b>	<b>-19%</b>	<b>109 045</b>
<b>Expenditure by Vote</b>	1									
Vote 1 - Executive and Council		7 305	13 441	13 441	732	4 711	6 721	(2 009)	-30%	13 441
Vote 2 - Municipal Manager		-	-	-	-	-	-	-	-	-
Vote 3 - Finance		15 671	19 135	19 135	2 576	11 947	9 568	2 379	25%	19 135
Vote 4 - Corporate Services		18 861	22 061	24 063	3 754	10 247	11 876	(1 629)	-14%	24 063
Vote 5 - Technical Services		51 628	53 600	53 928	9 210	27 532	25 522	2 010	8%	53 928
<b>Total Expenditure by Vote</b>	2	<b>93 464</b>	<b>108 238</b>	<b>110 567</b>	<b>16 272</b>	<b>54 437</b>	<b>53 686</b>	<b>751</b>	<b>0</b>	<b>110 567</b>
<b>Surplus/ (Deficit) for the year</b>	2	<b>6 369</b>	<b>807</b>	<b>(1 522)</b>	<b>(6 692)</b>	<b>(10 249)</b>	<b>837</b>	<b>(11 086)</b>	<b>(0)</b>	<b>(1 522)</b>

**2.4.1.4 Table C4: Monthly Budget Statement – Financial Performance (Revenue and Expenditure):**

This table reflects the operating budget and actual figures of the financial performance. The revenue is specifically set out by source due to the fact that Council approves the revenue budget by source and the expenditure budget by vote.

**DC5 Central Karoo - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December**

Description	Ref	Budget Year 2021/22								
		2020/21 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>										
<b>Revenue By Source</b>										
Property rates		-	-	-	-	-	-	-	-	-
Service charges - electricity revenue		-	-	-	-	-	-	-	-	-
Service charges - water revenue		-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue		-	-	-	-	-	-	-	-	-
Service charges - refuse revenue		-	-	-	-	-	-	-	-	-
Rental of facilities and equipment		51	93	93	4	32	47	(15)	-32%	93
Interest earned - external investments		704	1 000	1 000	38	397	500	(103)	-21%	1 000
Interest earned - outstanding debtors		-	-	-	-	-	-	-	-	-
Dividends received		-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		-	-	-	-	-	-	-	-	-
Licences and permits		0	28	28	-	3	14	(10)	-75%	28
Agency services		4 793	5 077	5 077	414	2 547	2 538	9	0%	5 077
Transfers and subsidies		42 238	47 838	47 838	9 122	41 183	23 919	17 264	72%	47 838
Other revenue		52 058	54 410	54 410	1	25	27 205	(27 180)	-100%	54 410
Gains		(12)	(0)	(0)	-	-	-	-	-	(0)
<b>Total Revenue (excluding capital transfers and contributions)</b>		<b>99 833</b>	<b>108 445</b>	<b>108 445</b>	<b>9 579</b>	<b>44 188</b>	<b>54 222</b>	<b>(10 035)</b>	<b>-19%</b>	<b>108 445</b>
<b>Expenditure By Type</b>										
Employee related costs		49 975	58 477	60 068	14 488	35 172	28 755	6 417	22%	60 068
Remuneration of councillors		3 775	4 625	4 625	-	1 384	2 312	(928)	-40%	4 625
Debt impairment		30	-	-	-	-	-	-	-	-
Depreciation & asset impairment		758	812	812	-	-	406	(406)	-100%	812
Finance charges		10	0	0	(7)	(25)	-	(25)	#DIV/0!	0
Bulk purchases - electricity		-	-	-	-	-	-	-	-	-
Inventory consumed		10 813	11 936	14 014	410	3 306	6 771	(3 465)	-51%	14 014
Contracted services		7 338	10 078	9 863	168	3 870	4 932	(1 061)	-22%	9 863
Transfers and subsidies		1 118	2 893	2 893	(0)	121	1 446	(1 325)	-92%	2 893
Other expenditure		19 552	19 418	18 293	1 213	10 608	9 064	1 544	17%	18 293
Losses		95	0	0	-	-	-	-	-	0
<b>Total Expenditure</b>		<b>93 464</b>	<b>108 238</b>	<b>110 567</b>	<b>16 272</b>	<b>54 437</b>	<b>53 686</b>	<b>751</b>	<b>1%</b>	<b>110 567</b>
<b>Surplus/(Deficit)</b>		<b>6 369</b>	<b>207</b>	<b>(2 122)</b>	<b>(6 692)</b>	<b>(10 249)</b>	<b>537</b>	<b>(10 786)</b>	<b>(0)</b>	<b>(2 122)</b>
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		-	600	600	-	-	300	(300)	(0)	600
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)		-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>		<b>6 369</b>	<b>807</b>	<b>(1 522)</b>	<b>(6 692)</b>	<b>(10 249)</b>	<b>837</b>			<b>(1 522)</b>
Taxation		-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after taxation</b>		<b>6 369</b>	<b>807</b>	<b>(1 522)</b>	<b>(6 692)</b>	<b>(10 249)</b>	<b>837</b>			<b>(1 522)</b>
Attributable to minorities		-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) attributable to municipality</b>		<b>6 369</b>	<b>807</b>	<b>(1 522)</b>	<b>(6 692)</b>	<b>(10 249)</b>	<b>837</b>			<b>(1 522)</b>
Share of surplus/ (deficit) of associate		-	-	-	-	-	-	-	-	-
<b>Surplus/ (Deficit) for the year</b>		<b>6 369</b>	<b>807</b>	<b>(1 522)</b>	<b>(6 692)</b>	<b>(10 249)</b>	<b>837</b>			<b>(1 522)</b>

**2.4.1.5 Table C5: Monthly Budget Statement – Capital Expenditure (Municipal Vote, Standard Classification and Funding):**

**DC5 Central Karoo - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M06 December**

Vote Description	Ref	Budget Year 2021/22								
		2020/21 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>	1									
<b>Multi-Year expenditure appropriation</b>	2									
Vote 1 - Executive and Council		-	-	-	-	-	-	-	-	-
Vote 2 - Municipal Manager		-	-	-	-	-	-	-	-	-
Vote 3 - Finance		-	-	-	-	-	-	-	-	-
Vote 4 - Corporate Services		-	-	-	-	-	-	-	-	-
Vote 5 - Technical Services		-	-	-	-	-	-	-	-	-
<b>Total Capital Multi-year expenditure</b>	4,7	-	-	-	-	-	-	-	-	-
<b>Single Year expenditure appropriation</b>	2									
Vote 1 - Executive and Council		-	-	-	-	-	-	-	-	-
Vote 2 - Municipal Manager		56	-	-	-	-	-	-	-	-
Vote 3 - Finance		281	600	600	-	-	200	(200)	-100%	-
Vote 4 - Corporate Services		2 257	2 116	2 116	-	-	705	(705)	-100%	-
<b>Total Capital single-year expenditure</b>	4	2 594	2 716	2 716	-	-	905	(905)	-100%	-
<b>Total Capital Expenditure</b>		2 594	2 716	2 716	-	-	905	(905)	-100%	-
<b>Capital Expenditure - Functional Classification</b>										
<b>Governance and administration</b>		760	636	636	-	-	318	(318)	-100%	636
Executive and council		-	-	-	-	-	-	-	-	-
Finance and administration		760	636	636	-	-	318	(318)	-100%	636
Internal audit		-	-	-	-	-	-	-	-	-
<b>Community and public safety</b>		-	600	600	-	-	300	(300)	-100%	600
Community and social services		-	-	-	-	-	-	-	-	-
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Health		-	600	600	-	-	300	(300)	-100%	600
<b>Economic and environmental services</b>		-	1 480	1 480	-	-	740	(740)	-100%	1 480
Planning and development		-	1 480	1 480	-	-	740	(740)	-100%	1 480
Road transport		-	-	-	-	-	-	-	-	-
Environmental protection		-	-	-	-	-	-	-	-	-
<b>Trading services</b>		-	-	-	-	-	-	-	-	-
Energy sources		-	-	-	-	-	-	-	-	-
Water management		-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-
<b>Other</b>		-	-	-	-	-	-	-	-	-
<b>Total Capital Expenditure - Functional Classification</b>	3	760	2 716	2 716	-	-	1 358	(1 358)	-100%	2 716
<b>Funded by:</b>										
National Government		-	600	600	-	-	300	(300)	-100%	600
Provincial Government		-	-	-	-	-	-	-	-	-
District Municipality		-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatbns, Higher Educational Institutions)		-	-	-	-	-	-	-	-	-
<b>Transfers recognised - capital</b>		-	600	600	-	-	300	(300)	-100%	600
<b>Borrowing</b>	6	-	-	-	-	-	-	-	-	-
<b>Internally generated funds</b>		-	2 116	2 116	-	-	1 058	(1 058)	-100%	2 116
<b>Total Capital Funding</b>		-	2 716	2 716	-	-	1 358	(1 358)	-100%	2 716



2.4.1.6 Table C6: Monthly Budget Statement – Financial Position:

**DC5 Central Karoo - Table C6 Monthly Budget Statement - Financial Position - M06 December**

Description	Ref	2020/21	Budget Year 2021/22			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
<b>R thousands</b>	1					
<b>ASSETS</b>						
<b>Current assets</b>						
Cash		10 623	2 519	2 519	1 114	2 520
Call investment deposits		11 268	8 555	8 555	10 532	8 555
Consumer debtors		–	–	–	494	(0)
Other debtors		(462)	1 838	1 838	635	56 838
Current portion of long-term receivables			637	637	–	637
Inventory		1 375	1 284	1 284	1 807	1 284
<b>Total current assets</b>		<b>22 804</b>	<b>14 832</b>	<b>14 832</b>	<b>14 582</b>	<b>69 833</b>
<b>Non current assets</b>						
Long-term receivables		7 544	6 907	6 907	7 544	6 907
Investments		–	–	–	–	–
Investment property		–	–	–	–	–
Investments in Associate		–	–	–	–	–
Property, plant and equipment		8 445	11 636	11 636	8 445	11 636
Biological		–	–	–	–	–
Intangible		97	648	648	97	648
Other non-current assets		–	–	–	–	–
<b>Total non current assets</b>		<b>16 086</b>	<b>19 190</b>	<b>19 190</b>	<b>16 086</b>	<b>19 190</b>
<b>TOTAL ASSETS</b>		<b>38 890</b>	<b>34 022</b>	<b>34 022</b>	<b>30 668</b>	<b>89 024</b>
<b>LIABILITIES</b>						
<b>Current liabilities</b>						
Bank overdraft		–	–	–	–	–
Borrowing		21	21	21	21	21
Consumer deposits		–	–	–	–	(0)
Trade and other payables		7 004	4 480	4 480	3 924	(150 520)
Provisions		4 953	7 489	7 489	7 489	7 489
<b>Total current liabilities</b>		<b>11 978</b>	<b>11 989</b>	<b>11 989</b>	<b>11 434</b>	<b>(143 011)</b>
<b>Non current liabilities</b>						
Borrowing		–	–	–	–	–
Provisions		14 563	16 236	16 236	16 236	16 236
<b>Total non current liabilities</b>		<b>14 563</b>	<b>16 236</b>	<b>16 236</b>	<b>16 236</b>	<b>16 236</b>
<b>TOTAL LIABILITIES</b>		<b>26 541</b>	<b>28 225</b>	<b>28 225</b>	<b>27 670</b>	<b>(126 775)</b>
<b>NET ASSETS</b>	2	<b>12 349</b>	<b>5 798</b>	<b>5 798</b>	<b>2 999</b>	<b>215 799</b>
<b>COMMUNITY WEALTH/EQUITY</b>						
Accumulated Surplus/(Deficit)		12 349	5 798	5 798	2 999	6 052
Reserves		–	–	–	–	–
<b>TOTAL COMMUNITY WEALTH/EQUITY</b>	2	<b>12 349</b>	<b>5 798</b>	<b>5 798</b>	<b>2 999</b>	<b>6 052</b>

2.4.1.7 **Table C7: Monthly Budget Statement – Cash Flow:**

DC5 Central Karoo - Table C7 Monthly Budget Statement - Cash Flow - M06 December

Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>	1									
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>										
<b>Receipts</b>										
Property rates		-	-	-	-	-	-	-		-
Service charges		-	-	-	-	-	-	-		-
Other revenue		57 925	59 402	59 402	419	2 608	29 701	(27 093)	-91%	59 402
Transfers and Subsidies - Operational		34 649	47 838	47 838	9 122	41 183	23 919	17 264	72%	47 838
Transfers and Subsidies - Capital		-	600	600	-	-	300	(300)	-100%	600
Interest		593	1 000	1 000	38	397	500	(103)	-21%	1 000
Dividends		-	-	-	-	-	-	-		-
<b>Payments</b>										
Suppliers and employees		(91 454)	(87 857)	(77 804)	(16 278)	(54 341)	(38 902)	15 439	-40%	(77 804)
Finance charges		(10)	-	-	7	25	-	(25)	#DIV/0!	-
Transfers and Grants		(1 118)	(2 893)	(2 893)	0	(106)	(1 446)	(1 341)	93%	(2 893)
<b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b>		<b>587</b>	<b>18 090</b>	<b>28 143</b>	<b>(6 692)</b>	<b>(10 233)</b>	<b>14 071</b>	<b>24 304</b>	<b>173%</b>	<b>28 143</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>										
<b>Receipts</b>										
Proceeds on disposal of PPE		-	-	-	-	-	-	-		-
Decrease (increase) in non-current receivables		7 079	6 907	6 907	-	-	3 453	(3 453)	-100%	6 907
Decrease (increase) in non-current investments		-	-	-	-	-	-	-		-
<b>Payments</b>										
Capital assets		-	(2 709)	(2 709)	-	-	(1 354)	(1 354)	100%	(2 709)
<b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b>		<b>7 079</b>	<b>4 198</b>	<b>4 198</b>	<b>-</b>	<b>-</b>	<b>2 099</b>	<b>2 099</b>	<b>100%</b>	<b>4 198</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>										
<b>Receipts</b>										
Short term loans		-	-	-	-	-	-	-		-
Borrowing long term/refinancing		-	-	-	-	-	-	-		-
Increase (decrease) in consumer deposits		-	0	(0)	-	-	-	-		0
<b>Payments</b>										
Repayment of borrowing		-	-	-	-	-	-	-		-
<b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b>		<b>-</b>	<b>0</b>	<b>(0)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		<b>0</b>
<b>NET INCREASE/ (DECREASE) IN CASH HELD</b>		<b>7 666</b>	<b>22 288</b>	<b>32 341</b>	<b>(6 692)</b>	<b>(10 233)</b>	<b>16 170</b>			<b>32 341</b>
Cash/cash equivalents at beginning:		23 192	11 472	11 473		21 879	11 473			21 879
Cash/cash equivalents at month/year end:		30 857	33 759	43 813		11 646	27 643			54 220

### 3. PART 2 – SUPPORTING DOCUMENTATION

#### 3.1 SECTION 5 – DEBTORS ANALYSIS:

##### 3.1.1 Supporting Table SC3:

DC5 Central Karoo - Supporting Table SC3 Monthly Budget Statement - aged debtors - M06 December

Description	NT Code	Budget Year 2021/22										Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.to Council Policy	
		0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total	Total over 90 days			
<b>R thousands</b>														
<b>Debtors Age Analysis By Income Source</b>														
Trade and Other Receivables from Exchange Transactions - Water	1200	-	-	-	-	-	-	-	-	-	-	-	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	1300	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Non-exchange Transactions - Property Rates	1400	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Waste Water Management	1500	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Waste Management	1600	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Property Rental Debtors	1700	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Arrear Debtor Accounts	1810	-	-	-	-	-	-	-	-	-	-	-	-	-
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	1900	23	8	4	77	7	70	66	415	669	635	-	-	
<b>Total By Income Source</b>	<b>2000</b>	<b>23</b>	<b>8</b>	<b>4</b>	<b>77</b>	<b>7</b>	<b>70</b>	<b>66</b>	<b>415</b>	<b>669</b>	<b>635</b>	<b>-</b>	<b>-</b>	
<b>2020/21 - totals only</b>														
												0	0	
<b>Debtors Age Analysis By Customer Group</b>														
Organs of State	2200	-	-	-	-	-	-	-	-	-	-	-	-	-
Commercial	2300	1	0	-	-	5	26	-	12	45	43	-	-	
Households	2400	22	8	4	77	2	44	66	403	625	592	-	-	
Other	2500	-	-	-	-	-	-	-	-	-	-	-	-	
<b>Total By Customer Group</b>	<b>2600</b>	<b>23</b>	<b>8</b>	<b>4</b>	<b>77</b>	<b>7</b>	<b>70</b>	<b>66</b>	<b>415</b>	<b>669</b>	<b>635</b>	<b>-</b>	<b>-</b>	

Table SC3 is the only debtors report required by the MBRR.

##### 3.1.2 Supporting Table SC4:

DC5 Central Karoo - Supporting Table SC4 Monthly Budget Statement - aged creditors - M06 December

Description	NT Code	Budget Year 2021/22									Prior year totals for chart (same period)	
		0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year	Total		
<b>R thousands</b>												
<b>Creditors Age Analysis By Customer Type</b>												
Bulk Electricity	0100	-	-	-	-	-	-	-	-	-	-	-
Bulk Water	0200	-	-	-	-	-	-	-	-	-	-	-
PAYE deductions	0300	-	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	0400	-	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	0500	-	-	-	-	-	-	-	-	-	-	-
Loan repayments	0600	-	-	-	-	-	-	-	-	-	-	-
Trade Creditors	0700	1 274	237	56	33	9	195	2 032	88	3 924	3	
Auditor General	0800	-	-	-	-	-	-	-	-	-	-	-
Other	0900	-	-	-	-	-	-	-	-	-	-	-
<b>Total By Customer Type</b>	<b>1000</b>	<b>1 274</b>	<b>237</b>	<b>56</b>	<b>33</b>	<b>9</b>	<b>195</b>	<b>2 032</b>	<b>88</b>	<b>3 924</b>	<b>3</b>	

### 3.2 SECTION 6 – GRANT RECEIPTS:

#### 3.2.1 Supporting Table SC6 – Grant Receipts:

DC5 Central Karoo - Supporting Table SC6 Monthly Budget Statement - transfers and grant receipts - M06 December

Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>										
<b>RECEIPTS:</b>	1,2									
<b>Operating Transfers and Grants</b>										
<b>National Government:</b>		36 886	38 900	38 900	9 122	25 676	18 768	6 350	33,8%	37 537
Local Government Equitable Share		32 792	33 268	33 268	9 122	22 984	16 634	6 350	38,2%	33 268
Rural Roads Asset Management System		1 532	1 363	1 363	–	1 374	500			1 000
Local government Financial Management Grant		1 000	1 000	1 000	–	1 000	1 000			2 000
Expanded Public Works Programme		1 262	1 269	1 269	–	318	635			1 269
Municipal Systems Improvement		300	2 000	2 000						
	3									
<b>Provincial Government:</b>		2 650	7 348	7 348	–	1 329	–	1 329	#DIV/0!	–
Western Cape Financial Management Support Grant		–	–	–						
Western Cape Financial Management Capacity Building Grant		300	250	250						
Safety Initiation Implementation - WOSA		2 100	2 323	2 323						
Disaster Management		–	–	–						
LG Graduate Internship Grant		–	–	–						
Municipal Drought Support	4	250	2 850	2 850		1 329		1 329	#DIV/0!	
Fire Capacity Grant		–	1 925	1 925						
Other transfers and grants [insert description]										
<b>District Municipality:</b>		–	–	–	–	–	–	–	–	–
[insert description]										
<b>Other grant providers:</b>		3 183	1 590	1 590	–	1 048	2 385	(1 337)	-56,1%	4 769
1% Audit Fee From National Treasury		–	–	–	–	–	795	(795)	-100,0%	1 590
CHIETA		3 183	1 550	1 550	–	1 048	795			1 590
LGSETA MANDATORY GRANT		–	40	40	–	–	795			1 590
<b>Total Operating Transfers and Grants</b>	5	42 719	47 838	47 838	9 122	28 053	21 153	6 342	30,0%	42 306
<b>Capital Transfers and Grants</b>										
<b>National Government:</b>		416	600	600	–	–	300	(300)	-100,0%	600
Municipal Systems Improvement		–	–	–	–	–	300	(300)	-100,0%	600
Rural Roads Asset Management System		416	600	600						
Other capital transfers [insert description]										
<b>Provincial Government:</b>		–	–	–	–	–	–	–	–	–
[insert description]										
<b>District Municipality:</b>		–	–	–	–	–	–	–	–	–
[insert description]										
<b>Other grant providers:</b>		–	–	–	–	–	–	–	–	–
[insert description]										
<b>Total Capital Transfers and Grants</b>	5	416	600	600	–	–	300	(300)	-100,0%	600
<b>TOTAL RECEIPTS OF TRANSFERS &amp; GRANTS</b>	5	43 135	48 438	48 438	9 122	28 053	21 453	6 042	28,2%	42 906

3.2.2 Supporting Table SC7(1) – Grant Expenditure:

DC5 Central Karoo - Supporting Table SC7(1) Monthly Budget Statement - transfers and grant expenditure - M06 December

Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
<b>EXPENDITURE</b>										
<b>Operating expenditure of Transfers and Grants</b>										
<b>National Government:</b>		182 238	227 763	233 429	5 221	12 033	116 067	(104 034)	-89,6%	233 429
Local Government Equitable Share		172 125	207 862	209 662	4 804	10 756	104 832	(94 076)	-89,7%	209 662
Rural Roads Asset Management System		947	63	1 332	30	180	609	(429)	-70,4%	1 332
Local government Financial Management Grant		5 611	2 730	2 730	76	196	1 365	(1 169)	-85,7%	2 730
Expanded Public Works Programme		-	7 000	7 000	311	902	3 500	(2 598)	-74,2%	7 000
Municipal Systems Improvement		3 555	10 107	12 704	-	-	5 762	(5 762)	-100,0%	12 704
Other transfers and grants [insert description]										
<b>Provincial Government:</b>		2 650	7 348	7 348	57	1 558	13 557	(13 329)	-98,3%	27 115
Western Cape Financial Management Support Grant		-	-	-	-	-	13 557	(13 557)	-100,0%	27 115
Western Cape Financial Management Capacity Building Grant		300	250	250						
Safety Initiation Implementation - WOSA		2 100	2 323	2 323	57	229		229	#DIV/0!	
Disaster Management		-	-	-						
LG Graduate Internship Grant		-	-	-						
Municipal Drought Support		250	2 850	2 850		1 329				
Fire Capacity Grant		-	1 925	1 925						
<b>District Municipality:</b>		-	-	-	-	-	-	-		-
[insert description]										
<b>Other grant providers:</b>		3 183	1 590	1 590	-	578	5 341	(4 763)	-89,2%	10 682
1% Audit Fee From National Treasury		-	-	-	-	-	1 000	(1 000)	-100,0%	2 000
CHIETA		3 183	1 550	1 550		578				
LGSETA MANDATORY GRANT		-	40	40			4 341	(4 341)	-100,0%	8 682
<b>Total operating expenditure of Transfers and Grants:</b>		188 071	236 701	242 367	5 278	14 170	134 966	(122 125)	-90,5%	271 226
<b>Capital expenditure of Transfers and Grants</b>										
<b>National Government:</b>		416	600	600	-	-	600	(600)	-100,0%	300
Municipal Systems Improvement		-	-	-	-	-	600	(600)	-100,0%	300
Rural Roads Asset Management System		416	600	600						
Other capital transfers [insert description]										
<b>Provincial Government:</b>		-	-	-	-	-	-	-		-
<b>District Municipality:</b>		-	-	-	-	-	-	-		-
<b>Other grant providers:</b>		-	-	-	-	-	-	-		-
<b>Total capital expenditure of Transfers and Grants</b>		416	600	600	-	-	600	(600)	-100,0%	300
<b>TOTAL EXPENDITURE OF TRANSFERS AND GRANTS</b>		188 487	237 301	242 967	5 278	14 170	135 566	(122 725)	-90,5%	271 526

### 3.3 SECTION 7 – CAPITAL PROGRAMME PERFORMANCE:

#### 3.3.1 Supporting Table C12:

Supporting Table C12 reconciled with Table C5.

DC5 Central Karoo - Supporting Table SC12 Monthly Budget Statement - capital expenditure trend - M06 December

Month	Budget Year 2021/22								
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	% spend of Original Budget
R thousands									
<b>Monthly expenditure performance trend</b>									
July	63	226	226	-		226	-		
August	63	226	226	-		453	-		
September	63	226	226	-		679	-		
October	63	226	226	-		905	-		
November	63	226	226	-		1 131	-		
December	63	226	226	-		1 358	-		
January	63	226	226	-		1 584	-		
February	63	226	226	-		1 810	-		
March	63	226	226	-		2 037	-		
April	63	226	226	-		2 263	-		
May	63	226	226	-		2 489	-		
June	63	226	226	-		2 716	-		
<b>Total Capital expenditure</b>	<b>760</b>	<b>2 716</b>	<b>2 716</b>	<b>-</b>					

#### QUALITY CERTIFICATE

I, **Dr. SW Vatala**, the Municipal Manager of Central Karoo District Municipality, hereby certify that –

(mark as appropriate)

The monthly budget statement

Quarterly report on the implementation of the budget and financial state affairs of the municipality

Mid – year budget and performance assessment

For the month of December for 2021/2022 financial year, has been prepared in accordance with the Municipal Finance Management Act and regulations made under the Act.

**Print Name** : Dr SW Vatala

Municipal Manager



**Signature**

**Date:** 14 January 2022

# **NON-FINANCIAL PERFORMANCE REPORTING – QUARTER 2 (01 October– 31 December 2021)**

## **Disclaimer**

This Quarterly Performance Assessment Report, w.r.t. the non-financial information, is based on reported information only, and is un-audited. This report is subject to change on finalisation of the Internal Performance Audit Report for the second (2nd) Quarter (01 October – 31 December 2021) of the 2021/2022 financial year.

## 1. PURPOSE

- (a) The purpose of this report is to inform Council regarding the progress made with the implementation of the Key Performance Indicators (KPIs) in the realisation of the development priorities and objectives as determined in the Municipality’s Integrated Development Plan (IDP) as well as in the Service Delivery and Budget Implementation Plan (SDBIP) for the second (2nd) Quarter (01 October – 31 December 2021) of the 2021/2022 financial year.

## 2. Legislative requirements

- (a) The SDBIP is defined in terms of Section 1 of the Local Government: Municipal Finance Management Act, 56 (Act 56 of 2003) (MFMA), and the format of the SDBIP is prescribed by the MFMA Circular 13.
- (b) Section 41(1) (e) of the Local Government: Municipal Systems Act, 32 (Act 32 of 2000) (MSA), prescribes that a process must be established of regular reporting to Council.
- (c) This report is a requirement in terms of Section 52 of the MFMA which provide for:
- The Executive Mayor, to submit to council within 30 days of the end of each quarter, a report on the implementation of the budget and financial state of affairs of the municipality;
  - The Accounting Officer, while conducting the above, must take into account:
    - Section 71 Reports;
    - Performance in line with the Service Delivery and Budget Implementation Plans.

## 3. Background to the format and monitoring of the SDBIP

### 3.1 Format

- (a) The Municipality’s SDBIP consists of a Top Layer (TL) as well as a Departmental Plan for each individual Department.
- (b) For purposes of reporting, the TL SDBIP is used to report to Council and the Community on the organisational performance of the Municipality.
- (c) The TL SDBIP measures the achievement of performance indicators with regards to the provision of basic services as prescribed by Section 10 of the Local Government: Municipal Planning and Performance Regulations of 2001, National Key Performance Areas and Strategic Objectives as detailed in the Integrated Development Plan (IDP) of the Central Karoo District Municipality. The Top Layer SDBIP 2021/2022 was approved by the Executive Mayor on 23 August 2021.
- (d) The Departmental SDBIP measures the achievement of performance indicators that have been determined with regard to operational service delivery within each department and have been aligned with the Top Layer SDBIP.  
The Departmental Plans have been approved by the Municipal Manager.
- (e) The overall assessment of actual performance against targets set for the key performance indicators as documented in the SDBIP is illustrated in terms of the following assessment methodology:

Colour	Category	Explanation
Grey	KPI Not Yet Measured	KPI's with no targets or actual results for the selected period
Red	KPI Not Met	Actual vs. target less than 75%
Orange	KPI Almost Met	Actual vs. target between 75% and 100%
Green	KPI Met	Actual vs. target 100% achieved
Dark Green	KPI Well Met	Actual vs. target more than 100% and less than 150% achieved
Blue	KPI Extremely Well Met	Actual vs. target more than 150% achieved

Table 1: Description of colour codes



- (f) The Performance Management System is an internet-based system and it uses, as its basis, the approved SDBIP. The SDBIP is a layered plan comprising of Top Layer SDBIP and Departmental SDBIPs.
- (g) Performance reports on the Top Layer SDBIP is submitted to the Council on a quarterly, half yearly (Mid-year Budget and Performance Assessment Report) and annual basis.
- (i) This non-financial part of the report is based on the Top Layer SDBIP 2021/2022 and comprises of the following:
  - Summary of the overall performance of the Municipality in terms of the National Key Performance Areas of Local Government;
  - Summary of the overall performance of the Municipality in terms of the seven Municipal Key Performance Areas; and
  - A detailed performance review per Municipal Key Performance Area (MKPA).

### **3.2 Monitoring**

- (a) The Municipality utilises an electronic web-based system that is monthly updated with actual performance.
- (b) The system closes every month between the 10<sup>th</sup> and the 15<sup>th</sup> day for updates of the previous month's actual performance as a control measure to ensure that performance is updated and monitored on a monthly basis. No access is available to a month's performance indicators after closure of the system. This is to ensure that the level of performance is consistent for a particular period in the various levels at which reporting takes place. Departments must motivate to the Municipal Manager should they require the system to be re-opened once the system is closed.
- (c) The system provides management information in graphs and indicates actual performance against targets. The graphs provide a good indication of performance progress and where corrective action is required.
- (d) The system requires key performance indicator owners to update performance comments for each actual result captured, which provides a clear indication of how the actual was calculated/ reached and serves as part of the portfolio of evidence (POE) for auditing purposes.
- (e) In terms of Section 46(1) (a) (iii) of the MSA the Municipality must reflect annually in the Annual Performance Report on measures taken to improve performance, in other words targets not achieved. The system utilised requires corrective actions to be captured for targets not achieved.

### **4. Actual performance for the (2nd) Quarter (01 October – 31 December 2021)**

- (a) The Top Layer SDBIP contains performance indicators per Municipal Key Performance Area and comments with corrective measures with regard to targets not achieved.
- (b) Overall performance (dashboard) per National and Municipal Key Performance Areas will be provided for in Section 5 of this report.
- (c) A detailed analysis of actual performance for the second (2nd) Quarter (01 October – 31 December 2021) of the 2021/2022 financial year is provided for in Section 6 of this report.

## 5. Overall performance of the Municipality

(a) Dashboard summary per National Key Performance Area (NKPA) for the period – **01 October – 31 December 2021**

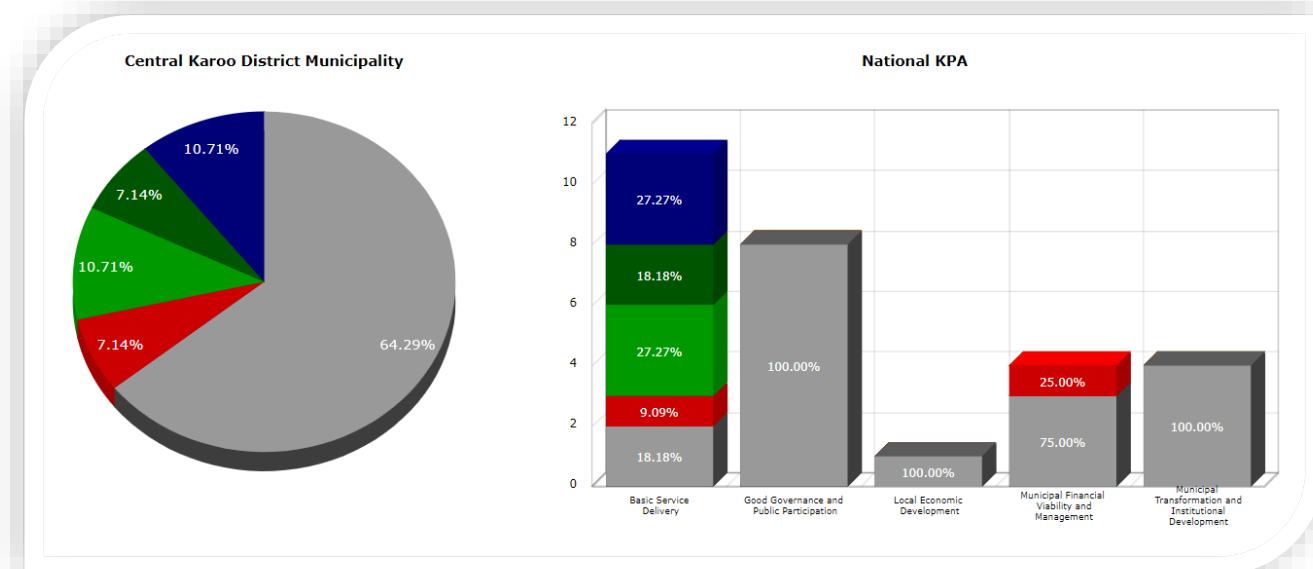


Figure 1: Graphs: Overall Performance on National KPA's

	Central Karoo District Municipality	National KPA					
		Basic Service Delivery	Good Governance and Public Participation	Local Economic Development	Municipal Financial Viability and Management	Municipal Transformation and Institutional Development	[Unspecified]
Not Yet Applicable	18 (64.29%)	2 (18.18%)	8 (100.00%)	1 (100.00%)	3 (75.00%)	4 (100.00%)	-
Not Met	2 (7.14%)	1 (9.09%)	-	-	1 (25.00%)	-	-
Almost Met	-	-	-	-	-	-	-
Met	3 (10.71%)	3 (27.27%)	-	-	-	-	-
Well Met	2 (7.14%)	2 (18.18%)	-	-	-	-	-
Extremely Well Met	3 (10.71%)	3 (27.27%)	-	-	-	-	-
<b>Total:</b>	<b>28</b>	<b>11</b>	<b>8</b>	<b>1</b>	<b>4</b>	<b>4</b>	<b>-</b>
	<b>100%</b>	<b>39.29%</b>	<b>28.57%</b>	<b>3.57%</b>	<b>14.29%</b>	<b>14.29%</b>	<b>-</b>

Table 2: Overall Performance on National KPA's

(b) Dashboard summary per Municipal Key Performance Area (MKPA) for the period - **01 October – 31 December 2021**

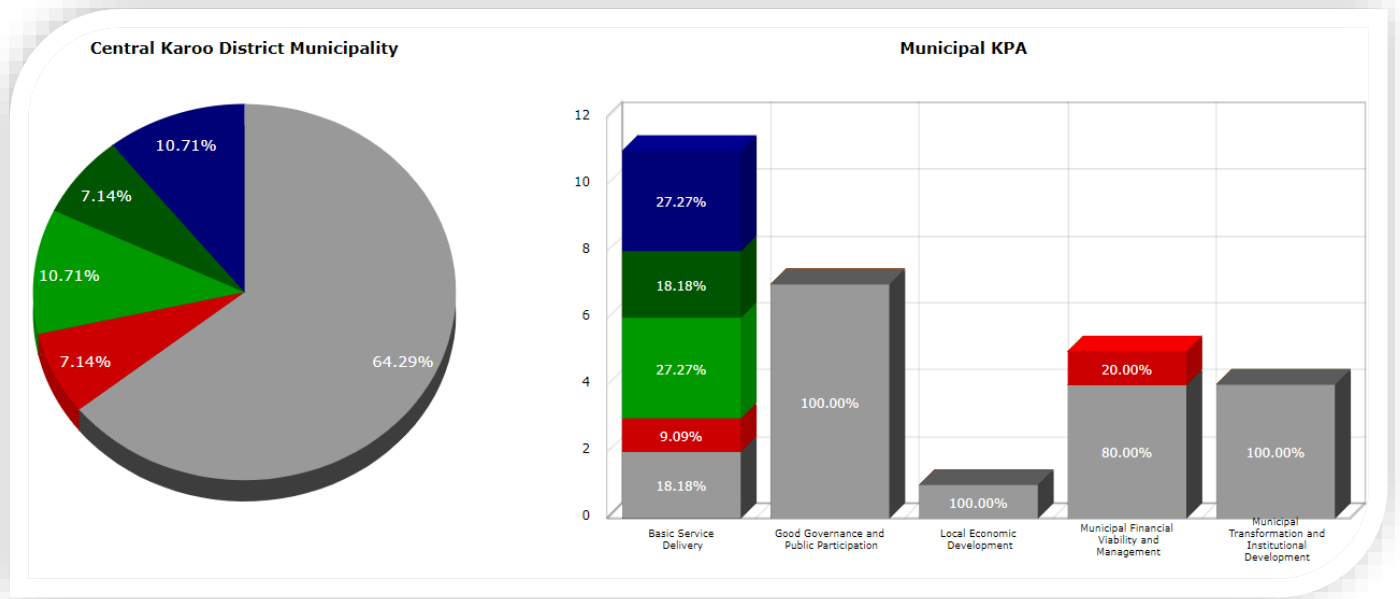


Figure 2: Graphs: Overall performance on Municipal KPA's

	Central Karoo District Municipality	Municipal KPA					
		Basic Service Delivery	Good Governance and Public Participation	Local Economic Development	Municipal Financial Viability and Management	Municipal Transformation and Institutional Development	[Unspecified]
<b>Not Yet Applicable</b>	<b>18 (64.29%)</b>	2 (18.18%)	7 (100.00%)	1 (100.00%)	4 (80.00%)	4 (100.00%)	-
<b>Not Met</b>	<b>2 (7.14%)</b>	1 (9.09%)	-	-	1 (20.00%)	-	-
<b>Almost Met</b>	-	-	-	-	-	-	-
<b>Met</b>	<b>3 (10.71%)</b>	3 (27.27%)	-	-	-	-	-
<b>Well Met</b>	<b>2 (7.14%)</b>	2 (18.18%)	-	-	-	-	-
<b>Extremely Well Met</b>	<b>3 (10.71%)</b>	3 (27.27%)	-	-	-	-	-
<b>Total:</b>	<b>28</b>	<b>11</b>	<b>7</b>	<b>1</b>	<b>5</b>	<b>4</b>	<b>-</b>
	<b>100%</b>	<b>39.29%</b>	<b>25.00%</b>	<b>3.57%</b>	<b>17.86%</b>	<b>14.29%</b>	<b>-</b>

Table 3: Overall performance on Municipal KPA's



## 6. Actual Strategic performance and corrective measures that will be implemented

### 6.1 Build a well capacitated workforce, skilled youth and communities

Ref	KPI Name	Description of Unit of Measurement	Quarter 2 (October – December 2021)		
			Corrective Measures	Target	Actual
TL56	Review the organisational structure (Macro) and submit to Council for approval by 31 May 2022	Organisational structure reviewed and submitted to Council		0	0
TL58	Spend 0.5% of the municipality's personnel budget on training by 30 June 2022 [(Total Actual Training Expenditure/ Total personnel Budget) x100]	% of the personnel budget spent on training		0.00%	0.00%
TL59	Review the Workplace Skills Plan and submit to LGSETA by 30 April 2022	Workplace Skills Plan reviewed and submitted		0	0
TL60	The number of people from the employment equity target groups employed (appointed) in the three highest levels of management in compliance with the municipality's approved Equity Plan as at 30 June 2022	Number of people employed		0	0

#### Summary of Results: Build a well capacitated workforce, skilled youth and communities

N/A	KPI Not Yet Applicable	KPIs with no targets or actuals in the selected period.	4
R	KPI Not Met	0% <= Actual/Target <= 74.999%	0
O	KPI Almost Met	75.000% <= Actual/Target <= 99.999%	0
G	KPI Met	Actual meets Target (Actual/Target = 100%)	0
G2	KPI Well Met	100.001% <= Actual/Target <= 149.999%	0
B	KPI Extremely Well Met	150.000% <= Actual/Target	0
	<b>Total KPIs:</b>		<b>4</b>



## 6.2 Deliver a sound and effective administrative and financial service to achieve sustainability and viability in the region

Ref	KPI Name	Description of Unit of Measurement	Quarter 2 (October – December 2021)		
			Corrective Measures	Target	Actual
TL53	Spend 90% of the municipal capital budget by 30 June 2022 ((Actual amount spent /Total amount budgeted) X100}	% of capital budget spent	[D8] Municipal Manager: Capital expenditure will increase before end of the next quarter when the items are all received and finalised. (December 2021)	45.00%	0.00%
TL72	Review 15 budget related policies and submit to Council for approval by 31 May 2022	Number of policies reviewed and submitted to Council for approval		0	0
TL73	Review and submit the MFMA delegation register to Council for approval by 31 May 2022	MFMA delegation registered reviewed and submitted to Council for approval		0	0
TL74	Compile and submit the financial statements to the Auditor-General by 31 August 2021	Financial statements compiled and submitted to the Auditor-General		0	0
TL75	Financial viability measured in terms of the municipality's ability to meet its service debt obligations as at 30 June 2021 (Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / Total Operating Revenue - Operating Conditional Grant)	% of debt coverage		0.00%	0.00%
TL76	Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2022 ((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation,	Cost coverage as at 30 June 2022		0	0



Ref	KPI Name	Description of Unit of Measurement	Quarter 2 (October – December 2021)		
			Corrective Measures	Target	Actual
	Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets)) Monthly Fixed Operational Expenditure				

**Summary of Results: Deliver a sound and effective administrative and financial service to achieve sustainability and viability in the region**

N/A	KPI Not Yet Applicable	KPIs with no targets or actuals in the selected period.	5
R	KPI Not Met	0% <= Actual/Target <= 74.999%	1
O	KPI Almost Met	75.000% <= Actual/Target <= 99.999%	0
G	KPI Met	Actual meets Target (Actual/Target = 100%)	0
G2	KPI Well Met	100.001% <= Actual/Target <= 149.999%	0
B	KPI Extremely Well Met	150.000% <= Actual/Target	0
	<b>Total KPIs:</b>		<b>6</b>

**6.3 Facilitate good governance principles and effective stakeholder participation**

Ref	KPI Name	Description of Unit of Measurement	Quarter 2 (October – December 2021)		
			Corrective Measures	Target	Actual
TL54	Review the Risk Based Audit Plan (RBAP) and submit to the Audit Committee for approval by 30 June 2022	RBAP revised and submitted to the Audit Committee		0	0
TL55	Complete 70% of the audits as per the RBAP by 30 June 2022 [(Audits completed for the year/audits planned for the year according to the RBAP) x100]	% audits completed		0.00%	0.00%
TL57	Review Corporate and HR policies and submit to Council for approval by 30 June 2022	Number of policies reviewed and submitted		0	0



Ref	KPI Name	Description of Unit of Measurement	Quarter 2 (October – December 2021)		
			Corrective Measures	Target	Actual
TL66	Submit the draft Annual Report in Council by 31 January 2022	Draft Annual Report submitted in Council		0	0
TL67	Review and submit the IDP and Budget Process Plan and District Framework to Council by 31 August 2021	IDP and Budget Process Plan and Framework submitted to Council		0	0
TL71	Submit the final IDP to Council by 31 May 2022 for approval	Final IDP submitted for approval		0	0

**Summary of Results: Facilitate good governance principles and effective stakeholder participation**

N/A	KPI Not Yet Applicable	KPIs with no targets or actuals in the selected period.	6
R	KPI Not Met	0% <= Actual/Target <= 74.999%	0
O	KPI Almost Met	75.000% <= Actual/Target <= 99.999%	0
G	KPI Met	Actual meets Target (Actual/Target = 100%)	0
G2	KPI Well Met	100.001% <= Actual/Target <= 149.999%	0
B	KPI Extremely Well Met	150.000% <= Actual/Target	0
	<b>Total KPIs:</b>		<b>6</b>



## 6.4 Improve and maintain district roads and promote safe roads transport

Ref	KPI Name	Description of Unit of Measurement	Quarter 2 (October – December 2021)		
			Corrective Measures	Target	Actual
TL77	Employ workers in temporary positions in terms of skills and labour needs within identified road projects by June 2022	Number of temporary workers employed		10	30
TL78	Spend 95% of the total approved Roads budget by 30 June 2022 [(Actual expenditure divided by approved allocation received) x100]	% of total approved Roads budget spent		40.00%	42.86%
TL79	Regravel 40 kilometres of road by 30 June 2022	Number of kilometres regavelled		20	30.58
TL80	Spend 95% of the total approved blading maintenance budget by 30 June 2022 [(Actual expenditure divided by approved allocation received) x100]	% of total approved blading maintenance budget spent		40.00%	41.66%

### Summary of Results: Improve and maintain district roads and promote safe roads transport

N/A	KPI Not Yet Applicable	KPIs with no targets or actuals in the selected period.	0
R	KPI Not Met	0% <= Actual/Target <= 74.999%	0
O	KPI Almost Met	75.000% <= Actual/Target <= 99.999%	0
G	KPI Met	Actual meets Target (Actual/Target = 100%)	0
G2	KPI Well Met	100.001% <= Actual/Target <= 149.999%	2
B	KPI Extremely Well Met	150.000% <= Actual/Target	2
	<b>Total KPIs:</b>		<b>4</b>





## 6.5 Prevent and minimize the impact of possible disasters and improve public safety in the region

Ref	KPI Name	Description of Unit of Measurement	Quarter 2 (October – December 2021)		
			Corrective Measures	Target	Actual
TL69	Conduct monthly Covid 19 DJOC meetings with relevant stakeholders	Number of meetings conducted		3	3
TL70	Spend 90% of the approved WOSA Safety Grant by 30 June 2022	% of budget spent		35.00%	0.00%

### Summary of Results: Prevent and minimize the impact of possible disasters and improve public safety in the region

N/A	KPI Not Yet Applicable	KPIs with no targets or actuals in the selected period.	0
R	KPI Not Met	0% <= Actual/Target <= 74.999%	1
O	KPI Almost Met	75.000% <= Actual/Target <= 99.999%	0
G	KPI Met	Actual meets Target (Actual/Target = 100%)	1
G2	KPI Well Met	100.001% <= Actual/Target <= 149.999%	0
B	KPI Extremely Well Met	150.000% <= Actual/Target	0
	<b>Total KPIs:</b>		<b>2</b>

## 6.6 Promote regional, economic development, tourism and growth opportunities

Ref	KPI Name	Description of Unit of Measurement	Quarter 2 (October – December 2021)		
			Corrective Measures	Target	Actual
TL65	Create full time equivalent (FTE's) through expenditure with the EPWP job creation initiatives by 30 June 2022	Number of full time equivalent (FTE's) created		0	0



**Summary of Results: Promote regional, economic development, tourism and growth opportunities**

N/A	KPI Not Yet Applicable	KPIs with no targets or actuals in the selected period.	1
R	KPI Not Met	0% <= Actual/Target <= 74.999%	0
O	KPI Almost Met	75.000% <= Actual/Target <= 99.999%	0
G	KPI Met	Actual meets Target (Actual/Target = 100%)	0
G2	KPI Well Met	100.001% <= Actual/Target <= 149.999%	0
B	KPI Extremely Well Met	150.000% <= Actual/Target	0
	<b>Total KPIs:</b>		<b>1</b>

**6.7 Promote safe, healthy and socially stable communities through the provision of a sustainable environmental health service**

Ref	KPI Name	Description of Unit of Measurement	Quarter 2 (October – December 2021)		
			Corrective Measures	Target	Actual
TL61	Compile and submit bi-annual Water Quality Evaluation Reports to the Water Service Authorities by 30 June 2022	Number of Water Quality Evaluation Reports submitted to the Water Service Authorities by 30 June		3	3
TL62	Compile and submit annual Waste Management Evaluation Report to Local Authorities by 30 June 2022	Number of Waste Management Evaluation Reports submitted to Local Authorities by 30 June		0	0
TL63	Compile and distribute a Municipal Health Information Document to Local Authorities by 31 January 2022	Number of Municipal Health Information Documents submitted to Local Authorities by 31 January		0	1
TL64	Compile and submit bi-annual Informal Settlement Evaluation Reports with recommendations to Local Authorities by 30 June 2022	Number of Informal Settlement Evaluation Reports compiled and submitted to Local Authorities		5	5
TL68	Review the Disaster Management Plan and submit to Council by 31 May 2022	Disaster Management Plan reviewed and submitted		0	0



**Summary of Results: Promote safe, healthy and socially stable communities through the provision of a sustainable environmental health service**

N/A	KPI Not Yet Applicable	KPIs with no targets or actuals in the selected period.	2
R	KPI Not Met	0% <= Actual/Target <= 74.999%	0
O	KPI Almost Met	75.000% <= Actual/Target <= 99.999%	0
G	KPI Met	Actual meets Target (Actual/Target = 100%)	2
G2	KPI Well Met	100.001% <= Actual/Target <= 149.999%	0
B	KPI Extremely Well Met	150.000% <= Actual/Target	1
	<b>Total KPIs:</b>		<b>5</b>



## 7. CONCLUSION

### Overall Summary of Results:

N/A	KPI Not Yet Applicable	KPIs with no targets or actuals in the selected period.	18
R	KPI Not Met	0% <= Actual/Target <= 74.999%	2
O	KPI Almost Met	75.000% <= Actual/Target <= 99.999%	0
G	KPI Met	Actual meets Target (Actual/Target = 100%)	3
G2	KPI Well Met	100.001% <= Actual/Target <= 149.999%	2
B	KPI Extremely Well Met	150.000% <= Actual/Target	3
<b>Total KPIs:</b>			<b>28</b>

(a) Out of the 28 Key Performance Indicators (KPIs) listed on the Top layer SDBIP 2021/2022 for the second (2nd) Quarter (01 October – 31 December 2021), 18 were not yet applicable, 2 not met, 0 almost met, 3 met, 2 well met and 3 KPI's extremely well met.

## 8. CORRECTIVE MEASURES PER DEPARTMENT

### Office of the Municipal Manager:

REF	KPI	CORRECTIVE MEASURE
TL53	Spend 90% of the municipal capital budget by 30 June 2022 {(Actual amount spent /Total amount budgeted) X100}	Municipal Manager: Capital expenditure will increase before end of the next quarter when the items are all received and finalised

### Corporate & Strategic Support Services:

REF	KPI	CORRECTIVE MEASURE
TL70	Spend 90% of the approved WOSA Safety Grant by 30 June 2022	NO CORRECTIVE MEASURE PROVIDED.

### Financial Services:

None

### Roads Infrastructure Services:

None