# CENTRAL KAROO DISTRICT MUNICIPALITY



SECTION 52

OUARTERLY PERFORMANCE ASSESSMENT REPORT

QUARTER 8
JANUARY — MARCH
2023

"WORKING TOGETHER IN DEUELOPMENT AND GROWTH"

## CENTRAL KAROO DISTRICT MUNICIPALITY



#### **IN-YEAR REPORT**

PREPARED IN TERMS OF THE LOCAL GOVERNMENT: MUNICIPAL FINANCE MANAGEMENT ACT (56/2003): MUNICIPAL BUDGET AND REPORTING REGULATIONS, GOVERNMENT GAZETTE 32141, 17 APRIL 2009.

## MONTHLY AND QUARTERLY BUDGET STATEMENT MARCH 2023



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#### 1. GLOSSARY

1.1	ADJUSTMENTS BUDGET —	Prescribed in section 28 of the MFMA. The formal means by which a municipality may revise its annual budget during the year.
1.2	ALLOCATIONS —	Money received from Provincial or National Government or other municipalities.
1.3	BUDGET —	The financial plan of the Central Karoo District Municipality.
1.4	BUDGET RELATED POLICY —	Policy of the municipality affecting or affected by the budget, examples include tariff policy, rates policy, credit control and debt collection policy.
1.5	CAPITAL EXPENDITURE —	Spending on assets such as land, buildings, furniture, computer equipment and machinery. Any capital expenditure must be reflected as a non-current asset on the Municipality's balance sheet.
1.6	CASH FLOW STATEMENT —	A statement including only actual receipts and expenditure by the Municipality. Cash payments and receipts do not always coincide with budgeted timings. For example, when an invoice is received by the Municipality it is shown as expenditure in the month it is received, even though it may not be paid in the same period.
1.7	DORA —	Division of Revenue Act. Annual legislation that shows the total allocations made by national to provincial and local government.
1.8	EQUITABLE SHARE —	A general grant paid to Municipalities.
1.9	FRUITLESS AND WASTEFUL EXPENDITURE —	Expenditure that was made in vain and would have been avoided had reasonable care been exercised.
1.10	GFS —	Government Finance Statistics. An internationally recognised classification system that facilitates like for like comparison between Municipalities.
1.11	GRAP —	Generally Recognised Accounting Practice. The new standard for municipal accounting.
1.12	IDP —	Integrated Development Plan. The main strategic planning document of the Municipality.
1.13	MBRR —	Local Government: Municipal Finance Management Act (56/2003): Municipal Budget and Reporting Regulations.
1.14	MFMA —	Local Government: Municipal Finance Management Act (56/2003). The principle piece of legislation relating to municipal financial management. Herein referred to as the Act.

1.15	MTREF —	Medium Term Revenue and Expenditure Framework. A medium-term financial plan, usually 3 years, based on a fixed first year and indicative further two years budget allocations. Also includes details of the previous and
		current years' financial position.
1.16	OPERATING EXPENDITURE —	Spending on the day-to-day operations of the Municipality such as salaries and wages and general expenses.
1.17	SDBIP —	Service Delivery and Budget Implementation Plan. A detailed plan comprising quarterly performance targets and monthly budget estimates.
1.18	STRATEGIC OBJECTIVES —	The main priorities of the Central Karoo District Municipality as set out in the IDP. Budgeted spending must contribute towards the achievement of the strategic objectives.
1.19	UNAUTHORISED EXPENDITURE —	Generally, is spending without, or in excess of, an approved budget.
1.20	VIREMENT —	A transfer of budget.
1.21	VIREMENT POLICY —	The policy that sets out the rules for budget transfers. Virements are normally allowed within a vote. Transfers between votes must be agreed by Council through an Adjustments Budget.
1.22	VOTE —	One of the main segments into which a budget of a municipality is divided for the appropriation of money for the different departments of the municipality. In Central Karoo District Municipality this means at directorate level. The votes for Central Karoo District therefore are:

- Executive and Council;
- Budget and Treasury;
- Corporate Services; and
- Technical Services

#### PART 1: IN-YEAR REPORT

#### **2.1 SECTION 1 — MAYOR'S REPORT:**

- 2.1.1 <u>In-Year Report: Monthly and Quarterly Budget Statement:</u>
- 2.1.1.1 Implementation of Budget in terms of SDBIP:

The municipality implemented the MTREF 2022/2023 in line with the approved Service Delivery and Implementation Plan.

#### 2.1.1.2 Other Information:

The mid-year report is used to assess whether any adjustments are necessary with regards to the Revenue and Expenditure performance during the first 6 months of the year. Based on this, the municipality will be doing an adjustment budget during the month of February 2023. The municipality also tabled the Draft Annual Budget 2023/2024 on the 30th of March 2023, as well as the Draft Budget Related Policies.

#### 2.2 SECTION 2 — RESOLUTIONS:

The recommended Resolution to Council with regard to the March 2023 In-Year Report is: RESOLVED:

- (a) That the Council take note of contents in the in-year monthly report for March 2023 as set out in the schedules contained in Section 4:
  - (i) Table C1 Monthly Budget Statement Summary;
  - (ii) Table C2 Monthly Budget Statement: Financial Performance (Standard Classification);
  - (iii) Table C3 Monthly Budget Statement: Financial Performance Standard Classification (Revenue and Expenditure by Municipal Vote);
  - (iv) Table C4 Monthly Budget Statement: Financial Performance (Revenue by Source and Expenditure by Type);
  - (v) Table C5 Monthly Budget Statement: Capital Expenditure;
  - (vi) Table C6 Monthly Budget Statement: Financial Position; and
  - (vii) Table C7 Monthly Budget Statement Cash Flows.
- (b) Any other resolutions required by the Council.

#### 2.3 SECTION 3 — EXECUTIVE SUMMARY:

#### 2.3.1 Introduction:

All the schedules reflect the following information:

- Original budget;
- Monthly actual figures;
- Year-to-date actual figures;
- Year-to-date budgeted figures.

#### 2.3.2 Financial Performance, Position and Cash Flow:

Section 4 of this report includes the tables with the detailed figures.

#### 2.3.2.1 Financial Performance:

The detail of this section can be found in Section 4 of this report Table C2 (Summary per GFS); Table C3 (Summary per Municipal Vote) and Table C4 (Summary by Revenue Source and Expenditure Type). The latter is used to provide the executive summary.

#### 2.3.2.1.1 Overall View:

The following table summarises the overall position on the capital and operating budgets. Take note that the Operating Expenditure only reflects the direct expenditure and exclude all indirect expenditure e.g. Administrative Costs.

	<u>Adjustment</u>				<u>Total Actual</u>	<u>Percentage</u>
	<u>Budget</u>	<u>Quarter 1</u>	Quarter 2	Quarter 3	<u>Spend</u>	<u>Spend</u>
Capital Expenditure	905 500.00	48 528.00	38 328.00	-	86 856.00	10%
Operating Expenditure	113 256 166.00	24 146 719.00	31 141 836.00	28 988 376.00	84 276 931.00	74%
Operating Revenue	113 391 710.00	33 738 377.00	28 998 370.00	28 709 114.00	91 445 861.00	81%

The table reflects spending of the capital budget of 10%. The total operating expenditure and revenue reflects percentage spent of 74% and 81% respectively.

#### 2.3.2.1.2 Revenue by Source:

The figures represented in this section are the accrued amounts and not actual cash receipts.

The comparisons of the major sources of revenue are illustrated in the figure below:

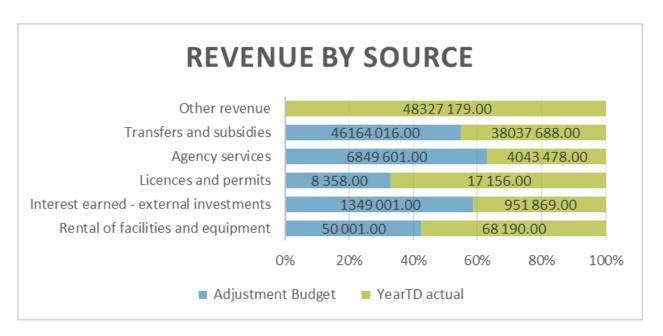


Figure 1 – Revenue by source (\*Refer to Grants receipts schedule for actual receipts, page 22

#### Other Revenue:

The amount raised of R 48.327 million for the actual year to date represents 81.95% of the total budget amount.

#### Interest Earned – External Investments:

The budget amount for Interest earned R 1 349 000, whilst the year-to-date actual revenue is R 951 869. Thus, reflecting receipt of 70.56% at the end of March 2023.

#### 2.3.2.2 Operating Expenditure by Type:

The figures in this section should represent the accrued amounts; in other words when the goods have been ordered; received or the invoice has been completed (reconciled with goods received and prices quoted) it should be captured as an expense. Shadow figures are reflected on the financial system once an order is issued. This action serves as a budgetary control mechanism and no actual financial entries are passed. These figures cannot be used for reporting purposes. The amounts included as expenditure are currently only those for which a payment run has been completed.

The total actual expenditure amounts to R 84.277 million.

#### 2.3.2.3 Operating Expenditure by Municipal Vote (Figure 2):

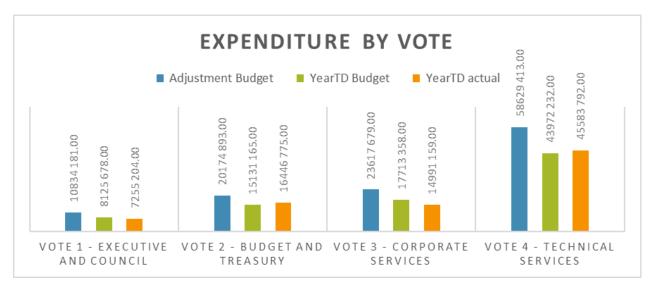


Figure 2 – Breakdown Operating Expenditure by Municipal Vote

Expenditure by Vote	Adjustment Budget	Quarter 1	Quarter 2	Quarter 3	Total
Vote 1 - EXECUTIVE AND COUNCIL	10 834 181.00	2 277 240.00	2 034 097.00	2 943 867.00	7 255 204.00
Vote 2 - BUDGET AND TREASURY	20 174 893.00	4 197 805.00	7 198 711.00	5 050 259.00	16 446 775.00
Vote 3 - CORPORATE SERVICES	23 617 679.00	3 886 722.00	6 490 648.00	4 613 789.00	14 991 159.00
Vote 4 - TECHNICAL SERVICES	58 629 413.00	13 784 953.00	15 418 379.00	16 380 460.00	45 583 792.00
Total Expenditure by Vote	113 256 166.00	24 146 720.00	31 141 835.00	28 988 375.00	84 276 930.00

The adjustment budget for Technical Service is R 58.629 million of which R 45.584 million has been expended representing 77.75% of the budget amount.

The adjustment budget for Corporate Services is R 23.618 million of which R 14.991 million has been expended representing 63.4% of the budget amount.

The adjustment budget for Budget and Treasury is R 20.175 million of which R 16.447 million has been expended representing 81.52% of the budget amount.

The adjustment budget for Executive and Council is R 10.834 million of which R 7.255 million has been expended representing 66.97% of the budget amount.

#### Staff salaries & wages and benefits

Below is a summary of the employee cost and benefits as required by Section 66 of the MFMA:

EMPLOYEE RELATED COST AND STAFF BENEFITS										
	Quarter 1	Quarter 2	Quarter 3							
Other Municipal Staff										
Other Municipal Staff Basic Salaries and Wages	9 195 630.00	10 675 134.00	11 289 252.00							
Pension and UIF Contributions		1 481 374.00	1 326 948.00							
Medical Aid Contributions	1 544 286.00 511 611.00	506 557.00	501 766.00							
Overtime	539 513.00	284 818.00	288 045.00							
Performance Bonus	- 	2 152 655.00	56 210.00							
Motor Vehicle Allowance	407 548.00	384 170.00	333 796.00							
Cellphone Allowance	239 885.00	102 198.00	67 170.00							
Housing Allowances	71 540.00	69 859.00	65 976.00							
Other benefits and allowances	239 018.00	398 888.00	244 167.00							
Payments in lieu of leave	19 000.00	38 213.00	95 827.00							
Long service awards	17 102.00	4 750.00	77 545.00							
	12 785 133.00	16 098 616.00	14 346 702.00							
Senior Managers	1 087 798.00	1 019 656.00	820 663.00							
Total Employee Related Cost	13 872 931.00	17 118 272.00	15 167 365.00							
•										

#### 2.3.2.4 Capital Expenditure (Figure 3):

There was capital spending of R 86 856.00 for the financial year to date, representing a capital spending percentage of 10% at the end of March 2023. The total capital budget is R 905 500. The figure below reflects the monthly trend of the actual and budgeted capital figures.

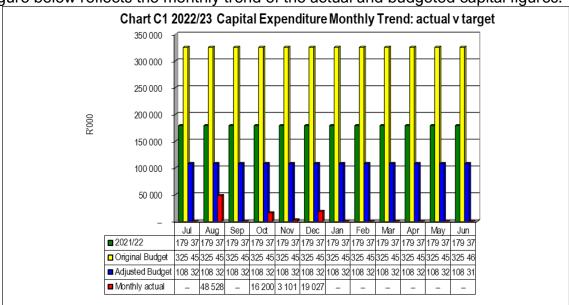


Figure 3 – Breakdown Capital Expenditure by month

#### 2.3.3 <u>Cash Flow:</u>

The balance after commitments against the cash and cash equivalents at the end of March 2023 amounts to R 13.755 million.

Commitments against Cash and Cash Equivalents	March 2023
ltem	Amount
Total Cash and Cash equivalents	20 656 389.23
Total commitments against cash	6 901 229.95
Unspent Conditional Grants	5 327 684.42
Creditors	1 573 545.53
	13 755 159.28

#### 2.4 SECTION 4 — IN-YEAR BUDGET STATEMENT TABLE:

#### 2.4.1.1 <u>Table C1: Monthly Budget Statement Summary:</u>

The table below provides a summary of the most important information by pulling its information from the other tables to follow.

Choose name from list - Table C1 Monthly Budget Statement Summary - M09 March

Decembries	2021/22	0-1-11	A -1141	N 41-1-	Budget Year 2		VTD	VTD	F. II V.
Description	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands								%	
Financial Performance									
Property rates	_	-	_	_	-	-	-		-
Service charges	_	_	_	_	_	_	_		_
Investment revenue	805	1 049	1 349	102	952	1 012	(60)	-6%	1 349
Transfers and subsidies	43 010	43 773	46 164	10 209	38 038	34 623	3 415	10%	46 164
Other own revenue	61 241	65 412	65 879	5 482	52 456	49 409	3 047	6%	65 879
Total Revenue (excluding capital transfers and contributions)	105 055	110 233	113 392	15 793	91 446	85 044	6 402	8%	113 392
Employee costs	53 435	53 313	57 282	5 118	46 159	42 961	3 197	7%	57 282
Remuneration of Councillors	3 879	4 851	4 786	399	3 679	3 590	89	2%	4 786
Depreciation & asset impairment	1 015	666	666	-	333	499	(166)	-33%	666
Finance charges	741	_	_	_	-	_	-		-
Inventory consumed and bulk purchases	11 252	19 665	16 594	1 316	9 667	12 446	(2 779)	-22%	16 594
Transfers and subsidies	2 933	280	530	99	780	398	383	96%	530
Other expenditure	26 329	28 214	33 398	4 510	23 659	25 048	(1 389)	-6%	33 398
Total Expenditure	99 584	106 989	113 256	11 442	84 277	84 942	(666)	-1%	113 256
Surplus/(Deficit)	5 471	3 244	136	4 351	7 169	101	7 068	6972%	136
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	-	-	350	-	_	263	(263)	-100%	350
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all)									
Surplus/(Deficit) after capital transfers & contributions	- 5 471	- 3 244	- 486	- 4 351	7 169	_ 364	6 805	1870%	_ 486
Share of surplus/ (deficit) of associate	_	-	_	_	-	_	_		_
Surplus/ (Deficit) for the year	5 471	3 244	486	4 351	7 169	364	6 805	1870%	486
Capital expenditure & funds sources									
Capital expenditure	2 152	3 906	1 300	_	87	975	(888)	-91%	1 300
Capital transfers recognised	4	600	1 034	_	39	776	(737)	-95%	1 034
Borrowing	_	-	_	_	-	_	_		_
Internally generated funds	2 149	306	266	_	48	199	(151)	-76%	266
Total sources of capital funds	2 152	906	1 300	-	87	975	(888)	-91%	1 300
Financial position									
Total current assets	25 712	14 646	0		33 285				0
	16 354	20 380			16 108				1 300
Total non current assets			1 300		1				
Total current liabilities	11 847	11 817	0		12 004				0
Total non current liabilities	14 706	16 236	-		14 706				-
Community wealth/Equity	15 414	10 066	7 308		22 583		Control of the Contro		7 308
Cash flows									
Net cash from (used) operating	16 059	(5 860)	-	6 520	16 156	-	(16 156)	#DIV/0!	-
Net cash from (used) investing	1 432	(2 709)	(6 907)	-	(788)	-	788	#DIV/0!	(6 907)
Net cash from (used) financing	_	0	_	_	-	_	_		
Cash/cash equivalents at the month/year end	39 369	2 904	(6 907)	-	28 274	0	(28 274)	#########	5 999
Debtors & creditors analysis	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis		•		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,					
Total By Income Source	98	4	4	6	-	_	_	696	808
Creditors Age Analysis									
Total Creditors	1 278	178	2	13	0	4	54	44	1 574
		l i			1		l .		

### 2.4.1.2 <u>Table C2: Monthly Budget Statement – Financial Performance (Standard Classification):</u>

This table reflects the operating budget (Financial Performance) in the standard classifications which are the Government Finance Statistics Functions and Sub-functions. These are used by National Treasury to assist the compilation of national and international accounts for comparison purposes, regardless of the unique organisational structures used by the different institutions.

Choose name from list - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M09 March

2021/22 Budget Year 2022/23										
Description	Ref	Audited	Original	Adjusted	Monthly	YearTD actual	YearTD	YTD	YTD	Full Year
L., .		Outcome	Budget	Budget	actual	. Jui 12 uotual	budget	variance	variance	Forecast
R thousands	1								%	
Revenue - Functional										
Governance and administration		46 461	52 286	54 935	10 781	43 195	41 201	1 994	5%	54 935
Executive and council		42 286	49 642	49 395	10 673	40 745	37 046	3 699	10%	49 395
Finance and administration		4 084	2 644	5 540	108	2 450	4 155	(1 705)	-41%	5 540
Internal audit		91	-	-	-	-	-	_		_
Community and public safety		2 016	32	127	2	17	95	(78)	-82%	127
Community and social services		1 983	-	100	-	-	75	(75)	-100%	100
Sport and recreation		-	-	-	-	-	-	_		-
Public safety		-	-	-	-	-	-	_		-
Housing		-	-	-	-	-	-	-		-
Health		33	32	27	2	17	20	(3)	-15%	27
Economic and environmental services		56 578	57 915	58 680	5 010	48 234	44 010	4 224	10%	58 680
Planning and development		696	2 435	0	-	-	0	(0)	-100%	0
Road transport		55 881	55 480	58 680	5 010	48 234	44 010	4 224	10%	58 680
Environmental protection		-	-	-	-	-	-	_		_
Trading services		-	-	-	-	-	-	_		_
Energy sources		-	-	-	-	-	_	_		_
Water management		-	-	-	-	-	_	_		_
Waste water management		-	_	_	_	_	_	_		_
Waste management		_	_	_	_	_	_	_		_
Other	4	_	_	_	_	_	_	_		_
Total Revenue - Functional	2	105 055	110 233	113 742	15 793	91 446	85 306	6 140	7%	113 742
	·									
Expenditure - Functional		00.070	04.440	40.047	4 405		00.405	(4.000)	40/	40.047
Governance and administration		32 276	34 113	40 247	4 105	28 924	30 185	(1 262)		40 247
Executive and council		9 223	10 528	10 947	764	7 415	8 210	(795)	-10%	10 947
Finance and administration		22 042	22 665	28 099	3 240	20 601	21 074	(472)	-2%	28 099
Internal audit		1 011	921	1 202	102	907	901	6	1%	1 202
Community and public safety		6 784	7 368	8 136	574	5 265	6 102	(838)	-14%	8 136
Community and social services		579	404	1 009	57	275	757	(482)	-64%	1 009
Sport and recreation		-	-	-	-	-	-	_		_
Public safety		1 249	1 263	1 482	72	723	1 111	(389)	-35%	1 482
Housing		-	-	-	-	-	-	-		_
Health		4 956	5 701	5 645	445	4 267	4 234	33	1%	5 645
Economic and environmental services		60 445	65 026	64 707	6 764	50 038	48 530	1 507	3%	64 707
Planning and development		6 408	9 546	6 027	553	4 454	4 521	(67)	-1%	6 027
Road transport		54 036	55 480	58 679	6 211	45 584	44 010	1 574	4%	58 679
Environmental protection		-	-	-	-	-	-	-		-
Trading services		-	-	-	-	- 1	-	_		_
Energy sources		-	-	-	-	-	_	_		_
Water management		-	-	_	_	-	_	_		_
Waste water management		-	-	-	-	-	_	_		_
Waste management		_	-	_	_	_	_	_		_
Other		79	481	166	_	51	124	(73)	-59%	166
Total Expenditure - Functional	3	99 584	106 989	113 256	11 442	84 277	84 942	(666)	-1%	113 256
Surplus/ (Deficit) for the year	T -	5 471	3 244	486	4 351	7 169	364	6 805	1870%	486

#### 2.4.1.3 Table C3: Monthly Budget Statement - Financial:

The budget is approved by Council on the municipal vote level. The municipal votes reflect the organisational structure of the municipality. On the next page, as part of Table C3, a table with the sub-votes is also prepared.

Choose name from list - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - M09 March

Vote Description	T	2021/22				Budget Year 2	022/23	-		
P. Harrison de	Ref	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands Revenue by Vote	1								%	
Vote 1 - Executive and Council	'	42 377	49 642	49 395	10 673	40 745	37 046	3 699	10.0%	49 395
		42 311				40 745		2 099	10.0%	49 393
Vote 2 - Municipal Manager		_	-	-	-		_	_		_
Vote 3 - Finance		958	1 050	1 330	5	535	998	(463)	-46.4%	1 330
Vote 4 - Corporate Services		5 839	4 061	4 337	105	1 932	3 253	(1 321)	-40.6%	4 337
Vote 5 - Technical Services		55 881	55 480	58 680	5 010	48 234	44 010	4 224	9.6%	58 680
Vote 6 - COMMUNITY & SOCIAL SERVICES		-	-	-	-	-	-	-		-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-		-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-		-
Vote 9 - [NAME OF VOTE 9]		_	-	-	-	-	-	-		-
Vote 10 - [NAME OF VOTE 10]		_	-	-	-	-	-	-		-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	_		-
Vote 12 - [NAME OF VOTE 12]		-	-	-	_	_	-	_		-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	_	-	_		-
Vote 14 - [NAME OF VOTE 14]		_	-	-	_	_	-	_		_
Vote 15 - [NAME OF VOTE 15]		-	-	-	45.700	-		-		
Total Revenue by Vote	2	105 055	110 233	113 742	15 793	91 446	85 306	6 140	7.2%	113 742
Expenditure by Vote	1									
Vote 1 - Executive and Council		10 234	11 449	10 834	822	7 255	8 126	(870)	-10.7%	10 834
Vote 2 - Municipal Manager		-	-	-	-	_	-	-		-
Vote 3 - Finance		17 015	17 404	20 175	2 453	16 447	15 131	1 316	8.7%	20 175
Vote 4 - Corporate Services		18 299	22 657	23 618	1 956	14 991	17 713	(2 722)	-15.4%	23 618
Vote 5 - Technical Services		54 036	55 480	58 629	6 211	45 584	43 972	1 612	3.7%	58 629
Vote 6 - COMMUNITY & SOCIAL SERVICES		_	_	_	_	_	_	_		_
Vote 7 - [NAME OF VOTE 7]		_	_	_	_	_	_	_		_
Vote 8 - [NAME OF VOTE 8]		_	_	_	_	_	-	_		_
Vote 9 - [NAME OF VOTE 9]		_	_	_	_	_	_	_		_
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	_		_
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-		_
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	- 1	-	_		-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-		_
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-		-
Vote 15 - [NAME OF VOTE 15]						-		_		_
Total Expenditure by Vote	2	99 584	106 989	113 256	11 442	84 277	84 942	(666)	-0.8%	113 256
Surplus/ (Deficit) for the year	2	5 471	3 244	486	4 351	7 169	364	6 805	1870.2%	486

#### <u>Table C3C: Monthly Budget Statement – Financial:</u>

Choose name from list - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - A - M09 March

Vote Description	Ref	2021/22				Budget Ye	ear 2022/23			
R thousand		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
Revenue by Vote Vote 1 - Executive and Council	1	42 377	49 642	49 395	10 673	40 745	37 046	3 699	10%	49 395
1.1 - [Name of sub-vote]		42 311	45 042	49 393	10 073	40 743	37 040	- 5 099	10 /6	49 393
								-		
								-		
Vote 2 - Municipal Manager 2.1 - [Name of sub-vote]		_	-	_	_	_	-	-		-
								-		
								-		
Vote 3 - Finance		958	1 050	1 330	5	535	998	(463)	-46%	1 330
3.1 - [Name of sub-vote]								-		
								_		
								-		
Vote 4 - Corporate Services		5 839	4 061	4 337	105	1 932	3 253	(1 321)	-41%	4 337
I.1 - [Name of sub-vote]										
								-		
Vote 5 - Technical Services		55 881	55 480	58 680	5 010	48 234	44 010	4 224	10%	58 680
5.1 - [Name of sub-vote]								-		
								_		
								_		
Total Revenue by Vote  Expenditure by Vote	1	105 055	110 233	113 742	15 793	91 446	85 306	6 140	7%	113 742
Vote 1 - Executive and Council	'	10 234	11 449	10 834	822	7 255	8 126	(870)	-11%	10 834
1.1 - [Name of sub-vote]								-		
								-		
Vote 2 - Municipal Manager		_	-	_	-	-	-	-		_
2.1 - [Name of sub-vote]								-		
								-		
Vote 3 - Finance		17 015	17 404	20 175	2 453	16 447	15 131	- 1 316	9%	20 175
3.1 - [Name of sub-vote]								-		
								-		
								-		
Vote 4 - Corporate Services		18 299	22 657	23 618	1 956	14 991	17 713	– (2 722)	-15%	23 618
4.1 - [Name of sub-vote]		10 299	22 03/	23 0 18	1 930	14 991	17 713	(2 / 22)	-10%	23 0 18
								-		
Vote 5 - Technical Services		54 036	55 480	58 629	6 211	45 584	43 972	- 1 612	4%	58 629
5.1 - [Name of sub-vote]								-		
								-		
								-		
Total Expenditure by Vote	2	99 584	106 989	113 256	11 442	84 277	84 942	(666)	(0)	113 256
Surplus/ (Deficit) for the year	2	5 471	3 244	486			364	6 805		486

### 2.4.1.4 <u>Table C4: Monthly Budget Statement – Financial Performance (Revenue and Expenditure):</u>

This table reflects the operating budget and actual figures of the financial performance. The revenue is specifically set out by source due to the fact that Council approves the revenue budget by source and the expenditure budget by vote.

Choose name from list - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M09 March

2021/22 Budget Year 2022/23										
Description	Ref	Audited	Original	Adjusted	Monthly	YearTD actual	YearTD	YTD	YTD	Full Year
		Outcome	Budget	Budget	actual	real ID actual	budget	variance	variance	Forecast
R thousands	<u> </u>								%	
Revenue By Source										
Property rates		-	-	-	-	-	-	-		-
Service charges - electricity revenue		-	-	-	-	-	-	-		-
Service charges - water revenue		-	-	-	-	-	-	-		-
Service charges - sanitation revenue		_	-	-	-	-	-	-		_
Service charges - refuse revenue  Rental of facilities and equipment		- 77	- 50	- 50	-	- 68	- 38	- 31	82%	- 50
Interest earned - external investments		805	1 049	1 349	- 102	952	1 012	(60)	-6%	1 349
Interest earned - outstanding debtors		-	-	1 343	-	-	1012	(00)	-0 /0	- 1 343
Dividends received		_	_	_	_	_	_	_		_
Fines, penalties and forfeits		_	_	_	_	_	_	_		_
Licences and permits		0	18	8	2	17	6	11	173%	8
Agency services		5 106	6 658	6 850	464	4 043	5 137	(1 094)	-21%	6 850
Transfers and subsidies		43 010	43 773	46 164	10 209	38 038	34 623	3 415	10%	46 164
Other revenue		56 006	58 686	58 971	5 016	48 327	44 228	4 099	9%	58 971
Gains		50	-	-	-	0	-	0	#DIV/0!	-
Total Revenue (excluding capital transfers and contributions)		105 055	110 233	113 392	15 793	91 446	85 044	6 402	8%	113 392
F										
Expenditure By Type										
Employee related costs		53 435	53 313	57 282	5 118	46 159	42 961	3 197	7%	57 282
Remuneration of councillors		3 879	4 851	4 786	399	3 679	3 590	89	2%	4 786
Debt impairment Debt impairment		-	79	79	-	-	59	(59)	-100%	79
Depreciation & asset impairment		1 015	666	666	-	333	499	(166)	-33%	666
Finance charges		741	-	_	_	-	_	-		_
Bulk purchases - electricity		_	_	_	_	-	_	-		_
Inventory consumed		11 252	19 665	16 594	1 316	9 667	12 446	(2 779)	-22%	16 594
Contracted services		5 220	5 829	9 773	1 502	6 342	7 329	(987)		9 773
Transfers and subsidies		2 933	280	530	99	780	398	383	96%	530
Other expenditure		21 087	22 306	23 547	3 008	17 306	17 660	(354)	-2%	23 547
Losses		22	-	_	_	11	_	11	#DIV/0!	_
Total Expenditure		99 584	106 989	113 256	11 442	84 277	84 942	(666)	-1%	113 256
Surplus/(Deficit)		5 471	3 244	136	4 351	7 169	101	7 068	0	136
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		-	-	350	-	-	263	(263)	(0)	350
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non- profit Institutions, Private Enterprises, Public Corporatons, Higher										
Educational Institutions)		-	-	-	-	-	-	-		-
Transfers and subsidies - capital (in-kind - all) Surplus/(Deficit) after capital transfers & contributions		5 471	- 3 244	- 486	4 351	7 169	364	-		486
Taxation		_	_	_	_	-	_	_		-
Surplus/(Deficit) after taxation		5 471	3 244	486	4 351	7 169	364			486
Attributable to minorities		3411	J 274	700	7 331	1 103	304			
		- 5 471	- 3 244	- 486	- 4 351	7 169	364			_ 486
Surplus/(Deficit) attributable to municipality		34/1	J 274	700	7 331	1 103	304			00
Share of surplus/ (deficit) of associate		_	-	_	_	-	_			_
Surplus/ (Deficit) for the year		5 471	3 244	486	4 351	7 169	364			486

## 2.4.1.5 <u>Table C5: Monthly Budget Statement – Capital Expenditure (Municipal Vote, Standard Classification and Funding):</u>

Choose name from list - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M09 March

March		2021/22				Budget Year 2	2022/23			
Vote Description	Ref	Audited	Original	Adjusted	Monthly	YearTD actual	YearTD	YTD	YTD	Full Year
R thousands	1	Outcome	Budget	Budget	actual		budget	variance	variance %	Forecast
Multi-Year expenditure appropriation	2								70	8
Vote 1 - Executive and Council	-	_	_	_	_	_	_	_		_
Vote 2 - Municipal Manager				_						
Vote 3 - Finance		2 146	_		_	_	_	_		_
		2 146	-	-	_	-	_	-		_
Vote 4 - Corporate Services		-	-	-	_	-	_	-		_
Vote 5 - Technical Services		-	-	-	_	-	_	-		-
Vote 6 - COMMUNITY & SOCIAL SERVICES		_	-	_	_	-	_			
Total Capital Multi-year expenditure	4,7	2 146	-	-	_	-	-	-		-
Single Year expenditure appropriation	2									
Vote 1 - Executive and Council		-	-	304	_	-	228	(228)	-100%	304
Vote 2 - Municipal Manager		-	-	-	_	-	_	-		-
Vote 3 - Finance		7	3 133	93	_	26	70	(44)	-63%	93
Vote 4 - Corporate Services		-	773	903	_	61	677	(616)	-91%	903
Vote 5 - Technical Services		_	_	0	_	-	_	_		0
Total Capital single-year expenditure	4	7	3 906	1 300	_	87	975	(888)	-91%	1 300
Total Capital Expenditure		2 152	3 906	1 300	_	87	975	(888)	-91%	1 300
Capital Expenditure - Functional Classification										
Governance and administration		2 152	3 156	420	_	26	315	(289)	-92%	420
Executive and council		_	J 130 _	304	_	_	228	(228)	-100%	304
Finance and administration		2 152	3 156	116		26	87	(61)	-71%	116
Internal audit		2 132	J 130 -	-	_		-	(01)	-/1/0	-
Community and public safety		_	710	840	_	- 61	630	(569)	-90%	840
				-	_	_			-90 /6	040
Community and social services		-	-			_	-	_		_
Sport and recreation		-	-	-	_	-	_	_		_
Public safety		-	-	-	_	-	_	-		_
Housing		-	-	-	_	-	-	- (500)		-
Health		-	710	840	_	61	630	(569)	-90%	840
Economic and environmental services		-	40	40	-	-	30	(30)	-100%	40
Planning and development		-	40	40	-	-	30	(30)	-100%	40
Road transport		-	-	0	_	-	-	-		0
Environmental protection		-	-	-	-	-	-	-		-
Trading services		-	-	-	-	-	-	_		_
Energy sources		-	-	-	_	-	-	_		-
Water management		-	-	-	-	-	-	_		-
Waste water management		-	-	-	-	-	-	_		-
Waste management		-	-	-	-	-	-	-		-
Other	-	- 0.450		4 200		- 07	- 075	- (000)	040/	- 4 200
Total Capital Expenditure - Functional Classification	3	2 152	3 906	1 300	_	87	975	(888)	-91%	1 300
Funded by:										
National Government		4	600	730	-	39	547	(508)	-93%	730
Provincial Government		-	-	304	_	-	228	(228)	-100%	304
District Municipality		-	-	-	_	-	-	-		-
Transfers and subsidies - capital (monetary allocations)										
(National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public										
Corporatons, Higher Educational Institutions)		_	_	_	_	_	_	_		_
Transfers recognised - capital		4	600	1 034	-	39	776	(737)	-95%	1 034
Borrowing	6	_	_	-	_	_	_	- (101)		_
Internally generated funds	"	2 149	306	266	_	48	199	(151)	-76%	266
Total Capital Funding	***************************************	2 152	906	1 300	_	87	975	(888)	·	1 300

#### 2.4.1.6 <u>Table C6: Monthly Budget Statement – Financial Position:</u>

Choose name from list - Table C6 Monthly Budget Statement - Financial Position - M09 March

Choose name from list - Table Co Monthly Bu		2021/22	- manolar i		ear 2022/23	
Description	Ref	Audited	Original	Adjusted	YearTD actual	Full Year
	١.	Outcome	Budget	Budget	Tourib actual	Forecast
R thousands ASSETS	1					
Current assets						
Cash		5 216	2 332	0	11 617	0
Call investment deposits		7 690	8 555	0	8 056	0
Consumer debtors		9 083	_	0	8 867	0
Other debtors		1 192	1 838	0	1 828	0
Current portion of long-term receivables		1 252	637	_	1 252	_
Inventory		1 279	1 284	_	1 664	_
Total current assets		25 712	14 646	0	33 285	0
			17 070		00 200	
Non current assets						
Long-term receivables		6 621	6 907	-	6 621	-
Investments		-	-	-	-	-
Investment property		-	-	-	-	-
Investments in Associate		-	-	-	-	-
Property, plant and equipment		9 686	12 826	1 300	9 440	1 300
Biological		-	-	-	-	-
Intangible		47	648	-	47	-
Other non-current assets		<del>_</del>	_	_	_	_
Total non current assets		16 354	20 380	1 300	16 108	1 300
TOTAL ASSETS		42 066	35 026	1 300	49 393	1 300
LIABILITIES						
Current liabilities						
Bank overdraft		_	_	_	_	_
Borrowing		141	21	_	141	_
Consumer deposits		_	_	_	_	_
Trade and other payables		6 650	4 308	0	7 120	0
Provisions		5 056	7 489	_	4 744	_
Total current liabilities		11 847	11 817	0	12 004	0
Non ourself liebilities						
Non current liabilities						
Borrowing Provisions		14.700	- 16 226	-	14.700	-
		14 706	16 236	_	14 706	_
Total LIABILITIES		14 706	16 236		14 706	
TOTAL LIABILITIES		26 553	28 053	0	26 710	0
NET ASSETS	2	15 513	6 973	1 300	22 682	1 300
COMMUNITY WEALTH/EQUITY						
Accumulated Surplus/(Deficit)		15 414	10 066	7 308	22 583	7 308
Reserves		_	_	_	_	_
TOTAL COMMUNITY WEALTH/EQUITY	2	15 414	10 066	7 308	22 583	7 308

#### 2.4.1.7 <u>Table C7: Monthly Budget Statement - Cash Flow:</u>

Choose name from list - Table C7 Monthly Budget Statement - Cash Flow - M09 March

		2021/22				Budget Year 2	022/23			
Description R thousands	Ref	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
CASH FLOW FROM OPERATING ACTIVITIES									70	
Receipts										
Property rates		_	_	_	_	_	_			_
Service charges			_	_	_	_	_	_		_
Other revenue		32 552	60 377	_	5 160	48 271	_	- 48 271	#DIV/0!	_
Transfers and Subsidies - Operational		45 458	50 626	_	12 903	43 513	_	43 513	#DIV/0!	_
Transfers and Subsidies - Capital		-	600	_	-	-	_	-	# B1070.	_
Interest		15	1 000	_	_	_	_	_		_
Dividends		_	_	_	_	_	_	_		_
Payments										
Suppliers and employees		(61 660)	(115 570)	_	(11 494)	(75 382)	_	75 382	#DIV/0!	_
Finance charges		_	_	_	_	_	_	_		_
Transfers and Grants		(307)	(2 893)	_	(50)	(245)	_	245	#DIV/0!	_
NET CASH FROM/(USED) OPERATING ACTIVITIES		16 059	(5 860)	_	6 520	16 156	_	(16 156)	#DIV/0!	-
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		_	-	-	_	-	_	_		-
Decrease (increase) in non-current receivables		_	-	(6 907)	_	-	_	_		(6 907)
Decrease (increase) in non-current investments		_	_	` _ ´	-	-	_	-		` -
Payments										
Capital assets		1 432	(2 709)	-	-	(788)	-	788	#DIV/0!	-
NET CASH FROM/(USED) INVESTING ACTIVITIES		1 432	(2 709)	(6 907)	_	(788)	_	788	#DIV/0!	(6 907)
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans		_	-	-	-	-	-	-		-
Borrowing long term/refinancing		-	-	-	-	-	-	-		-
Increase (decrease) in consumer deposits		_	0	-	-	-	-	-		-
Payments								VIII.		
Repayment of borrowing		_	_	_	_	_	_	_		_
NET CASH FROM/(USED) FINANCING ACTIVITIES		_	0	_	_	-	_	_		_
NET INCREASE/ (DECREASE) IN CASH HELD		17 491	(8 569)	(6 907)	6 520	15 368	_			(6 907)
Cash/cash equivalents at beginning:		21 879	11 473	0		12 906	0			12 906
Cash/cash equivalents at month/year end:		39 369	2 904	(6 907)		28 274	0			5 999

#### 3. PART 2 — SUPPORTING DOCUMENTATION

#### 3.1 SECTION 5 — DEBTORS ANALYSIS:

#### 3.1.1 Supporting Table SC3:

Table SC3 is the only debtors report required by the MBRR.

Choose name from list - Supporting Table SC3 Monthly Budget Statement - aged debtors - M09 March

Description							Budge	t Year 2022/23					
	NT Code	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr		Total over 90 days	Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.t.o Council Policy
R thousands Debtors Age Analysis By Income Source			<u> </u>				<u> </u>						
Trade and Other Receivables from Exchange Transactions - Water	1200	_	_	_	_				_		_		
Trade and Other Receivables from Exchange Transactions - Electricity	1300		_	_		_		_	_	_	_		_
Receivables from Non-exchange Transactions - Property Rates	1400		_	_		_			_	_			
Receivables from Exchange Transactions - Waste Water Management	1500		_	_						_			
Receivables from Exchange Transactions - Waste Management	1600							_		_	_	_	_
Receivables from Exchange Transactions - Wasie Wallagement Receivables from Exchange Transactions - Property Rental Debtors	1700			_						_			
Interest on Arrear Debtor Accounts	1810		_	_			_	_		_		_	_
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820					_	_	_		_	_		_
Ofter	1900	98			6	_	_	_	696	808	702		-
Total By Income Source	2000	98	4	4	6	_	_	_	696	808	702		
2021/22 - totals only	2000	122770	8059	450873	1839	1839	1086	76977	350950	1 014	433	0	0
Debtors Age Analysis By Customer Group		122110	0000	400010	1003	1000	1000	10311	330330	1014	400	U	· ·
Organs of State	2200	_	_	_	_				_	_	_	_	_
Commercial	2300	47	1		,				34	- 83	36		
Households	2400	52	4	_	1				663	726	667		
Ofter	2500	J2 _		_				_	005	120	007		
Total By Customer Group	2600	98		4	- 6		-	_	696	808	702		

#### 3.1.2 Supporting Table SC4:

Choose name from list - Supporting Table SC4 Monthly Budget Statement - aged creditors - M09 March

Description	NIT				Bu	dget Year 2022	/23				Prior year totals
R thousands	NT Code	0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year	Total	for chart (same period)
Creditors Age Analysis By Customer Type											
Bulk Electricity	0100	-	-	-	-	-	-	-	-	-	-
Bulk Water	0200	-	-	-	-	-	-	-	-	-	-
PAYE deductions	0300	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	0400	-	-	-	-	-	-	-	-	-	-
Pensions / Refirement deductions	0500	-	-	-	-	-	-	-	-	-	-
Loan repayments	0600	1	-	_	-	-	-	-	-	1	_
Trade Creditors	0700	1 278	178	2	13	0	4	54	44	1 573	961
Auditor General	0800	-	-	_	-	-	-	-	-	-	-
Other	0900	-	-	_	-	_	-	-	-	_	_
Total By Customer Type	1000	1 278	178	2	13	0	4	54	44	1 574	961

#### 3.2 SECTION 6 - GRANT RECEIPTS:

#### 3.2.1 Supporting Table SC6 – Grant Receipts:

C DC5 Central Karoo	Opening Balance R thousands	Received R thousands	Expenditure R thousands	VAT transferred to Revenue	Closing Balance R thousands	Unspent Grant R thousands	Unpaid Gran
Direct transfers	Killousalius			Kevenue	Killousalius		
Equitable share and related		10 209			10 209	10 209	-
Infrastructure	1 275	617	(152)	(20)	1 720	1 720	
						-	-
Rural roads assets management systems grant	1 275	617	(152)	(20)	1 720	1 720	-
Capacity building and other current transfers	256	395	(207)	(0)	444	444	-
Local government financial management grant	305	-	(44)	(0)	261	261	-
Expanded public works programme integrated grant for municipalities	(50)	395	(163)	-	183	183	
Sub total direct transfers	1 471	11 221	(359)	(20)	12 372	12 372	-
Indirect transfers							
Capacity building and other current transfers	-		-	-			-
Municipal Systems Improvement Grant Sub total indirect transfers			<u> </u>	-	-	-	<u> </u>
Total: Transfers from National Treasury	1 471	11 221	(359)	(20)	12 372	12 372	
Total: Transfers from Hational Trousdry	14/1	11 221	(333)	(20)	12 372	12 372	
Transfers for Provincial Departments Municipal Allocations from Provincial Department of which							
Provincial Treasury	396	300	(43)	-	853	853	-
Western Cape Financial Management Support Grant	409	-	-	-	409	409	-
Western Cape Financial Management Capacity Building Grant	186	300	(43)	-	443	443	-
Community Safety	-		(49)		(49		(4:
Safety initiative implementation - Whole of Society Approach (WOSA)	-	-	(49)		(49		(4
Local Government	300	1 350	-	•	1 738	1 738	-
Fire Service Capacity Building Grant	- 188	-	-	-	- 188	188	-
Local Government Internship Grant Joint District and Metro Approach Grant	188	1 000	-	-	1 000	1 000	
Local Government Public Employment Support Grant	200	1 000	-	-	200	200	-
Emergency Municipal Loadshedding Relief Grant	200	350	_	_	350	350	_
Municipal Drought Relief Grant	-	-	-	-	-	-	-
Fotal: Transfers from Provincial Departments	206	1.050	(02)		2.542	2 504	(4:
Total. Transfers from Frovincial Departments	896	1 650	(92)	-	2 542	2 591	(49
Transfers for Other Grant Providers Municipal Allocations from other grant providers of which							
Other Grant Providers	609	32	(68)	<u> </u>	573	573	
The Chemical industries Education and Traing Authority	357	32	(68)		321	321	-
Local Government Sector and Training Authority (Africa Creek)	202	-	-	-	202	202	-
Local Government Sector and Training Authority (LGLDP - 20216264)	50	-	-	-	50	50	-
Total: Transfers from Other grant providers	609	32	(68)	-	573	573	-
TOTAL GRANT ALLOCATIONS FROM PROVINCIAL, NATIONAL AND OTHER	2 975	12 903	(519)	(20)	15 487	15 537	(4

#### 3.3 SECTION 7 — CAPITAL PROGRAMME PERFORMANCE:

#### 3.3.1 Supporting Table C12:

Supporting Table C12 reconciled with Table C5.

Choose name from list - Supporting Table SC12 Monthly Budget Statement - capital expenditure trend - M09 March

	2021/22			•	Budget Year 2				
Month	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	% spend of Original Budget
R thousands	***************************************							%	
Monthly expenditure performance trend									
July	179	325	108	-		108	-		
August	179	325	108	49	#VALUE!	217	#VALUE!	#VALUE!	#VALUE!
September	179	325	108	-		325	-		
October	179	325	108	16	#VALUE!	433	#VALUE!	#VALUE!	#VALUE!
November	179	325	108	3	#VALUE!	542	#VALUE!	#VALUE!	#VALUE!
December	179	325	108	19	#VALUE!	650	#VALUE!	#VALUE!	#VALUE!
January	179	325	108	-		758	-		
February	179	325	108	-		867	-		
March	179	325	108	-		975	-		
April	179	325	108	-		1 083	-		
May	179	325	108	-		1 192	-		
June	179	325	108	_		1 300	_		
Total Capital expenditure	2 152	3 906	1 300	87					

#### QUALITY CERTIFICATE

l,	Mr	M	Nhlengethwa,	Municipal	Manager	of	the	Central	Karoo	District
M	unici	pali	tv. hereby certify	that -						

(mark as appropriate)

X	The monthly budget statement
x	Quarterly report on the implementation of the budget and financial state affairs of the municipality
	Mid – year budget and performance assessment

For the month of March 2022/2023 financial year, has been prepared in accordance with the Municipal Finance Management Act and regulations made under the Act.

Print Name :Mr M Nhlengethwa Acting Municipal Manager

Signature .....

Date: 18 April 2023

## NON-FINANCIAL PERFORMANCE REPORTING — QUARTER 3 (01 JANUARY — 31 MARCH 2023)

#### **DISCLAIMER**

This Quarterly Performance Assessment Report, w.r.t. the non-financial information, is based on reported information only, and is un-audited. This report is subject to change on finalisation of the Internal Performance Audit Report for the third 3<sup>rd</sup>) Quarter (01 January – March 2023) of the 2022/2023 financial year.

#### 1. PURPOSE

(a) The purpose of this report is to inform Council regarding the progress made with the implementation of the Key Performance Indicators (KPIs) in the realisation of the development priorities and objectives as determined in the Municipality's Integrated Development Plan (IDP) as well as in the Service Delivery and Budget Implementation Plan (SDBIP) for the third (3rd) Quarter (01 January – 31 March 2023) of the 2022/2023 financial year.

#### 2. LEGISLATIVE REQUIREMENTS

- (a) The SDBIP is defined in terms of Section 1 of the Local Government: Municipal Finance Management Act, 56 (Act 56 of 2003) (MFMA), and the format of the SDBIP is prescribed by the MFMA Circular 13.
- (b) Section 41(1) (e) of the Local Government: Municipal Systems Act, 32 (Act 32 of 2000) (MSA), prescribes that a process must be established of regular reporting to Council.
- (c) This report is a requirement in terms of Section 52 of the MFMA which provide for:
  - The Executive Mayor, to submit to council within 30 days of the end of each quarter, a report on the implementation of the budget and financial state of affairs of the municipality;
  - The Accounting Officer, while conducting the above, must take into account:
    - o Section 71 Reports;
    - Performance in line with the Service Delivery and Budget Implementation Plans.

#### 3. BACKGROUND TO THE FORMAT AND MONITORING OF THE SDBIP

#### 3.1 FORMAT

- (a) The Municipality's SDBIP consists of a Top Layer (TL) as well as a Departmental Plan for each individual Department.
- (b) For purposes of reporting, the TL SDBIP is used to report to Council and the Community on the organisational performance of the Municipality.
- (c) The TL SDBIP measures the achievement of performance indicators with regards to the provision of basic services as prescribed by Section 10 of the Local Government: Municipal Planning and Performance Regulations of 2001, National Key Performance Areas and Strategic Objectives as detailed in the Integrated Development Plan (IDP) of the Central Karoo District Municipality. The Top Layer SDBIP 2022/2023 was approved by the Executive Mayor on 10 June 2022.
- (d) The Departmental SDBIP measures the achievement of performance indicators that have been determined with regard to operational service delivery within each department and have been aligned with the Top Layer SDBIP.
  - The Departmental Plans have been approved by the Municipal Manager.
- (e) The overall assessment of actual performance against targets set for the key performance indicators as documented in the SDBIP is illustrated in terms of the following assessment methodology:

"WORKING TOGETHER IN DEVELOPMENT AND GROWTH"

CATEGORY	EXPLANATION
KPI NOT YET MEASURED	KPI'S WITH NO TARGETS OR ACTUAL RESULTS FOR THE SELECTED PERIOD
KPI NOT MET	ACTUAL VS. TARGET LESS THAN 75%
KPI ALMOST MET	ACTUAL VS. TARGET BETWEEN 75% AND 100%
KPI MET	ACTUAL VS. TARGET 100% ACHIEVED
KPI WELL MET	ACTUAL VS. TARGET MORE THAN 100% AND LESS THAN 150% ACHIEVED
KPI EXTREMELY WELL MET	ACTUAL VS. TARGET MORE THAN 150% ACHIEVED

Table 1: Description of colour codes

- (f) The Performance Management System is an internet-based system and it uses, as its basis, the approved SDBIP. The SDBIP is a layered plan comprising of Top Layer SDBIP and Departmental SDBIPs.
- (g) Performance reports on the Top Layer SDBIP is submitted to the Council on a quarterly, half -yearly and annual basis.
- (i) This non-financial part of the report is based on the Top Layer SDBIP 2022/2023 and comprises of the following:
  - Summary of the overall performance of the Municipality in terms of the National Key Performance Areas of Local Government;
  - Summary of the overall performance of the Municipality in terms of the seven (7)
     Strategic Objectives; and
  - A detailed performance review per Strategic Objective.

#### 3.2 MONITORING

- (a) The Municipality utilises an electronic web-based system that is monthly updated with actual performance.
- (b) The system closes every month between the 10<sup>th</sup> and the 15<sup>th</sup> day for updates of the previous month's actual performance as a control measure to ensure that performance is updated and monitored on a monthly basis. No access is available to a month's performance indicators after closure of the system. This is to ensure that the level of performance is consistent for a particular period in the various levels at which reporting takes place. Departments must motivate to the Municipal Manager should they require the system to be re-opened once the system is closed.
- (c) The system provides management information in graphs and indicates actual performance against targets. The graphs provide a good indication of performance progress and where corrective action is required.
- (d) The system requires key performance indicator owners to update performance comments for each actual result captured, which provides a clear indication of how the actual was calculated/ reached and serves as part of the portfolio of evidence (POE) for auditing purposes.
- (e) In terms of Section 46(1) (a) (iii) of the MSA the Municipality must reflect annually in the Annual Performance Report on measures taken to improve performance, in other words targets not achieved. The system utilised requires corrective actions to be captured for targets not achieved.

## 4. ACTUAL PERFORMANCE FOR THE THIRD (3<sup>RD</sup>) QUARTER (01 JANUARY — MARCH 2023)

- (a) The Top Layer SDBIP contains performance indicators per Strategic Objective and comments with corrective measures with regard to targets not achieved.
- (b) Overall performance (dashboard) per National Key Performance Area and municipal Strategic Objectives will be provided for in Section 5 of this report.
- (c) A detailed analysis of actual performance for the third (3rd) Quarter (01 January 31 March 2023) of the 2022/2023 financial year, is provided for in Section 6 of this report.

#### 5. OVERALL PERFORMANCE OF THE MUNICIPALITY

(a) Dashboard summary per National Key Performance Area (NKPA) for the period – **01 January – March 2023** 

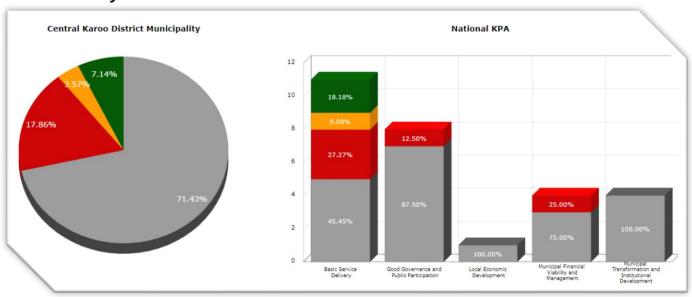


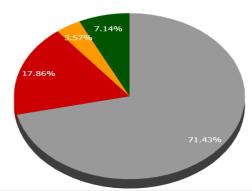
Figure 1: Graphs: Overall Performance on National KPA's

				Natio	nal KPA		
	Central Karoo District Municipality	Basic Service Delivery	Good Governance and Public Participation	Local Economic Development	Municipal Financial Viability and Management	Municipal Transformation and Institutional Development	[Unspecified
Not Yet Applicable	20 (71.43%)	5 (45.45%)	7 (87.50%)	1 (100.00%)	3 (75.00%)	4 (100.00%)	-
Not Met	5 (17.86%)	3 (27.27%)	1 (12.50%)	-	1 (25.00%)	-	-
Almost Met	1 (3.57%)	1 (9.09%)	-	-	-	-	-
Met	-	-	-	-	-	-	-
Well Met	2 (7.14%)	2 (18.18%)	-	-	-	-	-
Extremely Well Met	-	-	-	-	-	-	-
Total:	28	11	8	1	4	4	-
	100%	39.29%	28,57%	3,57%	14.29%	14.29%	-

Table 2: Overall Performance on National KPA's

#### (b) Dashboard summary per Strategic Objective for the period – 01 January – March 2023

Central Karoo District Municipality



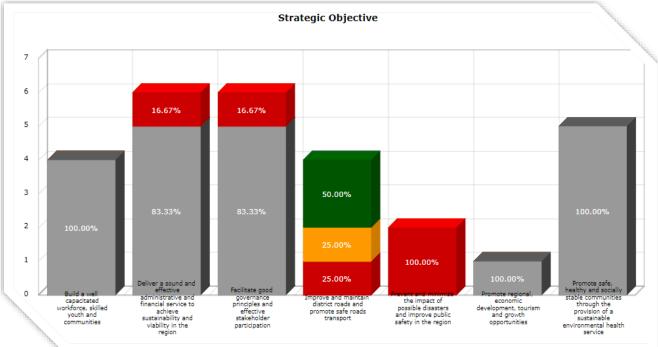


Figure 2: Graphs: Overall performance on Municipal KPA's

					Str	ategic Object	ive	
	Central Karoo District Municipality	Build a well capacitated workforce, skilled youth and communities	Deliver a sound and effective administrative and financial service to achieve sustainability and viability in the region	Facilitate good governance principles and effective stakeholder participation	Improve and maintain district roads and promote safe roads transport	Prevent and minimize the impact of possible disasters and improve public safety in the region	Promote regional, economic development, tourism and growth opportunities	Promote safe, healthy and socially stable communitie through the provision of a sustainable environment health service
Not Yet Applicable	20 (71.43%)	4 (100.00%)	5 (83.33%)	5 (83.33%)	-	-	1 (100.00%)	5 (100.00%
Not Met	5 (17.86%)	-	1 (16.67%)	1 (16.67%)	1 (25.00%)	2 (100.00%)	-	-
Almost Met	1 (3.57%)	-	-	-	1 (25.00%)	-	-	-
Met	-	-	-	-	-	-	-	-
Well Met	2 (7.14%)	-	-	-	2 (50.00%)	-	-	-
Extremely Well Met	-	-	-	-	-	=	-	-
Total:	28	4	6	6	4	2	1	5
	100%	14.29%	21.43%	21.43%	14.29%	7.14%	3.57%	17.86%

Table 3: Overall performance on Municipal KPA's



#### 6. ACTUAL STRATEGIC PERFORMANCE AND CORRECTIVE MEASURES THAT WILL BE IMPLEMENTED

#### 6.1 BUILD A WELL CAPACITATED WORKFORCE, SKILLED YOUTH AND COMMUNITIES

REF	KPI NAME	DESCRIPTION OF UNIT OF MEASUREMENT	QUARTER 3 (JANUARY - MARCH 2023)		3)
			CORRECTIVE MEASURES	TARGET	ACTUAL
TL4	Review the organisational structure (Macro) and submit to Council for approval by 31 May 2023	Organisational structure reviewed and submitted to Council		0	0
TL12	Spend 0.5% of the municipality's personnel budget on training by 30 June 2023 [(Total Actual Training Expenditure/ Total personnel Budget) x100]			0%	0%
TL13	Review the Workplace Skills Plan and submit to LGSETA by 30 April 2023	Workplace Skills Plan reviewed and submitted		0	0
TL14	The number of people from the employment equity target groups employed (appointed) in the three highest levels of management in compliance with the municipality's approved Equity Plan as at 30 June 2023	,		0	0



#### SUMMARY OF RESULTS: BUILD A WELL CAPACITATED WORKFORCE, SKILLED YOUTH AND COMMUNITIES

N/A	KPI NOT YET APPLICABLE	KPIS WITH NO TARGETS OR ACTUALS IN THE SELECTED PERIOD.	4
R	KPI NOT MET	0% <= ACTUAL/TARGET <= 74.999%	0
0	KPI ALMOST MET	75.000% <= ACTUAL/TARGET <= 99.999%	0
G	KPI MET	ACTUAL MEETS TARGET (ACTUAL/TARGET = 100%)	0
G2	KPI WELL MET	100.001% <= ACTUAL/TARGET <= 149.999%	0
В	KPI EXTREMELY WELL MET	150.000% <= ACTUAL/TARGET	0
	TOTAL KPIS:		4

## 6.2 DELIVER A SOUND AND EFFECTIVE ADMINISTRATIVE AND FINANCIAL SERVICE TO ACHIEVE SUSTAINABILITY AND VIABILITY IN THE REGION

REF	REF KPI NAME DESCRIPTION OF UN MEASUREMENT		OUARTER 3 (JANUARY - MARC		H 2023)
			CORRECTIVE Measures	TARGET	ACTUAL
TL1	Spend 90% of the municipal capital budget by 30 June 2023 {(Actual amount spent /Total amount budgeted) X100}	% of capital budget spent		65%	0%
TL6	Review 15 budget related policies and submit to Council for approval by 31 May 2023	Number of policies reviewed and submitted to Council for approval		0	0
TL7	Review and submit the MFMA delegation register to Council for approval by 31 May 2023	MFMA delegation registered reviewed and submitted to Council for approval		0	0
TL8	Compile and submit the financial statements to the Auditor- General by 31 August 2022	Financial statements compiled and submitted to the Auditor-General		0	0



REF	REF KPI NAME	DESCRIPTION OF UNIT OF MEASUREMENT	QUARTER 3 (JAN	UARY - MARC	H 2023)
			CORRECTIVE Measures	TARGET	ACTUAL
TL9	Financial viability measured in terms of the municipality's ability to meet its service debt obligations as at 30 June 2023 [(Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / Total Operating Revenue - Operating Conditional Grant) x 100]	% of debt coverage		0%	0%
TL10	Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2022 [(Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets)]	Cost coverage as at 30 June 2023		0	0

## SUMMARY OF RESULTS: DELIVER A SOUND AND EFFECTIVE ADMINISTRATIVE AND FINANCIAL SERVICE TO ACHIEVE SUSTAINABILITY AND VIABILITY IN THE REGION

N/A	KPI NOT YET APPLICABLE	KPIS WITH NO TARGETS OR ACTUALS IN THE SELECTED PERIOD.	5
R	KPI NOT MET	0% <= ACTUAL/TARGET <= 74.999%	1
0	KPI ALMOST MET	75.000% <= ACTUAL/TARGET <= 99.999%	0
G	KPI MET	ACTUAL MEETS TARGET (ACTUAL/TARGET = 100%)	0
G2	KPI WELL MET	100.001% <= ACTUAL/TARGET <= 149.999%	0
В	KPI EXTREMELY WELL MET	150.000% <= ACTUAL/TARGET	0
	TOTAL KPIS:		6



#### 6.3 FACILITATE GOOD GOVERNANCE PRINCIPLES AND EFFECTIVE STAKEHOLDER PARTICIPATION

REF	KPI NAME	DESCRIPTION OF UNIT OF MEASUREMENT	QUARTER 3 (JANUARY - MARCH 20)		2023)
			CORRECTIVE Measures	TARGET	ACTUAL
TL2	Review the Risk Based Audit Plan (RBAP) and submit to the Audit Committee for approval by 30 June 2023	RBAP revised and submitted to the Audit Committee		0	0
TL3	Complete 70% of the audits as per the RBAP by 30 June 2023 [(Audits completed for the year/audits planned for the year according to the RBAP) x100]	% audits completed		0%	0%
TL11	Review Corporate and HR policies and submit to Council for approval by 30 June 2023	Number of policies reviewed and submitted		0	0
TL20	Submit the draft Annual Report in Council by 31 January 2023	Draft Annual Report submitted in Council		1	1
TL21	Develop the IDP and Budget Process Plan and submit to Council by 31 August 2022	1		0	0
TL24	Submit the final IDP to Council by 31 May 2023 for approval	Final IDP submitted for approval		0	0

#### SUMMARY OF RESULTS: FACILITATE GOOD GOVERNANCE PRINCIPLES AND EFFECTIVE STAKEHOLDER PARTICIPATION

N/A	KPI NOT YET APPLICABLE	KPIS WITH NO TARGETS OR ACTUALS IN THE SELECTED PERIOD.	5
R	KPI NOT MET	0% <= ACTUAL/TARGET <= 74.999%	0
0	KPI ALMOST MET	75.000% <= ACTUAL/TARGET <= 99.999%	0
G	KPI MET	ACTUAL MEETS TARGET (ACTUAL/TARGET = 100%)	1
G2	KPI WELL MET	100.001% <= ACTUAL/TARGET <= 149.999%	0
В	KPI EXTREMELY WELL MET	150.000% <= ACTUAL/TARGET	0
	TOTAL KPIS:		6



#### 6.4 IMPROVE AND MAINTAIN DISTRICT ROADS AND PROMOTE SAFE ROADS TRANSPORT

REF	KPI NAME	DESCRIPTION OF UNIT OF MEASUREMENT	QUARTER 3 (JANUARY - MARCH 2023)		
TL25	Employ workers in temporary	Number of temporary workers	CORRECTIVE MEASURES	TARGET	ACTUAL
1 L Z 3	positions in terms of skills and labour needs within identified road projects by June 2023	employed		20	25
TL26	Spend 95% of the total approved Roads budget by 30 June 2023 [(Actual expenditure divided by approved allocation received) x100]	% of total approved Roads budget spent		65%	66.92%
TL27	Regravel 40 kilometres of road by 30 June 2023	Number of kilometres regravelled	[D165] Senior Manager: Roads and Infrastructure: MR587 - Borrow pit did not have the required material to regravel the target amount of 22.7km, could only regravel 18.23km. MR606 - Plant availability caused that we started later than planned. DR2307 - Borrow pit did not deliver any material required to regravel 10.4km. An alternative plan was made with a contractor working on a nearby site to provide the required gravel wearing course. Contractor started late with tipping of material. All of the above was out of our control. (March 2023)	30	21.11



REF	KPI NAME	DESCRIPTION OF UNIT OF MEASUREMENT	QUARTER 3 (JANUARY - MARCH 2023)		
			CORRECTIVE MEASURES	TARGET	ACTUAL
TL28	Spend 95% of the total approved blading maintenance budget by 30 June 2023 [(Actual expenditure divided by approved allocation received) x100]			65%	58.23%

#### SUMMARY OF RESULTS: IMPROVE AND MAINTAIN DISTRICT ROADS AND PROMOTE SAFE ROADS TRANSPORT

N/A	KPI NOT YET APPLICABLE	KPIS WITH NO TARGETS OR ACTUALS IN THE SELECTED PERIOD.	0
R	KPI NOT MET	0% <= ACTUAL/TARGET <= 74.999%	0
0	KPI ALMOST MET	75.000% <= ACTUAL/TARGET <= 99.999%	1
G	KPI MET	ACTUAL MEETS TARGET (ACTUAL/TARGET = 100%)	0
G2	KPI WELL MET	100.001% <= ACTUAL/TARGET <= 149.999%	2
В	KPI EXTREMELY WELL MET	150.000% <= ACTUAL/TARGET	1
	TOTAL KPIS:		4

#### 6.5 PREVENT AND MINIMIZE THE IMPACT OF POSSIBLE DISASTERS AND IMPROVE PUBLIC SAFETY IN THE REGION

REF	KPI NAME	DESCRIPTION OF UNIT OF MEASUREMENT	QUARTER 3 (JANUARY - MARCH 2023)		
			CORRECTIVE MEASURES	TARGET	ACTUAL
TL5	Conduct monthly Covid 19 DJOC meetings with relevant stakeholders	Number of meetings conducted	[D17] Municipal Manager: Not applicable (January 2023)	3	0
TL23	Spend 90% of the approved WOSA Safety Grant by 30 June 2023	% of budget spent		65%	0%



#### SUMMARY OF RESULTS: PREVENT AND MINIMIZE THE IMPACT OF POSSIBLE DISASTERS AND IMPROVE PUBLIC SAFETY IN THE REGION

N/A	KPI NOT YET APPLICABLE	KPIS WITH NO TARGETS OR ACTUALS IN THE SELECTED PERIOD.	0
R	KPI NOT MET	0% <= ACTUAL/TARGET <= 74.999%	2
0	KPI ALMOST MET	75.000% <= ACTUAL/TARGET <= 99.999%	0
G	KPI MET	ACTUAL MEETS TARGET (ACTUAL/TARGET = 100%)	0
G2	KPI WELL MET	100.001% <= ACTUAL/TARGET <= 149.999%	0
В	KPI EXTREMELY WELL MET	150.000% <= ACTUAL/TARGET	0
	TOTAL KPIS:		2

#### 6.6 PROMOTE REGIONAL. ECONOMIC DEVELOPMENT. TOURISM AND GROWTH OPPORTUNITIES

REF	KPI NAME	DESCRIPTION OF UNIT OF MEASUREMENT	QUARTER 3 (JANUARY -	MARCH 2023	3)
				TARGET	ACTUAL
TL19	Create full time equivalent (FTE's)	Number of full time equivalent (FTE's)			
	through expenditure with the EPWP	created		0	0
	job creation initiatives by 30 June 2023				

#### SUMMARY OF RESULTS: PROMOTE REGIONAL, ECONOMIC DEVELOPMENT, TOURISM AND GROWTH OPPORTUNITIES

N/A	KPI NOT YET APPLICABLE	KPIS WITH NO TARGETS OR ACTUALS IN THE SELECTED PERIOD.	1
R	KPI NOT MET	0% <= ACTUAL/TARGET <= 74.999%	0
0	KPI ALMOST MET	75.000% <= ACTUAL/TARGET <= 99.999%	0
G	KPI MET	ACTUAL MEETS TARGET (ACTUAL/TARGET = 100%)	0
G2	KPI WELL MET	100.001% <= ACTUAL/TARGET <= 149.999%	0
В	KPI EXTREMELY WELL MET	150.000% <= ACTUAL/TARGET	0
	TOTAL KPIS:		1





#### 6.7 PROMOTE SAFE, HEALTHY AND SOCIALLY STABLE COMMUNITIES THROUGH THE PROVISION OF A SUSTAINABLE ENVIRONMENTAL HEALTH SERVICE

REF	KPI NAME	DESCRIPTION OF UNIT OF MEASUREMENT	QUARTER 3 (JANUARY	' - MARCH 201	23)
			CORRECTIVE MEASURES	TARGET	ACTUAL
TL15	Compile and submit bi-annual Water Quality Evaluation Reports to Beaufort West, Prince Albert & Laingsburg Water Service Authorities by 30 June 2023	Number of Water Quality Evaluation Reports submitted to Water Service Authorities by 30 June 2023		0	0
TL16	Compile and submit annual Waste Management Evaluation Report to the Beaufort West, Prince Albert & Laingsburg Local Authorities by 30 June 2023	Number of Waste Management Evaluation Reports submitted to Local Authorities by 30 June 2023		0	0
TL17	Compile and distribute a Municipal Health Information Document to Beaufort West, Prince Albert & Laingsburg Local Authorities by 30 June 2023	Number of Information Documents submitted to Local Authorities by 30 June 2023		0	0
TL18	Compile and submit bi-annual Informal Settlement Evaluation Reports for Murraysburg, Merweville, Beaufort West, Prince Albert & Klaarstroom to the Beaufort West & Prince Albert Local Authorities by 30 June 2023	Number of Informal Settlement Evaluation Reports submitted to Local Authorities by 30 June 2023		0	0
TL22	Review the Disaster Management Plan and submit to Council by 31 May 2023	Disaster Management Plan reviewed and submitted		0	0



#### SUMMARY OF RESULTS: PROMOTE SAFE, HEALTHY AND SOCIALLY STABLE COMMUNITIES THROUGH THE PROVISION OF A SUSTAINABLE ENVIRONMENTAL HEALTH SERVICE

N/A	KPI NOT YET APPLICABLE	KPIS WITH NO TARGETS OR ACTUALS IN THE SELECTED PERIOD.	5
R	KPI NOT MET	0% <= ACTUAL/TARGET <= 74.999%	0
0	KPI ALMOST MET	75.000% <= ACTUAL/TARGET <= 99.999%	0
G	KPI MET	ACTUAL MEETS TARGET (ACTUAL/TARGET = 100%)	0
G2	KPI WELL MET	100.001% <= ACTUAL/TARGET <= 149.999%	0
В	KPI EXTREMELY WELL MET	150.000% <= ACTUAL/TARGET	0
	TOTAL KPIS:		5



#### 7. CONCLUSION

#### **OVERALL SUMMARY OF RESULTS:**

N/A	KPI NOT YET APPLICABLE	KPIS WITH NO TARGETS OR ACTUALS IN THE SELECTED PERIOD.	19
R	KPI NOT MET	0% <= ACTUAL/TARGET <= 74.999%	5
0	KPI ALMOST MET	75.000% <= ACTUAL/TARGET <= 99.999%	1
G	KPI MET	ACTUAL MEETS TARGET (ACTUAL/TARGET = 100%)	1
G2	KPI WELL MET	100.001% <= ACTUAL/TARGET <= 149.999%	2
В	KPI EXTREMELY WELL MET	150.000% <= ACTUAL/TARGET	0
	TOTAL KPIS:		28

(a) Out of the 28 Key Performance Indicators (KPIs) listed on the Top layer SDBIP 2022/2023, for the third (3<sup>rd</sup>) Quarter (01 January – March 2023), 19 were not yet applicable, 5 were not met, 1 almost met, 1 met, 2 well met and 0 extremely well met.

#### 8. CORRECTIVE MEASURES PER DEPARTMENT

#### OFFICE OF THE MUNICIPAL MANAGER:

REF	KPI	CORRECTIVE MEASURE
TL1	Spend 90% of the municipal capital budget by 30 June 2023 {(Actual amount spent /Total amount budgeted) X100}	NO CORRECTIVE MEASURE PROVIDED.
TL5	Conduct monthly Covid 19 DJOC meetings with relevant stakeholders	[D17] Municipal Manager: Not applicable (January 2023)

#### CORPORATE & STRATEGIC SUPPORT SERVICES:

REF	KPI	CORRECTIVE MEASURE
	Spend 90% of the approved WOSA Safety Grant by 30 June 2023	NO CORRECTIVE MEASURE PROVIDED.

#### FINANCIAL SERVICES:

None

#### **ROAD INFRASTRUCTURE SERVICES:**

REF	КРІ	CORRECTIVE MEASURE
TL27	Regravel 40 kilometres of road by 30 June 2023	[D165] Senior Manager: Roads and Infrastructure: MR587 - Borrow pit did not have the required material to regravel the target amount of 22.7km, could only regravel 18.23km. MR606 - Plant availability caused that we started later than planned. DR2307



REF	KPI	CORRECTIVE MEASURE
		- Borrow pit did not deliver any material required to regravel 10.4km. An alternative plan was made with a contractor working on a nearby site to provide the required gravel wearing course. Contractor started late with tipping of material. All of the above was out of our control. (March 2023)