

# CENTRAL KAROO DISTRICT MUNICIPALITY



SERVICE DELIVERY &  
BUDGET  
IMPLEMENTATION PLAN  
**SDBIP**

**2022/23**

*"Working together in development and growth"*

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## Municipal Finance Management Act:

### Section 53(1)(c)(ii) – Approval by the Mayor

The Top Layer Service Delivery Budget Implementation Plan, indicating how the budget and the strategic objectives of Council will be implemented, is herewith submitted in terms of Sections 69(3) and 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA), MFMA Circular No. 13 and the Budgeting and Reporting Regulation for the necessary approval.

Print Name DR SW VATALA

Municipal Manager of Central Karoo District Municipality

Signature 

Date 10/06/22

## Approval

The Top Layer Service Delivery Budget Implementation Plan is herewith approved in terms of Section 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA).

Print Name GAYTON Mckenzie

Executive Mayor of Central Karoo District Municipality

Signature 

Date 10/06/2022

## Executive Summary

The Municipality is required to produce a Service Delivery and Budget Implementation Plan to show the following:

- Monthly projections of revenue and expenditure for the operating and capital budgets
- Quarterly service delivery targets and performance indicators.

Each month the Municipal Manager must present the Executive Mayor with a report reflecting the income and expenditure against these projections.

Every quarter the Executive Mayor must report to Council on the progress of the budget.

## Introduction

A Service Delivery and Budget Implementation Plan is defined in chapter 1 of the Act as a detailed plan approved by the Executive Mayor for implementing the municipality's delivery of municipal services and its annual budget.

Essentially a business plan, the SDBIP is an integral part of the financial planning process. Although its approval is required after the budget its preparation has occurred in tandem with the budget process. The SDBIP is the connection between the budget and management's performance agreements, and it includes detailed information on how the budget will be implemented – by means of forecast cash flows – and service delivery targets and performance indicators.

## The Components of a SDBIP

The five necessary components of a SDBIP are: -

1. Monthly projections of revenue to be collected for each source.
2. Monthly projections of expenditure (operating and capital) and revenue for each vote.
3. Quarterly projections of service delivery targets and performance indicators for each vote.
4. Ward information for expenditure and service delivery.
5. Capital works plans.

The SDBIP is the formal link between organisational performance and the Budget. It also provides a means to measure cost effective service delivery by linking the inputs – the Budget – to the service outputs and outcomes.

## The SDBIP Concept

National Treasury, in MFMA circular 13, outlined the concept of the SDBIP. It is seen as a contract between the administration, council and community expressing the goals and objectives set by the council as quantifiable outcomes that can be implemented by the administration over the next twelve months.

It is a management, implementation and monitoring tool that will assist the Executive Mayor, Councillors, Municipal Manager, Senior Managers and community. It is also a performance monitoring tool that enables the Municipal Manager to monitor the performance of senior managers. The MFMA requires that the performance agreements of senior managers be linked to the measurable performance objectives in the SDBIP.

As a vital monitoring tool, the SDBIP should help enable the Executive Mayor and Municipal Manager to be pro-active and take remedial steps in the event of poor performance.

The SDBIP is considered as a layered plan. Whilst only the top layer is made public at council, the budget and performance targets should be broken down into smaller targets and cascaded to middle-level and junior managers. Directorates should be producing their own SDBIP's which roll up into the municipality's SDBIP.

## MFMA requirement - Approval of the SDBIP

Under the MFMA the process for approval of the SDBIP is covered under Chapter 7 - Responsibilities of Mayors and Chapter 8 - Responsibilities of municipal officials.

Under chapter 8 the Accounting Officer must submit a draft of the SDBIP to the Executive Mayor within 14 days of the budget being approved as well as drafts of the annual performance agreements required in the Municipal Systems Act.

Chapter 7 of the MFMA requires the Executive Mayor to "take all reasonable steps" to ensure that the SDBIP is approved by the mayor within 28 days after the approval of the budget and that the SDBIP is made public no later than 14 days after that.

## MFMA requirement - Implementation & monitoring

Section 54 sets out the responsibilities of the Executive Mayor with regard to budgetary control and the early identification of financial problems.

When a budget monitoring report is received under section 71 or 72 of the MFMA, the Executive Mayor must check whether the budget is being implemented in accordance with the SDBIP.

If it is decided to amend the SDBIP, any revisions to the service delivery targets and performance indicators must be made with the approval of council following an adjustments budget. The Executive Mayor must issue instructions to the accounting officer to ensure that the budget is implemented in terms of the SDBIP.

The revised SDBIP must be promptly made available to the public.

## Operating Expenditure

The annual operating budget has been broken down into monthly projections by applying the trends of previous years' spending to each line item in the budget.

The projections in the estimate's annexure are shown by Service Delivery Unit and by expenditure type.

The Operating expenditure budget, excluding recharges, for 2022/23 is R 106 310 809.

## Operating Income

Again, previous year trends have been used to provide the estimates for 2022/23 and the previous comments on the shortcomings in this methodology apply to revenue as well. The information is shown by department and by the national standard for showing revenue source. The estimates are based on budgeted income rather than cash collected.

The Operating income budget for 2022/23 is R 110 233 426.

## Capital Expenditure

The Capital budget for 2022/23 is R 3 905 500.

## Service Delivery Targets and Performance Indicators

A number of meetings were held with directorates and the performance indicators and targets were subsequently developed. These targets have been included in the 2022/23 SDBIP.

The targets and indicators attempt to measure a range of activities in the municipality. It will be the responsibility of directorates to provide information on progress towards achieving these targets on a quarterly basis.

Any revision to the SDBIP resulting from a change in Performance indicators will be reported to Council for approval in terms of Section 54 (c) of the MFMA.

## Monitoring and the adjustments budget process

The section 71 and 72 budget monitoring reports required under the MFMA should provide a consolidated analysis of the Municipality's financial position including year-end projections.

As detailed earlier, the Executive Mayor must consider these reports under s54 of the MFMA and then make a decision as to whether the SDBIP should be amended.

The Adjustments Budget concept is governed by various provisions in the MFMA and is aimed at instilling and establishing an increased level of discipline, responsibility and accountability in the municipality's finances. In simple terms, funds can be transferred within a vote but any movements between votes can only be agreed by an adjustments budget

## Service Delivery Budget Implementation Plan 2022/23

Ref	Directorate	Function	National KPI	IDP Objective	KPI Name	Unit of Measurement	Ward	KPI Owner	Baseline	Annual Target	€1	€2	€3	€4
1	Municipal Manager	Finance and Administration: Core Function: Finance	Municipal Financial Viability and Management	Deliver a sound and effective administrative and financial service to achieve sustainability and viability in the region	Spend 90% of the municipal capital budget by 30 June 2023 [(Actual amount spent /Total amount budgeted) X100]	% of capital budget spent	Central District Municipality: All	Municipal Manager	57%	90	10	45	65	90
2	Municipal Manager	Internal Audit: Core Function: Governance Function	Good Governance and Public Participation	Facilitate good governance principles and effective stakeholder participation	Review the Risk Based Audit Plan (RBAP) and submit to the Audit Committee for approval by 30 June 2023	RBAP revised and submitted to the Audit Committee	Central District Municipality: All	Municipal Manager	1	1	0	0	0	1
3	Municipal Manager	Internal Audit: Core Function: Governance Function	Good Governance and Public Participation	Facilitate good governance principles and effective stakeholder participation	Complete 70% of the audits as per the RBAP by 30 June 2023 [(Audits completed for the year/audits planned for the year according to the RBAP) x100]	% audits completed	Central District Municipality: All	Municipal Manager	0%	70	0	0	0	70
4	Municipal Manager	Finance and Administration: Core Function: Administrative	Municipal Transformation and	Build a well capacitated workforce, skilled youth	Review the organisational structure (Macro) and submit to	Organisational structure reviewed	Central District Municipality: All	Municipal Manager	0	1	0	0	0	1

Ref	Directorate	Function	National KPI	IDP Objective	KPI Name	Unit of Measurement	Ward	KPI Owner	Baseline	Annual Target	Q1	Q2	Q3	Q4
5	Municipal Manager	and Corporate Support Public Safety: Core Function: Fire Fighting and Protection	Institutional Development Basic Service Delivery	and communities Prevent and minimize the impact of possible disasters and improve public safety in the region	Council for approval by 31 May 2023 Conduct monthly Covid 19 DJOC meetings with relevant stakeholders	and submitted to Council Number of meetings conducted	Central District Municipality: All Karoo	Municipal Manager	12	12	3	3	3	3
6	Financial Services	Finance and Administration: Core Function: Budget and Treasury Office	Good Governance and Public Participation	Deliver a sound and effective administrative and financial service to achieve sustainability and viability in the region	Review 15 budget related policies and submit to Council for approval by 31 May 2023	Number of policies reviewed and submitted to Council for approval	Central District Municipality: All Karoo	Director: Finance (CFO)	18	15	0	0	0	15
7	Financial Services	Finance and Administration: Core Function: Budget and Treasury Office	Good Governance and Public Participation	Deliver a sound and effective administrative and financial service to achieve sustainability and viability in the region	Review and submit the MFMA delegation register to Council for approval by 31 May 2023	MFMA delegation registered reviewed and submitted to Council for approval	Central District Municipality: All Karoo	Director: Finance (CFO)	1	1	0	0	0	1
8	Financial Services	Finance and Administration: Core Function: Finance	Municipal Financial Viability and Management	Deliver a sound and effective administrative and financial	Compile and submit the financial statements to the	Financial statements compiled and	Central District Municipality: All Karoo	Director: Finance (CFO)	1	1	1	0	0	0



Ref	Directorate	Function	National KPA	IDP Objective	KPI Name	Unit of Measurement	Ward	KPI Owner	Baseline	Annual Target	Q1	Q2	Q3	Q4
				service to achieve sustainability and viability in the region	Auditor-General by 31 August 2022	submitted to the Auditor-General								
9	Financial Services	Finance and Administration: Core Function: Finance	Municipal Financial Viability and Management	Deliver a sound and effective administrative and financial service to achieve sustainability and viability in the region	Financial viability measured in terms of the municipality's ability to meet its service debt obligations as at 30 June 2023 [(Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / Total Operating Revenue - Operating Conditional Grant] x 100]	% of debt coverage	Central District Municipality: All	Director: Finance (CFO)	5%	10	0	0	0	10

Ref	Directorate	Function	National KPA	IDP Objective	KPI Name	Unit of Measurement	Ward	KPI Owner	Baseline	Annual Target	Q1	Q2	Q3	Q4
10	Financial Services	Finance and Administration: Core Function: Finance	Municipal Financial Viability and Management	Deliver a sound and effective administrative and financial service to achieve sustainability and viability in the region	Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2022 [(Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment] / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets)]	Cost coverage as at 30 June 2023	Central District Municipality: All Karoo	Director: Finance (CFO)	1	1.5	0	0	0	1.5
11	Corporate and Strategic Support Services	Finance and Administration: Core Function: Administrative and Corporate Support	Good Governance and Public Participation	Facilitate good governance principles and effective stakeholder participation	Review Corporate and HR policies and submit to Council for approval by 30 June 2023	Number of policies reviewed and submitted	Central District Municipality: All Karoo	Director: Corporate and Strategic Support Services	5	2	0	0	0	2

Ref	Directorate	Function	National KPA	IDP Objective	KPI Name	Unit of Measurement	Ward	KPI Owner	Baseline	Annual Target	Q1	Q2	Q3	Q4
12	Corporate and Strategic Support Services	Finance and Administration: Core Function: Human Resources	Municipal Transformation and Institutional Development	Build a well capacitated workforce, skilled youth and communities	Spend 0.5% of the municipality's personnel budget on training by 30 June 2023 [(Total Actual Training Expenditure/ Total personnel Budget) x100]	% of the personnel budget spent on training	Central District Municipality: All	Director: Corporate and Strategic Support Services	0.50%	0.5	0	0	0	0.5
13	Corporate and Strategic Support Services	Finance and Administration: Core Function: Human Resources	Municipal Transformation and Institutional Development	Build a well capacitated workforce, skilled youth and communities	Review the Workplace Skills Plan and submit to LGSETA by 30 April 2023	Workplace Skills Plan reviewed and submitted	Central District Municipality: All	Director: Corporate and Strategic Support Services	1	1	0	0	0	1
14	Corporate and Strategic Support Services	Finance and Administration: Core Function: Human Resources	Municipal Transformation and Institutional Development	Build a well capacitated workforce, skilled youth and communities	The number of people from the employment equity target groups employed (appointed) in the three highest levels of management in compliance with the municipality's approved Equity Plan as at 30 June 2023	Number of people employed	Central District Municipality: All	Director: Corporate and Strategic Support Services	0	1	0	0	0	1

Ref	Directorate	Function	National KPA	IDP Objective	KPI Name	Unit of Measurement	Ward	KPI Owner	Baseline	Annual Target	Q1	Q2	Q3	Q4
15	Corporate and Strategic Support Services	Health: Core Function: Health Services	Basic Service Delivery	Promote safe, healthy and socially stable communities through the provision of a sustainable environmental health service	Compile and submit bi-annual Water Quality Evaluation Reports to Beaufort West, Prince Albert & Laingsburg Water Service Authorities by 30 June 2023	Number of Water Quality Evaluation Reports submitted to Water Service Authorities by 30 June 2023	Central District Municipality: All	Director: Corporate and Strategic Support Services	6	6	0	3	0	3
16	Corporate and Strategic Support Services	Waste Management: Core Function: Solid Waste Disposal (Landfill Sites)	Basic Service Delivery	Promote safe, healthy and socially stable communities through the provision of a sustainable environmental health service	Compile and submit annual Waste Management Evaluation Report to the Beaufort West, Prince Albert & Laingsburg Local Authorities by 30 June 2023	Number of Waste Management Evaluation Reports submitted to Local Authorities by 30 June 2023	Central District Municipality: All	Director: Corporate and Strategic Support Services	3	3	0	0	0	3
17	Corporate and Strategic Support Services	Health: Core Function: Health Services	Basic Service Delivery	Promote safe, healthy and socially stable communities through the provision of a sustainable environmental health service	Compile and distribute a Municipal Health Information Document to Beaufort West, Prince Albert & Laingsburg Local Authorities by 30 June 2023	Number of Information Documents submitted to Local Authorities by 30 June 2023	Central District Municipality: All	Director: Corporate and Strategic Support Services	1	1	0	0	0	1

Ref	Directorate	Function	National KPI	IDP Objective	KPI Name	Unit of Measurement	Ward	KPI Owner	Baseline	Annual Target	€1	€2	€3	€4
18	Corporate and Strategic Support Services	Housing: Core Function: Informal Settlements	Basic Service Delivery	Promote safe, healthy and socially stable communities through the provision of a sustainable environmental health service	Compile and submit bi-annual Informal Settlement Evaluation Reports for Murraysburg, Merweville, Beaufort West, Prince Albert & Klaarstroom to the Beaufort West & Prince Albert Local Authorities by 30 June 2023	Number of Informal Settlement Evaluation Reports submitted to Local Authorities by 30 June 2023	Central District Municipality: All Karoo	Director: Corporate and Strategic Support Services	10	10	0	5	0	5
19	Corporate and Strategic Support Services	Planning and Development: Core Function: Economic Development/Planning	Local Economic Development	Promote regional, economic development, tourism and growth opportunities	Create full time equivalent (FTE's) through expenditure with the EPWP job creation initiatives by 30 June 2023	Number of full time equivalent (FTE's) created	Central District Municipality: All Karoo	Director: Corporate and Strategic Support Services	20	25	0	0	0	25
20	Corporate and Strategic Support Services	Planning and Development: Core Function: Corporate Wide Strategic Planning (IDPs, LEDs)	Good Governance and Public Participation	Facilitate good governance principles and effective stakeholder participation	Submit the draft Annual Report in Council by 31 January 2023	Draft Annual Report submitted in Council	Central District Municipality: All Karoo	Director: Corporate and Strategic Support Services	1	1	0	0	1	0
21	Corporate and Strategic Support Services	Planning and Development: Core Function: Corporate Wide Strategic	Good Governance and Public Participation	Facilitate good governance principles and effective stakeholder participation	Develop the IDP and Budget Process Plan (2023-2027) and submit to Council by 31 August 2023	IDP and Budget Process Plan submitted	Central District Municipality: All Karoo	Director: Corporate and Strategic Support Services	1	1	1	0	0	0

Ref	Directorate	Function	National KPA	IDP Objective	KPI Name	Unit of Measurement	Ward	KPI Owner	Baseline	Annual Target	€1	€2	€3	€4
22	Corporate and Strategic Support Services	Community and Social Services: Non-core Function: Disaster Management	Basic Service Delivery	Promote safe, healthy and socially stable communities through the provision of a sustainable environmental health service	Review the Disaster Management Plan and submit to Council by 31 May 2023	Disaster Management Plan reviewed and submitted	Central Karoo District Municipality: All	Director: Corporate and Strategic Support Services	1	1	0	0	0	1
23	Corporate and Strategic Support Services	Public Safety: Core Function: Fire Fighting and Protection	Basic Service Delivery	Prevent and minimize the impact of possible disasters and improve public safety in the region	Spend 90% of the approved WOSA Safety Grant by 30 June 2023	% of budget spent	Central Karoo District Municipality: All	Director: Corporate and Strategic Support Services	0.00%	90	10	35	65	90
24	Corporate and Strategic Support Services	Planning and Development: Core Function: Corporate Wide Strategic Planning (IDPs, LEDs)	Good Governance and Public Participation	Facilitate good governance principles and effective stakeholder participation	Submit the final IDP to Council by 31 May 2023 for approval	Final IDP submitted for approval	Central Karoo District Municipality: All	Director: Corporate and Strategic Support Services	1	1	1	0	0	0
25	Roads and Infrastructure Services	Road Transport: Core Function: Roads	Basic Service Delivery	Improve and maintain district roads and promote safe roads transport	Employ workers in temporary positions in terms of skills and labour needs within identified road	Number of temporary workers employed	Central Karoo District Municipality: All	Senior Manager: Roads and Infrastructure	24	40	0	10	20	40

Ref	Directorate	Function	National KPA	IDP Objective	KPI Name	Unit of Measurement	Ward	KPI Owner	Baseline	Annual Target	Q1	Q2	Q3	Q4
26	Roads and Infrastructure Services	Road Transport: Core Function: Roads	Basic Service Delivery	Improve and maintain district roads and promote safe roads transport	projects by June 2023 Spend 95% of the total approved Roads budget by 30 June 2023 [(Actual expenditure divided by approved allocation received) x100]	% of total approved Roads budget spent	Central District Municipality: All	Senior Manager: Roads and Infrastructure	95.00%	95	10	40	65	95
27	Roads and Infrastructure Services	Road Transport: Core Function: Roads	Basic Service Delivery	Improve and maintain district roads and promote safe roads transport	Regravel 40 kilometres of road by 30 June 2023	Number of kilometres regravelled	Central District Municipality: All	Senior Manager: Roads and Infrastructure	37	40	10	20	30	40
28	Roads and Infrastructure Services	Road Transport: Core Function: Roads	Basic Service Delivery	Improve and maintain district roads and promote safe roads transport	Spend 95% of the total approved blading maintenance budget by 30 June 2023 [(Actual expenditure divided by approved allocation received) x100]	% of total approved blading maintenance budget spent	Central District Municipality: All	Senior Manager: Roads and Infrastructure	90.00%	95	10	40	65	95

**REVENUE BY SOURCE - 2022/23**

Description	July	August	September	October	November	December	January	February	March	April	May	June	TOTAL
Property rates	0	0	0	0	0	0	0	0	0	0	0	0	0
Service charges - electricity revenue	0	0	0	0	0	0	0	0	0	0	0	0	0
Service charges - water revenue	0	0	0	0	0	0	0	0	0	0	0	0	0
Service charges - sanitation revenue	0	0	0	0	0	0	0	0	0	0	0	0	0
Service charges - refuse revenue	0	0	0	0	0	0	0	0	0	0	0	0	0
Rental of facilities and equipment	4167	4167	4167	4167	4167	4167	4167	4167	4167	4167	4167	4163	50000
Interest earned - external investments	87417	87417	87417	87417	87417	87417	87417	87417	87417	87417	87417	87413	1049000
Interest earned - outstanding debtors	0	0	0	0	0	0	0	0	0	0	0	0	0
Dividends received	0	0	0	0	0	0	0	0	0	0	0	0	0
Fines, penalties and forfeits	0	0	0	0	0	0	0	0	0	0	0	0	0
Licences and permits	1530	1530	1530	1530	1530	1530	1530	1530	1530	1530	1530	1528	18000
Agency services	554800	554800	554800	554800	554800	554800	554800	554800	554800	554800	554800	554800	6658000
Transfers and Subsidies - Operational	3647728	3647728	3647728	3647728	3647728	3647728	3647728	3647728	3647728	3647728	3647728	3647732	43773000
Other revenue	4890478	4890478	4890478	4890478	4890478	4890478	4890478	4890478	4890478	4890478	4890478	4890472	58686000
<b>TOTAL</b>	<b>9186120</b>	<b>9186120</b>	<b>9186120</b>	<b>9186120</b>	<b>9186120</b>	<b>9186120</b>	<b>9186120</b>	<b>9186120</b>	<b>9186120</b>	<b>9186120</b>	<b>9186120</b>	<b>9186107</b>	<b>110233427</b>



# MONTHLY REVENUE, OPERATIONAL & CAPITAL EXPENDITURE - 2022/23

Sub-Directorate [R]	Function [R]	July			August			September		
		Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Municipal Manager	Executive and Council: Core Function: Municipal Manager, Town Secretary and Chief Executive	4137000	877000	6000	4137000	877000	6000	4137000	877000	6000
Municipal Manager	Internal Audit	0	77000	0	0	77000	0	0	77000	0
Corporate Services	Finance and Administration: Core Function: Administrative and Corporate Support	220000	1889000	266000	220000	1889000	266000	220000	1889000	266000
Financial Services	Finance and Administration: Core Function: Finance	0	0	0	0	0	0	0	0	0
Corporate Services	Public Safety: Non-core Function: Fire Fighting and Protection	0	105000	0	0	105000	0	0	105000	0
Corporate Services	Housing: Core Function: Housing	0	0	0	0	0	0	0	0	0
Corporate Services	Health: Core Function: Food Control	3000	475000	50000	3000	475000	50000	3000	475000	50000
Corporate Services	Planning and Development: Core Function: Corporate Wide Strategic Planning (IDPs, LEDs)	203000	796000	3000	203000	796000	3000	203000	796000	3000
Corporate Services	Road Transport: Core Function: Roads	4623000	4623000	0	4623000	4623000	0	4623000	4623000	0
Corporate Services	Environmental Protection : Core Function: Pollution Control	0	0	0	0	0	0	0	0	0
Operations	Energy Sources: Core Function: Electricity	0	0	0	0	0	0	0	0	0
Operations	Water Management: Core Function: Water Distribution	0	0	0	0	0	0	0	0	0
Operations	Waste Water Management: Non-core Function: Sewerage	0	0	0	0	0	0	0	0	0
Operations	Waste Management: Core Function: Solid Waste Removal	0	0	0	0	0	0	0	0	0
Tourism	Other: Core Function: Tourism	0	40000	0	0	40000	0	0	40000	0
<b>TOTAL</b>		<b>9186000</b>	<b>8916000</b>	<b>325000</b>	<b>9186000</b>	<b>8916000</b>	<b>325000</b>	<b>9186000</b>	<b>8916000</b>	<b>325000</b>

Sub-Directorate [R]	Function [R]	October			November			December		
		Revenue			Operational Exp.			Capital Exp.		
Municipal Manager	Executive and Council: Core Function: Municipal Manager, Town Secretary and Chief Executive	4137000	877000	6000	4137000	877000	6000	4137000	877000	6000
Municipal Manager	Internal Audit	0	77000	0	0	77000	0	0	77000	0
Corporate Services	Finance and Administration: Core Function: Administrative and Corporate Support	220000	1889000	266000	220000	1889000	266000	220000	1889000	266000
Financial Services	Finance and Administration: Core Function: Finance	0	0	0	0	0	0	0	0	0
Corporate Services	Community and Social Services: Core Function: Community Halls and Facilities	160420	154840	0	160420	154840	0	160420	154840	0
Corporate Services	Sport and Recreation: Core Function: Recreational Facilities	0	0	0	0	0	0	0	0	0
Corporate Services	Public Safety: Non-core Function: Fire Fighting and Protection	0	105000	0	0	105000	0	0	105000	0
Corporate Services	Housing: Core Function: Housing	0	0	0	0	0	0	0	0	0
Corporate Services	Health: Core Function: Food Control	3000	475000	50000	3000	475000	50000	3000	475000	50000
Corporate Services	Planning and Development: Core Function: Corporate Wide Strategic Planning (IDPs, LEDs)	203000	796000	3000	203000	796000	3000	203000	796000	3000
Corporate Services	Road Transport: Core Function: Roads	4623000	4623000	0	4623000	4623000	0	4623000	4623000	0
Corporate Services	Environmental Protection: Core Function: Pollution Control	0	0	0	0	0	0	0	0	0
Operations	Energy Sources: Core Function: Electricity	0	0	0	0	0	0	0	0	0
Operations	Water Management: Core Function: Water Distribution	0	0	0	0	0	0	0	0	0

SWS

Sub-Directorate [R]	Function [R]	October			November			December		
		Revenue			Operational Exp.			Capital Exp.		
Operations	Waste Water Management: Non-core Function: Sewerage	0	0	0	0	0	0	0	0	0
Operations	Waste Management: Core Function: Solid Waste Removal	0	0	0	0	0	0	0	0	0
Tourism	Other: Core Function: Tourism	0	40000	0	0	40000	0	0	40000	0
<b>TOTAL</b>		<b>110233000</b>	<b>8916000</b>	<b>325000</b>	<b>9186000</b>	<b>8916000</b>	<b>325000</b>	<b>9186000</b>	<b>8916000</b>	<b>325000</b>

Sub-Directorate [R]	Function [R]	January			February			March		
		Revenue			Operational Exp.			Capital Exp.		
Municipal Manager	Executive and Council: Core Function: Municipal Manager, Town Secretary and Chief Executive	4137000	877000	6000	4137000	877000	6000	4137000	877000	6000
Municipal Manager	Internal Audit	0	77000	0	0	77000	0	0	77000	0
Corporate Services	Finance and Administration: Core Function: Administrative and Corporate Support	220000	1889000	266000	220000	1889000	266000	220000	1889000	266000
Financial Services	Finance and Administration: Core Function: Finance	0	0	0	0	0	0	0	0	0
Corporate Services	Public Safety: Non-core Function: Fire Fighting and Protection	0	105000	0	0	105000	0	0	105000	0
Corporate Services	Housing: Core Function: Housing	0	0	0	0	0	0	0	0	0
Corporate Services	Health: Core Function: Food Control	3000	475000	50000	3000	475000	50000	3000	475000	50000

Sub-Directorate [R]	Function [R]	January			February			March		
		Revenue			Operational Exp.			Capital Exp.		
Corporate Services	Planning and Development: Core Function: Corporate Wide Strategic Planning (IDPs, LEDs)	203000	796000	3000	203000	796000	3000	203000	796000	3000
Corporate Services	Road Transport: Core Function: Roads	4623000	4623000	0	4623000	4623000	0	4623000	4623000	0
Corporate Services	Community and Social Services	0	34000	0	0	34000	0	0	34000	0
Operations	Energy Sources: Core Function: Electricity	0	0	0	0	0	0	0	0	0
Operations	Water Management: Core Function: Water Distribution	0	0	0	0	0	0	0	0	0
Operations	Waste Water Management: Non-core Function: Sewerage	0	0	0	0	0	0	0	0	0
Operations	Waste Management: Core Function: Solid Waste Removal	0	0	0	0	0	0	0	0	0
Tourism	Other: Core Function: Tourism	0	40000	0	0	40000	0	0	40000	0
<b>TOTAL</b>		<b>9186000</b>	<b>8916000</b>	<b>325000</b>	<b>9186000</b>	<b>8916000</b>	<b>325000</b>	<b>9186000</b>	<b>8916000</b>	<b>325000</b>

Sub-Directorate [R]	Function [R]	April			May			June		
		Revenue			Operational Exp.			Capital Exp.		
Municipal Manager	Executive and Council: Core Function: Municipal Manager, Town Secretary and Chief Executive	4137000	877000	6000	4137000	877000	6000	4137000	877000	6000
Municipal Manager	Internal Audit	0	77000	0	0	77000	0	0	77000	0
Corporate Services	Finance and Administration: Core Function: Administrative and Corporate Support	220000	1889000	266000	220000	1889000	266000	220000	1210000	266000
Financial Services	Finance and Administration: Core Function: Finance	0	0	0	0	0	0	0	0	0
Corporate Services	Public Safety: Non-core Function: Fire Fighting and Protection	0	105000	0	0	105000	0	0	105000	0
Corporate Services	Housing: Core Function: Housing	0	0	0	0	0	0	0	0	0
Corporate Services	Health: Core Function: Food Control	3000	475000	50000	3000	475000	50000	3000	475000	50000
Corporate Services	Planning and Development: Core Function: Corporate Wide Strategic Planning (IDPs, LEDs)	203000	796000	3000	203000	796000	3000	203000	796000	3000
Corporate Services	Road Transport: Core Function: Roads	4623000	4623000	0	4623000	4623000	0	4623000	4623000	0
Corporate Services	Community and social services	0	34000	0	0	34000	0	0	34000	0
Operations	Energy Sources: Core Function: Electricity	0	0	0	0	0	0	0	0	0
Operations	Water Management: Core Function: Water Distribution	0	0	0	0	0	0	0	0	0
Operations	Waste Water Management: Non-core Function: Sewerage	0	0	0	0	0	0	0	0	0
Operations	Waste Management: Core Function: Solid Waste Removal	0	0	0	0	0	0	0	0	0
Tourism	Other: Core Function: Tourism	0	40000	0	0	40000	0	0	40000	0

Sub-Directorate [R]	Function [R]			April		May		June		
	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	
<b>TOTAL</b>	<b>9186000</b>	<b>8916000</b>	<b>325000</b>	<b>9186000</b>	<b>8916000</b>	<b>325000</b>	<b>9186000</b>	<b>9186000</b>	<b>8237000</b>	<b>325000</b>

Sub-Directorate [R]	Function [R]	TOTAL		
		Revenue	Operational Exp.	Capital Exp.
Office of the Municipal Manager	Executive and Council [Core function] - Municipal Manager, Town Secretary and Chief Executive	49642000	11449000	70000
Senior Manager: Corporate Services	Finance and Administration [Core function] - Administrative and Corporate Support	2644000	21986000	3196000
Senior Manager: Financial Services (CFO)	Finance and Administration [Core function] - Finance	0	0	0
Emergency Services	Community and Social Services [Core function] - Community Halls and Facilities	0	404000	0
Emergency Services	Sport and Recreation [Core function] - Recreational Facilities	0	0	0
Emergency Services	Public Safety [Core function] - Fire Fighting and Protection	0	1263000	0
Operations	Housing [Core function] - Housing	0	0	0
Municipal Health Services	Health [Core function] - Health Services	32000	5701000	600000
Strategic Support Services	Planning and Development [Core function] - Corporate Wide Strategic Planning (IDPs, LEDS)	2435000	9546000	40000
Senior Manager: Roads and Infrastructure	Road Transport [Core function] - Roads	55480	55480	0
Municipal Health Services	Environmental Protection [Core function] - Pollution Control	0	0	0
Operations	Electricity [Core function] - Electricity	0	0	0
Operations	Water Management [Core function] - Water Distribution	0	0	0
Operations	Waste Water Management [Core function] - Sewerage	0	0	0

Sub-Directorate [R]	Function [R]	TOTAL		
		Revenue	Operational Exp.	Capital Exp.
Operations	Waste Management [Core function] - Solid Waste Removal	0	0	0
Tourism	Other [Core function] - Tourism	0	481000	0
<b>TOTAL</b>		<b>110233000</b>	<b>106310000</b>	<b>3906000</b>

**CAPITAL EXPENDITURE PER MONTH - 2022/23**

Sub-Directorate	Function	Project name	Funding source	Planned Start Date	Planned Completion Date	Ward	July 2021	August 2021	September 2021	October 2021	November 2021	December 2021	January 2022	February 2022	March 2022	April 2022	May 2022	June 2022	Total
Corporate Services - Municipal Health Services	Health: Core Function: Health Services	Capital Finance Computer Equipment	Own Funds	2022/07/01	2023/06/30	All	0	0	0	0	0	0	0	0	0	0	0	0	40000
Corporate Services - Municipal Health Services	Health: Core Function: Health Services	Capital Health Machinery and Equipment	Own Funds	2022/07/01	2023/06/30	All	0	0	0	0	0	0	0	0	0	0	0	70000	70000
Corporate Services - Emergency Services	Planning and Development: Core Function: Economic Development/ Planning	Capital Disaster Management Equipment	Own Funds	2022/07/01	22023/06/30	All	0	0	0	0	0	0	0	0	0	0	0	20000	20000
Corporate Services - Director: Corporate Services	Finance and Administration: Core Function: Administrative and Corporate Support	Capital Corporate Furniture And Equipment	Own Funds	2022/07/01	2023/06/30	All	0	0	0	0	0	0	0	0	0	0	0	103000	103000
Corporate Services - Human Resource Management	Finance and Administration: Core Function: Administrative and Corporate Support	Capital Corporate - HR Computer Equipment	Own Funds	2022/07/01	2023/06/30	All	0	0	0	0	0	0	0	0	0	0	0	30000	30000

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Sub-Directorate	Function	Project name	Funding source	Planned Start Date	Planned Completion Date	Ward	July 2021	August 2021	September 2021	October 2021	November 2021	December 2021	January 2022	February 2022	March 2022	April 2022	May 2022	June 2022	Total
Corporate Services – Strategic Services	Planning and Development: Core Function: Economic Development/ Planning	Capital Corporate – Strategic Computer Equipment	Own Funds	2022/07/01	2023/06/30	All	0	0	0	0	0	0	0	0	0	0	0	20000	20000
Corporate Services – Strategic Services	Planning and Development: Core Function: Economic Development/ Planning	Capital Corporate – Strategic Furniture and Equipment	Own Funds	2022/07/01	2023/06/30	All	0	0	0	0	0	0	0	0	0	0	0	22500	22500
Corporate Services – Director: Corporate Services	Finance and Administration: Core Function: Administrative and Corporate Support	Capital Corporate Office Building	Own Funds	2022/07/01	2023/06/30	All	0	0	0	0	0	0	0	0	0	0	0	30000	300000
Financial Services: Finance	Finance and Administration: Core function: Finance	Capital Finance – Computer Equipment	Own Funds	2022/07/01	2023/06/30	All	0	0	0	0	0	0	0	0	0	0	0	60000	600000

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