

CENTRAL KAROO DISTRICT MUNICIPALITY



Section 52 Report – Quarter 4 (2018/19)

April – June

2019

“Working together in development and growth”

CENTRAL KAROO DISTRICT MUNICIPALITY



In-Year Report

Prepared in terms of the Local Government: Municipal Finance Management Act (56/2003): Municipal Budget and Reporting Regulations, Government Gazette 32141, 17 April 2009.

MONTHLY AND QUARTERLY BUDGET STATEMENT JUNE 2019



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1. GLOSSARY

- 1.1 **Adjustments Budget** – Prescribed in section 28 of the MFMA. The formal means by which a municipality may revise its annual budget during the year.
- 1.2 **Allocations** – Money received from Provincial or National Government or other municipalities.
- 1.3 **Budget** – The financial plan of the Central Karoo District Municipality.
- 1.4 **Budget Related Policy** – Policy of the municipality affecting or affected by the budget, examples include tariff policy, rates policy, credit control and debt collection policy.
- 1.5 **Capital Expenditure** – Spending on assets such as land, buildings, furniture, computer equipment and machinery. Any capital expenditure must be reflected as a non-current asset on the Municipality's balance sheet.
- 1.6 **Cash Flow Statement** – A statement including only actual receipts and expenditure by the Municipality. Cash payments and receipts do not always coincide with budgeted timings. For example, when an invoice is received by the Municipality it is shown as expenditure in the month it is received, even though it may not be paid in the same period.
- 1.7 **DORA** – Division of Revenue Act. Annual legislation that shows the total allocations made by national to provincial and local government.
- 1.8 **Equitable Share** – A general grant paid to Municipalities.
- 1.9 **Fruitless and Wasteful Expenditure** – Expenditure that was made in vain and would have been avoided had reasonable care been exercised.
- 1.10 **GFS** – Government Finance Statistics. An internationally recognised classification system that facilitates like for like comparison between Municipalities.
- 1.11 **GRAP** – Generally Recognised Accounting Practice. The new standard for municipal accounting.
- 1.12 **IDP** – Integrated Development Plan. The main strategic planning document of the Municipality.
- 1.13 **MBRR** – Local Government: Municipal Finance Management Act (56/2003): Municipal Budget and Reporting Regulations.
- 1.14 **MFMA** – Local Government: Municipal Finance Management Act (56/2003). The principle piece of legislation relating to municipal financial management. Herein referred to as the Act.
- 1.15 **MTREF** – Medium Term Revenue and Expenditure Framework. A medium term financial plan, usually 3 years, based on a fixed first year and indicative further two years' budget allocations. Also includes details of the previous and current years' financial position.
- 1.16 **Operating Expenditure** – Spending on the day to day operations of the Municipality such as salaries and wages and general expenses.

- 1.17 **SDBIP** – Service Delivery and Budget Implementation Plan. A detailed plan comprising quarterly performance targets and monthly budget estimates.
- 1.18 **Strategic Objectives** – The main priorities of the Central Karoo District Municipality as set out in the IDP. Budgeted spending must contribute towards the achievement of the strategic objectives.
- 1.19 **Unauthorised Expenditure** – Generally, is spending without, or in excess of, an approved budget.
- 1.20 **Virement** – A transfer of budget.
- 1.21 **Virement Policy** – The policy that sets out the rules for budget transfers. Virements are normally allowed within a vote. Transfers between votes must be agreed by Council through an Adjustments Budget.
- 1.22 **Vote** – One of the main segments into which a budget of a municipality is divided for the appropriation of money for the different departments of the municipality. In Central Karoo District Municipality this means at directorate level. The votes for Central Karoo District therefore are:
- Executive and Council;
 - Budget and Treasury;
 - Corporate Services; and
 - Technical Services.

2. PART 1: IN-YEAR REPORT

2.1 SECTION 1 – MAYOR’S REPORT:

2.1.1 In-Year Report: Monthly and Quarterly Budget Statement:

2.1.1.1 Implementation of Budget in terms of SDBIP:

No comments apart from that already mentioned in the Executive summary of this report.

2.1.1.2 Other Information:

Additional clarity on the content of this report or answers to any questions is available from the Chief Financial Officer, Ms. Ursula Baartman.

Executive Mayor

2.2 SECTION 2 – RESOLUTIONS:

The recommended Resolution to Council with regard to the June 2019 In-Year Report is:

RESOLVED:

- (a) That the Council take note of contents in the in-year monthly and quarterly report for June 2019 as set out in the schedules contained in Section 4:
 - (i) Table C1 – Monthly Budget Statement Summary;
 - (ii) Table C2 – Monthly Budget Statement: Financial Performance (Standard Classification);
 - (iii) Table C3 – Monthly Budget Statement: Financial Performance Standard Classification (Revenue and Expenditure by Municipal Vote);
 - (iv) Table C4 – Monthly Budget Statement: Financial Performance (Revenue by Source and Expenditure by Type);
 - (v) Table C5 – Monthly Budget Statement: Capital Expenditure;
 - (vi) Table C6 – Monthly Budget Statement: Financial Position; and
 - (vii) Table C7 – Monthly Budget Statement – Cash Flows.

- (b) Any other resolutions required by the Council.

2.3 SECTION 3 – EXECUTIVE SUMMARY:

2.3.1 Introduction:

All the schedules reflect the following information:

- Original budget;
- Monthly actual figures;
- Year-to-date actual figures;
- Year-to-date budgeted figures.

2.3.2 Financial Performance, Position and Cash Flow:

Section 4 of this report includes the tables with the detailed figures.

2.3.2.1 Financial Performance:

The detail of this section can be found in Section 4 of this report Table C2 (Summary per GFS); Table C3 (Summary per Municipal Vote) and Table C4 (Summary by Revenue Source and Expenditure Type). The latter is used to provide the executive summary.

2.3.2.1.1 Overall View:

The following table summarises the overall position on the capital and operating budgets. Take note that the Operating Expenditure only reflects the direct expenditure and exclude all indirect expenditure e.g. Administrative Costs.

	<u>Capital Expenditure</u>	<u>Operating Expenditure</u>	<u>Operating Revenue</u>
Original Budget	1 015 350,00	80 483 157,45	81 896 918,42
Adjustment Budget	1 046 840,00	107 852 635,00	109 229 524,00
Actual spend / received (YTD)	881 201,26	96 656 607,89	96 671 170,18
Percentage Spend (YTD)	84%	90%	89%

The table reflects spending of the capital budget as percentage spent of 84%. The total operating expenditure and revenue reflects percentage spent of 90% and 89% respectively.

2.3.2.1.2 Revenue by Source:

The figures represented in this section are the accrued amounts and not actual cash receipts.

The total revenue excluding capital transfers and contributions for the month of June 2019 is R 12.288 million. Refer to figure 1 for more detail.

The comparisons of the major sources of revenue are illustrated in the figure below:

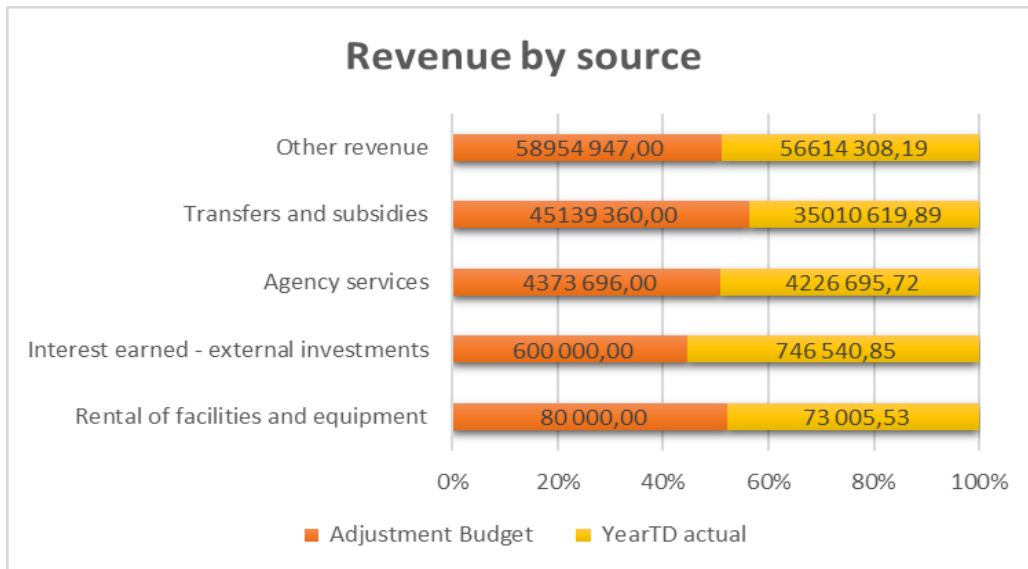


Figure 1 – Revenue by source

Other Revenue:

The amount raised as reflected for the actual year to date represents 96% of the budget amount. The budgeted amount received (Year-to-date) amounts to R 58.955 million.

Interest Earned – External Investments:

The budget amount for Interest earned R 600 000, whilst the year to date actual revenue is R 746 540.85. Thus, reflecting receipt of 124% at the end of the 4th quarter.

2.3.2.2 Operating Expenditure by Type:

The figures in this section should represent the accrued amounts; in other words, when the goods have been ordered; received or the invoice has been completed (reconciled with goods received and prices quoted) it should be captured as an expense. Shadow figures are reflected on the financial system once an order is issued. This action serves as a budgetary control mechanism and no actual financial entries are passed. These figures cannot be used for reporting purposes. The amounts included as expenditure are currently only those for which a payment run has been completed.

The total actual expenditure amounts to R 96.657 million and the year to date budget is R 107.853 million which represents a variance of 10% for the year to date.

2.3.2.3 Operating Expenditure by Municipal Vote (Figure 2):

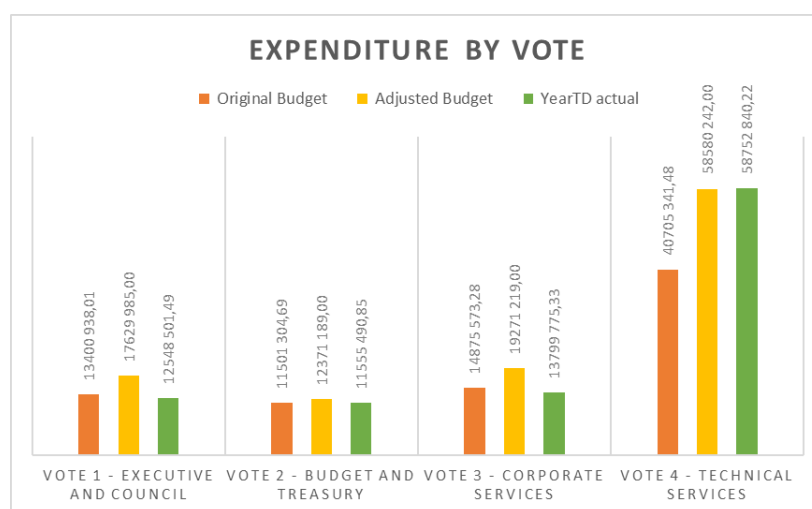


Figure 2 – Breakdown Operating Expenditure by Municipal Vote

Expenditure by Vote	Original Budget	Adjusted Budget	YearTD actual	% Spend
Vote 1 - EXECUTIVE AND COUNCIL	13 400 938,01	17 629 985,00	12 548 501,49	71%
Vote 2 - BUDGET AND TREASURY	11 501 304,69	12 371 189,00	11 555 490,85	93%
Vote 3 - CORPORATE SERVICES	14 875 573,28	19 271 219,00	13 799 775,33	72%
Vote 4 - TECHNICAL SERVICES	40 705 341,48	58 580 242,00	58 752 840,22	100%
Total Expenditure by Vote	80 483 157,45	107 852 635,00	96 656 607,89	90%

The adjustments budget for Technical Service is R 58.580 million of which R 58.752 million has been expended representing 100% of the budget amount.

The adjustments budget for Corporate Services is R 19.271 million of which R 13.8 million has been expended representing 72% of the budget amount.

The adjustments budget for Budget and Treasury is R 12.371 million of which R 11.555 million has been expended representing 93% of the budget amount.

The adjustments budget for Executive and Council is R 17.630 million of which R 12.549 million has been expended representing 71% of the budget amount.

2.3.2.4 Capital Expenditure (Figure 3):

The capital spending for the month of June 2019 amounts to R 193 916. The total capital budget amount is R 1.047 million, thus reflecting total spending of 84% at the end of the 4th quarter.

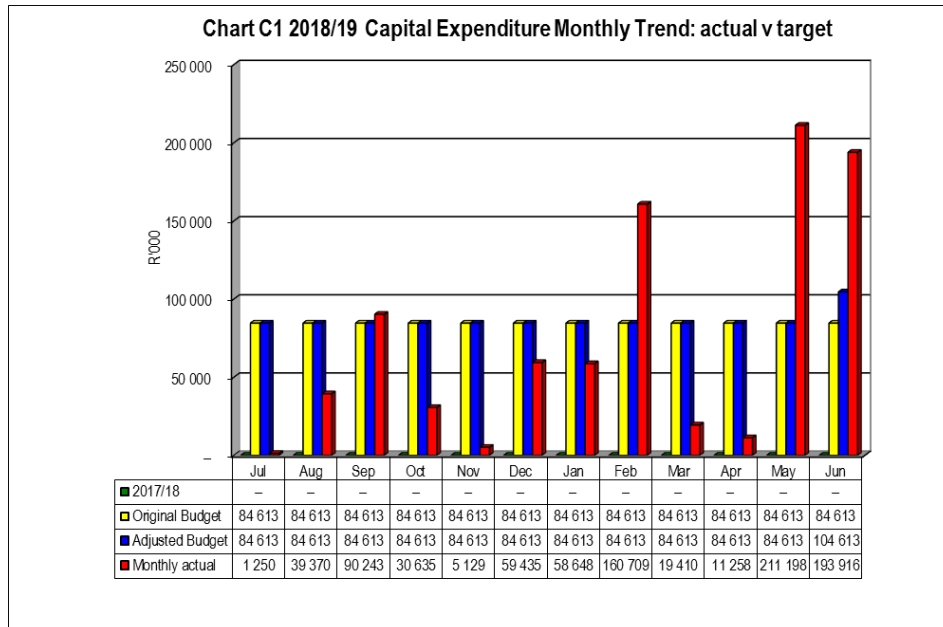


Figure 3 – Breakdown Capital Expenditure by month

2.3.3 Cash Flow:

The detail of this section can be found in Section 4 of this report Table C7 (Cash flow statement). The balance at the end of the 4th quarter for the cash flow statement amounts to R 7.332 million.

2.4 SECTION 4 – IN-YEAR BUDGET STATEMENT TABLE:

2.4.1.1 Table C1: Monthly Budget Statement Summary:

The table below provides a summary of the most important information by pulling its information from the other tables to follow.

DC5 Central Karoo - Table C1 Monthly Budget Statement Summary - Q4 Fourth Quarter

Description	2017/18	Budget Year 2018/19							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Financial Performance									
Property rates	-	-	-	-	-	-	-	-	-
Service charges	-	-	-	-	-	-	-	-	-
Investment revenue	-	700	600	77	747	600	147	24%	-
Transfers and subsidies	-	35 883	45 139	7 655	35 011	45 139	(10 129)	-22%	-
Other own revenue	-	45 314	63 409	4 556	60 914	63 409	(2 495)	-4%	-
Total Revenue (excluding capital transfers and contributions)	-	81 897	109 148	12 288	96 671	109 148	(12 477)	-11%	-
Employee costs	-	47 419	49 251	3 570	44 757	49 251	(4 494)	-9%	-
Remuneration of Councillors	-	4 032	4 012	31	3 666	4 012	(345)	-9%	-
Depreciation & asset impairment	-	432	410	-	-	410	(410)	-100%	-
Finance charges	-	-	-	10	10	-	10	#DIV/0!	-
Materials and bulk purchases	-	66	1 909	4	179	1 909	(1 730)	-91%	-
Transfers and subsidies	-	-	-	-	-	-	-	-	-
Other expenditure	-	28 535	52 272	4 669	48 044	52 272	(4 228)	-8%	-
Total Expenditure	-	80 483	107 853	8 285	96 657	107 853	(11 196)	-10%	-
Surplus/(Deficit)	-	1 414	1 295	4 003	15	1 295	(1 281)	-99%	-
Transfers and subsidies - capital (monetary alloc	-	-	82	82	82	82	(0)	-0%	-
Contributions & Contributed assets	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	-	1 414	1 377	4 085	96	1 377	(1 281)	-93%	-
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year	-	1 414	1 377	4 085	96	1 377	(1 281)	-93%	-
Capital expenditure & funds sources									
Capital expenditure	-	1 015	1 047	194	881	1 047	(166)	-16%	-
Capital transfers recognised	-	915	947	194	881	947	(66)	-7%	-
Public contributions & donations	-	-	-	-	-	-	-	-	-
Borrowing	-	-	-	-	-	-	-	-	-
Internally generated funds	-	100	100	-	-	100	(100)	-100%	-
Total sources of capital funds	-	1 015	1 047	194	881	1 047	(166)	-16%	-
Financial position									
Total current assets	11 306	8 131	8 100	-	12 460	-	-	-	8 091
Total non current assets	17 711	19 260	19 291	-	18 769	-	-	-	19 280
Total current liabilities	4 575	5 590	5 590	-	10 923	-	-	-	5 590
Total non current liabilities	17 549	20 387	20 387	-	17 903	-	-	-	20 387
Community wealth/Equity	6 893	1 414	-	-	2 402	-	-	-	1 414
Cash flows									
Net cash from (used) operating	-	1 846	1 846	4 084	4 975	1 846	(3 129)	-170%	-
Net cash from (used) investing	-	(1 015)	(1 027)	(194)	(631)	(1 027)	(395)	39%	-
Net cash from (used) financing	-	106	106	-	-	106	106	100%	-
Cash/cash equivalents at the month/year end	-	3 925	3 913	-	7 332	3 913	(3 419)	-87%	2 989
Debtors & creditors analysis	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis									
Total By Income Source	(15)	73	9	53	88	528	-	-	735
Creditors Age Analysis									
Total Creditors	1 103	243	153	79	1 360	-	-	-	2 939

2.4.1.2 Table C2: Monthly Budget Statement – Financial Performance (Standard Classification):

This table reflects the operating budget (Financial Performance) in the standard classifications which are the Government Finance Statistics Functions and Sub-functions. These are used by National Treasury to assist the compilation of national and international accounts for comparison purposes, regardless of the unique organisational structures used by the different institutions.

DC5 Central Karoo - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - Q4 Fourth Quarter

Description	Ref	2017/18	Budget Year 2018/19							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Revenue - Functional										
Governance and administration		-	40 904	47 594	8 149	39 516	47 594	(8 078)	-17%	-
Executive and council		-	35 742	36 120	7 730	35 471	36 120	(648)	-2%	-
Finance and administration		-	5 162	10 804	205	3 638	10 804	(7 167)	-66%	-
Internal audit		-	-	670	214	407	670	(263)	-39%	-
Community and public safety		-	43	910	226	783	910	(126)	-14%	-
Community and social services		-	-	-	-	-	-	-	-	-
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		-	-	877	223	753	877	(124)	-14%	-
Housing		-	-	-	-	-	-	-	-	-
Health		-	43	33	3	30	33	(3)	-8%	-
Economic and environmental services		-	40 950	60 726	3 994	56 453	60 726	(4 273)	-7%	-
Planning and development		-	-	1 767	(230)	74	1 767	(1 693)	-96%	-
Road transport		-	40 950	58 959	4 224	56 380	58 959	(2 579)	-4%	-
Environmental protection		-	-	-	-	-	-	-	-	-
Trading services		-	-	-	-	-	-	-	-	-
Energy sources		-	-	-	-	-	-	-	-	-
Water management		-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-
Other	4	-	-	-	-	-	-	-	-	-
Total Revenue - Functional	2	-	81 897	109 230	12 370	96 753	109 230	(12 477)	-11%	-
Expenditure - Functional										
Governance and administration		-	28 452	36 724	1 816	28 545	36 724	(8 179)	-22%	-
Executive and council		-	8 283	9 504	274	7 626	9 504	(1 877)	-20%	-
Finance and administration		-	19 777	25 856	1 324	20 144	25 856	(5 712)	-22%	-
Internal audit		-	392	1 364	219	775	1 364	(590)	-43%	-
Community and public safety		-	6 440	6 378	790	5 146	6 378	(1 232)	-19%	-
Community and social services		-	-	-	-	-	-	-	-	-
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		-	1 583	2 007	260	1 660	2 007	(347)	-17%	-
Housing		-	-	-	-	-	-	-	-	-
Health		-	4 856	4 371	530	3 486	4 371	(885)	-20%	-
Economic and environmental services		-	45 434	64 635	5 630	62 900	64 635	(1 735)	-3%	-
Planning and development		-	3 226	6 055	(52)	2 648	6 055	(3 407)	-56%	-
Road transport		-	42 208	58 580	5 682	60 252	58 580	1 671	3%	-
Environmental protection		-	-	-	-	-	-	-	-	-
Trading services		-	-	-	-	-	-	-	-	-
Energy sources		-	-	-	-	-	-	-	-	-
Water management		-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-
Other		-	157	115	48	65	115	(50)	-43%	-
Total Expenditure - Functional	3	-	80 483	107 853	8 285	96 657	107 853	(11 196)	-10%	-
Surplus/ (Deficit) for the year		-	1 414	1 377	4 085	96	1 377	(1 281)	-93%	-

2.4.1.3 Table C3: Monthly Budget Statement – Financial:

The budget is approved by Council on the municipal vote level. The municipal votes reflect the organisational structure of the municipality. On the next page, as part of Table C3, a table with the sub-votes is also prepared.

DC5 Central Karoo - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - Q4 Fourth Quarter

Vote Description	Ref	2017/18	Budget Year 2018/19							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue by Vote	1									
Vote 1 - EXECUTIVE AND COUNCIL		-	35 742	38 657	7 715	35 952	38 657	(2 705)	-7,0%	-
Vote 2 - BUDGET AND TREASURY		-	5 100	4 480	205	2 359	4 480	(2 121)	-47,4%	-
Vote 3 - CORPORATE SERVICES		-	104	7 134	226	2 062	7 134	(5 072)	-71,1%	-
Vote 4 - TECHNICAL SERVICES		-	40 950	58 959	4 224	56 380	58 959	(2 579)	-4,4%	-
Total Revenue by Vote	2	-	81 897	109 230	12 370	96 753	109 230	(12 477)	-11,4%	-
Expenditure by Vote	1									
Vote 1 - EXECUTIVE AND COUNCIL		-	13 401	17 630	700	12 549	17 630	(5 081)	-28,8%	-
Vote 2 - BUDGET AND TREASURY		-	11 501	12 371	692	11 555	12 371	(816)	-6,6%	-
Vote 3 - CORPORATE SERVICES		-	14 876	19 271	1 470	13 800	19 271	(5 471)	-28,4%	-
Vote 4 - TECHNICAL SERVICES		-	40 705	58 580	5 422	58 753	58 580	173	0,3%	-
Total Expenditure by Vote	2	-	80 483	107 853	8 285	96 657	107 853	(11 196)	-10,4%	-
Surplus/ (Deficit) for the year	2	-	1 414	1 377	4 085	96	1 377	(1 281)	-93,0%	-

Table C3C: Monthly Budget Statement – Financial:

DC5 Central Karoo - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - A - Q4 Fourth Quarter

Vote Description	Ref	2017/18	Budget Year 2018/19							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
Revenue by Vote	1									
Vote 1 - EXECUTIVE AND COUNCIL		-	35 742	38 657	7 715	35 952	38 657	(2 705)	-7%	-
1.1 - MUNICIPAL MANAGER			6 227	6 705	601	5 962	6 705	(743)	-11%	
1.2 - COUNCIL GENERAL EXPENSES			29 515	29 515	7 130	29 510	29 515	(5)	0%	
1.3 - INTERNAL AUDIT			-	670	214	407	670	(263)	-39%	
1.4 - IDP			-	-	-	-	-	-	-	
1.5 - EDA			-	-	-	-	-	-	-	
1.6 - LED			-	-	-	-	-	-	-	
1.7 - STRATEGIC PLANNING			-	1 767	(230)	74	1 767	(1 693)	-96%	
Vote 2 - BUDGET AND TREASURY		-	5 100	4 480	205	2 359	4 480	(2 121)	-47%	-
2.1 - FINANCIAL SERVICES			4 100	3 480	86	1 359	3 480	(2 121)	-61%	
2.2 - DISTRICT COUNCIL LEVIES			-	-	-	-	-	-	-	
2.3 - FINANCE MANAGEMENT GRANT			1 000	1 000	119	1 000	1 000	-	-	
Vote 3 - CORPORATE SERVICES		-	104	7 134	226	2 062	7 134	(5 072)	-71%	-
3.1 - CORPORATE SERVICES			62	6 224	-	1 279	6 224	(4 945)	-79%	
3.2 - TOURISM			-	-	-	-	-	-	-	
3.3 - PMU			-	-	-	-	-	-	-	
3.4 - ENVIRONMENTAL HEALTH			43	33	3	30	33	(3)	-8%	
3.5 - CIVIL DEFENCE			-	877	223	753	877	(124)	-14%	
3.6 - GRANTS AND SUBSIDIES			-	-	-	-	-	-	-	
3.7 - WORK FOR WATER			-	-	-	-	-	-	-	
3.8 - NUTRITION SCHEME			-	-	-	-	-	-	-	
Vote 4 - TECHNICAL SERVICES		-	40 950	58 959	4 224	56 380	58 959	(2 579)	-4%	-
4.1 - ROADS			40 950	58 959	4 224	56 380	58 959	(2 579)	-4%	
4.2 - TRANSPORT FUND			-	-	-	-	-	-	-	
Total Revenue by Vote	2	-	81 897	109 230	12 370	96 753	109 230	(12 477)	-11%	-
Expenditure by Vote	1									
Vote 1 - EXECUTIVE AND COUNCIL		-	13 401	17 630	700	12 549	17 630	(5 081)	-29%	-
1.1 - MUNICIPAL MANAGER			4 720	4 932	474	4 393	4 932	(539)	-11%	
1.2 - COUNCIL GENERAL EXPENSES			4 731	6 297	33	4 426	6 297	(1 871)	-30%	
1.3 - INTERNAL AUDIT			724	1 359	245	1 081	1 359	(278)	-20%	
1.4 - IDP			-	-	-	-	-	-	-	
1.5 - EDA			30	(30)	-	-	(30)	30	-100%	
1.6 - LED			-	-	-	-	-	-	-	
1.7 - STRATEGIC PLANNING			3 196	5 072	(52)	2 648	5 072	(2 424)	-48%	
Vote 2 - BUDGET AND TREASURY		-	11 501	12 371	692	11 555	12 371	(816)	-7%	-
2.1 - FINANCIAL SERVICES			10 730	11 371	664	10 990	11 371	(381)	-3%	
2.2 - DISTRICT COUNCIL LEVIES			-	-	-	-	-	-	-	
2.3 - FINANCE MANAGEMENT GRANT			771	1 000	28	566	1 000	(434)	-43%	
Vote 3 - CORPORATE SERVICES		-	14 876	19 271	1 470	13 800	19 271	(5 471)	-28%	-
3.1 - CORPORATE SERVICES			8 174	12 778	631	8 585	12 778	(4 193)	-33%	
3.2 - TOURISM			157	115	48	65	115	(50)	-43%	
3.3 - PMU			-	-	-	-	-	-	-	
3.4 - ENVIRONMENTAL HEALTH			4 861	4 371	531	3 489	4 371	(882)	-20%	
3.5 - CIVIL DEFENCE			1 583	2 007	260	1 660	2 007	(347)	-17%	
3.6 - GRANTS AND SUBSIDIES			-	-	-	-	-	-	-	
3.7 - WORK FOR WATER			100	-	-	-	-	-	-	
3.8 - NUTRITION SCHEME			-	-	-	-	-	-	-	
Vote 4 - TECHNICAL SERVICES		-	40 705	58 580	5 422	58 753	58 580	173	0%	-
4.1 - ROADS			40 705	58 580	5 422	58 753	58 580	173	0%	
4.2 - TRANSPORT FUND			-	-	-	-	-	-	-	
Total Expenditure by Vote	2	-	80 483	107 853	8 285	96 657	107 853	(11 196)	(0)	-
Surplus/ (Deficit) for the year	2	-	1 414	1 377	4 085	96	1 377	(1 281)	(0)	-

2.4.1.4 Table C4: Monthly Budget Statement – Financial Performance (Revenue and Expenditure):

This table reflects the operating budget and actual figures of the financial performance. The revenue is specifically set out by source due to the fact that Council approves the revenue budget by source and the expenditure budget by vote.

DC5 Central Karoo - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - Q4 Fourth Quarter

Description	Ref	2017/18	Budget Year 2018/19								
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast	
R thousands											
Revenue By Source											
Property rates								-			
Service charges - electricity revenue								-			
Service charges - water revenue								-			
Service charges - sanitation revenue								-			
Service charges - refuse revenue								-			
Service charges - other			-		-			-			
Rental of facilities and equipment			100	80	7	73	80	(7)	-9%		
Interest earned - external investments			700	600	77	747	600	147	24%		
Interest earned - outstanding debtors			-	-	-	-	-	-			
Dividends received			-	-	-	-	-	-			
Fines, penalties and forfeits			-	-	-	-	-	-			
Licences and permits			-	-	-	-	-	-			
Agency services			3 947	4 374	315	4 227	4 374	(147)	-3%		
Transfers and subsidies			35 883	45 139	7 655	35 011	45 139	(10 129)	-22%		
Other revenue			41 267	58 955	4 235	56 614	58 955	(2 341)	-4%		
Gains on disposal of PPE								-			
Total Revenue (excluding capital transfers and contributions)			-	81 897	109 148	12 288	96 671	109 148	(12 477)	-11%	-
Expenditure By Type											
Employee related costs			47 419	49 251	3 570	44 757	49 251	(4 494)	-9%		
Remuneration of councillors			4 032	4 012	31	3 666	4 012	(345)	-9%		
Debt impairment			-	-	-	-	-	-			
Depreciation & asset impairment			432	410	-	-	410	(410)	-100%		
Finance charges			-	-	10	10	-	10	#DIV/0!		
Bulk purchases			-	-	-	-	-	-			
Other materials			66	1 909	4	179	1 909	(1 730)	-91%		
Contracted services			1 406	5 453	138	1 551	5 453	(3 902)	-72%		
Transfers and subsidies			-	-	-	-	-	-			
Other expenditure			27 128	46 819	4 531	46 493	46 819	(326)	-1%		
Loss on disposal of PPE								-			
Total Expenditure			-	80 483	107 853	8 285	96 657	107 853	(11 196)	-10%	-
Surplus/(Deficit)			-	1 414	1 295	4 003	15	1 295	(1 281)	(0)	-
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)				82	82	82	82	(0)	(0)		
(National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)								-			
Transfers and subsidies - capital (in-kind - all)								-			
Surplus/(Deficit) after capital transfers & contributions			-	1 414	1 377	4 085	96	1 377			-
Taxation								-			
Surplus/(Deficit) after taxation			-	1 414	1 377	4 085	96	1 377			-
Attributable to minorities											
Surplus/(Deficit) attributable to municipality			-	1 414	1 377	4 085	96	1 377			-
Share of surplus/ (deficit) of associate											
Surplus/ (Deficit) for the year			-	1 414	1 377	4 085	96	1 377			-

2.4.1.5 Table C5: Monthly Budget Statement – Capital Expenditure (Municipal Vote, Standard Classification and Funding):

DC5 Central Karoo - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - Q4 Fourth Quarter

Vote Description	Ref	2017/18	Budget Year 2018/19							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Multi-Year expenditure appropriation	2									
Vote 1 - EXECUTIVE AND COUNCIL		-	-	-	-	-	-	-	-	-
Vote 2 - BUDGET AND TREASURY		-	-	-	-	-	-	-	-	-
Vote 3 - CORPORATE SERVICES		-	-	-	-	-	-	-	-	-
Vote 4 - TECHNICAL SERVICES		-	-	-	-	-	-	-	-	-
Total Capital Multi-year expenditure	4,7	-	-	-	-	-	-	-	-	-
Single Year expenditure appropriation	2									
Vote 1 - EXECUTIVE AND COUNCIL		-	79	98	23	86	98	(12)	-12%	-
Vote 2 - BUDGET AND TREASURY		-	140	140	36	131	140	(9)	-6%	-
Vote 3 - CORPORATE SERVICES		-	697	709	135	664	709	(45)	-6%	-
Vote 4 - TECHNICAL SERVICES		-	100	100	-	-	100	(100)	-100%	-
Total Capital single-year expenditure	4	-	1 015	1 047	194	881	1 047	(166)	-16%	-
Total Capital Expenditure		-	1 015	1 047	194	881	1 047	(166)	-16%	-
Capital Expenditure - Functional Classification										
Governance and administration		-	719	751	63	706	751	(45)	-6%	-
Executive and council			47	66	19	63	66	(3)	-5%	-
Finance and administration			673	685	44	643	685	(41)	-6%	-
Internal audit			-	-	-	-	-	-	-	-
Community and public safety		-	164	164	127	152	164	(12)	-8%	-
Community and social services			-	-	-	-	-	-	-	-
Sport and recreation			-	-	-	-	-	-	-	-
Public safety			100	29	22	22	29	(7)	-23%	-
Housing			-	-	-	-	-	-	-	-
Health			64	135	105	129	135	(6)	-4%	-
Economic and environmental services		-	132	132	4	23	132	(109)	-82%	-
Planning and development			32	32	4	23	32	(9)	-27%	-
Road transport			100	100	-	-	100	(100)	-100%	-
Environmental protection			-	-	-	-	-	-	-	-
Trading services		-	-	-	-	-	-	-	-	-
Energy sources			-	-	-	-	-	-	-	-
Water management			-	-	-	-	-	-	-	-
Waste water management			-	-	-	-	-	-	-	-
Waste management			-	-	-	-	-	-	-	-
Other			-	-	-	-	-	-	-	-
Total Capital Expenditure - Functional Classification	3	-	1 015	1 047	194	881	1 047	(166)	-16%	-
Funded by:										
National Government			915	947	194	881	947	(66)	-7%	-
Provincial Government			-	-	-	-	-	-	-	-
District Municipality			-	-	-	-	-	-	-	-
Other transfers and grants			-	-	-	-	-	-	-	-
Transfers recognised - capital		-	915	947	194	881	947	(66)	-7%	-
Public contributions & donations	5		-	-	-	-	-	-	-	-
Borrowing	6		-	-	-	-	-	-	-	-
Internally generated funds			100	100	-	-	100	(100)	-100%	-
Total Capital Funding		-	1 015	1 047	194	881	1 047	(166)	-16%	-

2.4.1.6 Table C6: Monthly Budget Statement – Financial Position:

DC5 Central Karoo - Table C6 Monthly Budget Statement - Financial Position - Q4 Fourth Quarter

Description	Ref	2017/18	Budget Year 2018/19			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	1					
ASSETS						
Current assets						
Cash		8 751	3 925	3 913	7 332	3 905
Call investment deposits		–	–	(20)	–	(20)
Consumer debtors		–	2 100	2 100	–	2 100
Other debtors		1 878	1 248	1 248	4 146	1 248
Current portion of long-term receivables		–	–	–	–	–
Inventory		677	858	858	982	858
Total current assets		11 306	8 131	8 100	12 460	8 091
Non current assets						
Long-term receivables		10 694	10 521	10 521	10 444	10 521
Investments		–	–	–	–	–
Investment property		–	–	–	–	–
Investments in Associate		–	–	–	–	–
Property, plant and equipment		6 935	8 656	8 688	8 231	8 676
Agricultural		–	–	–	–	–
Biological		–	–	–	–	–
Intangible		82	82	82	93	82
Other non-current assets		–	–	–	–	–
Total non current assets		17 711	19 260	19 291	18 769	19 280
TOTAL ASSETS		29 017	27 391	27 391	31 229	27 371
LIABILITIES						
Current liabilities						
Bank overdraft		–	–	–	–	–
Borrowing		61	39	39	70	39
Consumer deposits		–	–	–	–	–
Trade and other payables		349	5 551	5 551	6 027	5 551
Provisions		4 166	–	–	4 827	–
Total current liabilities		4 575	5 590	5 590	10 923	5 590
Non current liabilities						
Borrowing		97	101	101	21	101
Provisions		17 452	20 286	20 286	17 883	20 286
Total non current liabilities		17 549	20 387	20 387	17 903	20 387
TOTAL LIABILITIES		22 124	25 977	25 977	28 827	25 977
NET ASSETS	2	6 893	1 414	1 414	2 402	1 394
COMMUNITY WEALTH/EQUITY						
Accumulated Surplus/(Deficit)		6 893	1 414	1 414	2 402	1 414
Reserves		–	–	–	–	–
TOTAL COMMUNITY WEALTH/EQUITY	2	6 893	1 414	–	2 402	1 414

2.4.1.7 Table C7: Monthly Budget Statement – Cash Flow:

DC5 Central Karoo - Table C7 Monthly Budget Statement - Cash Flow - Q4 Fourth Quarter

Description	Ref	2017/18	Budget Year 2018/19								
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast	
R thousands	1										
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates			-	-				-			
Service charges			-	-				-			
Other revenue			45 314	63 439	4 549	60 845	63 439	(2 594)	-4%		
Government - operating			35 883	38 880	7 655	34 978	38 880	(3 902)	-10%		
Government - capital			-	82	82	82	82	(0)	0%		
Interest			700	600	77	747	600	147	24%		
Dividends			-	-	-	-	-	-			
Payments											
Suppliers and employees			(52 922)	(74 026)	(8 279)	(91 675)	(74 026)	17 650	-24%		
Finance charges			-	-	-	-	-	-			
Transfers and Grants			(27 128)	(27 128)	-	-	(27 128)	(27 128)	100%		
NET CASH FROM/(USED) OPERATING ACTIVITIES			-	1 846	1 846	4 084	4 975	1 846	(3 129)	-170%	-
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE			-	-			-	-			
Decrease (Increase) in non-current debtors			-	-			-	-			
Decrease (increase) other non-current receivables			-	-		250	-	250	#DIV/0!		
Decrease (increase) in non-current investments			-	-			-	-			
Payments											
Capital assets			(1 015)	(1 027)	(194)	(881)	(1 027)	(146)	14%		
NET CASH FROM/(USED) INVESTING ACTIVITIES			-	(1 015)	(1 027)	(194)	(631)	(1 027)	(395)	39%	-
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans			-	-			-	-			
Borrowing long term/refinancing			-	-			-	-			
Increase (decrease) in consumer deposits			106	106			106	(106)	-100%		
Payments											
Repayment of borrowing			-	-			-	-			
NET CASH FROM/(USED) FINANCING ACTIVITIES			-	106	106	-	-	106	106	100%	-
NET INCREASE/ (DECREASE) IN CASH HELD			-	936	925	3 890	4 344	925			-
Cash/cash equivalents at beginning:			2 989	2 989		2 989	2 989				2 989
Cash/cash equivalents at month/year end:			-	3 925	3 913		7 332	3 913			2 989

3. PART 2 – SUPPORTING DOCUMENTATION

3.1 SECTION 5 – DEBTORS ANALYSIS:

3.1.1 Supporting Table SC3:

DC5 Central Karoo - Supporting Table SC3 Monthly Budget Statement - aged debtors - Q4 Fourth Quarter

Description	NT Code	Budget Year 2018/19									Total over 90 days	Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.t.o Council Policy	
		0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total				
R thousands														
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	1200													
Trade and Other Receivables from Exchange Transactions - Electricity	1300													
Receivables from Non-exchange Transactions - Property Rates	1400													
Receivables from Exchange Transactions - Waste Water Management	1500													
Receivables from Exchange Transactions - Waste Management	1600													
Receivables from Exchange Transactions - Property Rental Debtors	1700													
Interest on Arrear Debtor Accounts	1810													
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820													
Other	1900	(15)	73	9	53	88	528	-	-	735	669			
Total By Income Source	2000	(15)	73	9	53	88	528	-	-	735	669	-	-	
2017/18 - totals only														
Debtors Age Analysis By Customer Group														
Organs of State	2200													
Commercial	2300													
Households	2400													
Other	2500	(15)	73	9	53	88	528	-	-	735	669			
Total By Customer Group	2600	(15)	73	9	53	88	528	-	-	735	669	-	-	

Table SC3 is the only debtors report required by the MBRR.

3.1.2 Supporting Table SC4:

DC5 Central Karoo - Supporting Table SC4 Monthly Budget Statement - aged creditors - Q4 Fourth Quarter

Description	NT Code	Budget Year 2018/19									Total	Prior year totals for chart (same period)	
		0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year				
R thousands													
Creditors Age Analysis By Customer Type													
Bulk Electricity	0100												
Bulk Water	0200												
PAYE deductions	0300												
VAT (output less input)	0400												
Pensions / Retirement deductions	0500												
Loan repayments	0600												
Trade Creditors	0700	1 093	228	153	79	472					2 026		
Auditor General	0800	10	15	-	-	888					913		
Other	0900												
Total By Customer Type	1000	1 103	243	153	79	1 360	-	-	-	-	2 939	-	

3.2 SECTION 6 – GRANT RECEIPTS:

3.2.1 Supporting Table SC6 – Grant Receipts:

DC5 Central Karoo - Supporting Table SC6 Monthly Budget Statement - transfers and grant receipts - Q4 Fourth Quarter

Description	Ref	2017/18	Budget Year		Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
		Audited Outcome	Original Budget	Adjusted Budget						
R thousands										
RECEIPTS:	1,2									
Operating Transfers and Grants										
National Government:		-	32 243	32 243	-	32 435	32 243	192	0,6%	-
Local Government Equitable Share			28 502	28 502	-	28 502	28 502	-		
FMG - Internship Training			1 000	1 000	-	1 000	1 000	-		
EPWP Incentive			1 013	1 013	-	1 013	1 013	-		
Rural Asset Management Grant			1 728	1 728	-	1 920	1 728	192	11,1%	
Provincial Government:		-	640	4 342	-	4 343	4 342	-		-
WK FMG KAPASITEIT AFS				300	-	300	300	-		
Disaster Management				795	-	795	795	-		
WP Financial Management Support Grant			360	407	-	407	407	-		
WC - FMG CAPACITY			280	280	-	280	280	-		
WK FMG ERM SYSTEM				172	-	173	172	-		
WK FMG PDO COMPLIANCE				200	-	200	200	-		
WK FMG ERM SYSTEM ROLL-FORWARD				395	-	395	395	-		
WK FMG CAPACITY AUDIT ASSISTANCE				470	-	470	470	-		
WK FMG CAPACITY IA SYSTEM				200	-	200	200	-		
WOSA				1 000	-	1 000	1 000	-		
LG GEGRADUEERDE INTERNSKAP	4			123	-	123	123	-		
District Municipality:		-	-	-	-	-	-	-		-
<i>[insert description]</i>										
Other grant providers:		-	3 000	3 000	-	3 240	3 000	240	8,0%	-
CHIETA						595		595	#DIV/0!	
Audit fee			3 000	3 000	-	2 645	3 000	-		
Total Operating Transfers and Grants	5	-	35 883	39 585	-	40 018	39 585	432	1,1%	-
Capital Transfers and Grants										
National Government:		-	-	-	-	-	-	-		-
Other capital transfers <i>[insert description]</i>										
Provincial Government:		-	-	82	-	82	82	-		-
Fire department capacity building				82	-	82	82	-		
District Municipality:		-	-	-	-	-	-	-		-
<i>[insert description]</i>										
Other grant providers:		-	-	-	-	-	-	-		-
<i>[insert description]</i>										
Total Capital Transfers and Grants	5	-	-	82	-	82	82	-		-
TOTAL RECEIPTS OF TRANSFERS & GRANTS	5	-	35 883	39 667	-	40 100	39 667	432	1,1%	-

3.2.2 Supporting Table SC7(1) – Grant Expenditure:

DC5 Central Karoo - Supporting Table SC7(1) Monthly Budget Statement - transfers and grant expenditure - Q4 Fourth Quarter

Description	Ref	2017/18	Budget Year 2018/19							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
EXPENDITURE										
Operating expenditure of Transfers and Grants										
National Government:		-	32 243	32 243	2 979	32 249	32 243	6	0,0%	-
Local Government Equitable Share			28 502	28 502	2 375	28 502	28 502	-		
FMG - Internship Training			1 000	1 000	96	1 000	1 000	-		
EPWP Incentive			1 013	1 013	8	1 008	1 013	(5)	-0,5%	
Rural Asset Management Grant			1 728	1 728	500	1 739	1 728	11	0,6%	
Provincial Government:		-	640	4 342	523	1 938	4 342	(182)	-4,2%	-
WK FMG KAPASITEIT AFS				300	21	300	300	-		
Disaster Management			-	795	142	672	795	(124)	-15,5%	
WP Financial Management Support Grant			360	407	26	140	407			
WC - FMG CAPACITY			280	280	74	280	280			
WK FMG ERM SYSTEM				172	-	-	172			
WK FMG PDO COMPLIANCE				200	40	70	200			
WK FMG ERM SYSTEM ROLL-FORWARD				395	-	4	395			
WK FMG CAPACITY AUDIT ASSISTANCE				470	214	407	470			
WK FMG CAPACITY IA SYSTEM				200	-	-	200			
WOSA				1 000	-	-	1 000			
LG GEGRADUEERDE INTERNSKAP				123	6	65	123	(58)	-47,0%	
District Municipality:		-	-	-	-	-	-	-		-
[insert description]										
Other grant providers:		-	3 000	3 000	140	3 804	3 000	804	26,8%	-
CHIETA			-	-	140	1 160	-	1 160	#DIV/0!	
Audit fee			3 000	3 000	-	2 645	3 000	(355)	-11,8%	
Total operating expenditure of Transfers and Grants:		-	35 883	39 585	3 642	37 991	39 585	629	1,6%	-
Capital expenditure of Transfers and Grants										
National Government:		-	-	-	-	-	-	-		-
Other capital transfers [insert description]										
Provincial Government:		-	-	82	82	82	82	(0)	0,0%	-
Fire department capacity building				82	82	82	82	(0)	0,0%	
District Municipality:		-	-	-	-	-	-	-		-
Other grant providers:										
Total capital expenditure of Transfers and Grants		-	-	82	82	82	82	(0)	0,0%	-
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		-	35 883	39 667	3 723	38 072	39 667	629	1,6%	-

3.3 SECTION 7 – CAPITAL PROGRAMME PERFORMANCE:

3.3.1 Supporting Table C12:

Supporting Table C12 reconciled with Table C5.

DC5 Central Karoo - Supporting Table SC12 Monthly Budget Statement - capital expenditure trend - Q4 Fourth Quarter

Month	2017/18	Budget Year 2018/19							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	% spend of Original Budget
R thousands									
Monthly expenditure performance trend									
July		85	85	1	1	85	83	98,5%	0%
August		85	85	39	41	169	129	76,0%	4%
September		85	85	90	131	254	123	48,4%	13%
October		85	85	31	161	338	177	52,3%	16%
November		85	85	5	167	423	256	60,6%	16%
December		85	85	59	226	508	282	55,5%	22%
January		85	85	59	285	592	308	51,9%	28%
February		85	85	161	445	677	231	34,2%	44%
March		85	85	19	465	762	297	39,0%	46%
April		85	85	11	476	846	370	43,7%	0
May		85	85	211	687	931	243	26,2%	0
June		85	105	194	881	1 035	154	14,9%	0
Total Capital expenditure	-	1 015	1 035	881					

QUALITY CERTIFICATE

I, **S Jooste**, the Municipal Manager of Central Karoo District Municipality, hereby certify that –

(mark as appropriate)

- The monthly budget statement
- Quarterly report on the implementation of the budget and financial state affairs of the municipality
- Mid – year budget and performance assessment

For the month of June 2019 (month/year) has been prepared in accordance with the Municipal Finance Management Act and regulations made under the Act.

Print Name : S Jooste

Municipal Manager

Signature 

Date: 10 July 2019

NON-FINANCIAL PERFORMANCE REPORTING – QUARTER 4 (April – June 2019)

Disclaimer

This Quarterly Performance Assessment Report, w.r.t. the non-financial information, is based on reported information only, and is un-audited. This report is subject to change on finalisation of the Internal Performance Audit Report for the 3rd Quarter of the 2018/2019 financial year

1. PURPOSE

(a) The purpose of this report is to inform Council regarding the progress made with the implementation of the Key Performance Indicators (KPIs) in the realisation of the development priorities and objectives as determined in the Municipality's Integrated Development Plan (IDP) as well as in the Top Layer (TL) Service Delivery and Budget Implementation Plan (SDBIP) for the fourth (4th) quarter (01 April – 30 June 2019) of the 2018/19 financial year.

2. LEGISLATIVE REQUIREMENTS

- (a) The SDBIP is defined in terms of Section 1 of the Local Government: Municipal Finance Management Act, 56 (Act 56 of 2003) (MFMA), and the format of the SDBIP is prescribed by the MFMA Circular 13.
- (b) Section 41(1) (e) of the Local Government: Municipal Systems Act, 32 (Act 32 of 2000) (MSA), prescribes that a process must be established of regular reporting to Council.
- (c) This report is a requirement in terms of Section 52 of the MFMA which provide for:
- The Executive Mayor, to submit to council within 30 days of the end of each quarter, a report on the implementation of the budget and financial state of affairs of the municipality;
 - The Accounting Officer, while conducting the above, must take into account:
 - Section 71 Reports;
 - Performance in line with the Service Delivery and Budget Implementation Plans.

3. BACKGROUND TO THE FORMAT AND MONITORING OF THE SDBIP

3.1 Format

- (a) The Municipality's SDBIP consists of a Top Layer (TL) as well as a Departmental Plan for each individual Department.
- (b) For purposes of reporting, the TL SDBIP is used to report to Council and the Community on the organisational performance of the Municipality.
- (c) The TL SDBIP measures the achievement of performance indicators with regards to the provision of basic services as prescribed by Section 10 of the Local Government: Municipal Planning and Performance Regulations of 2001, National Key Performance Areas and Strategic Objectives as detailed in the Integrated Development Plan (IDP) of the Central Karoo District Municipality. The Top Layer SDBIP 2018/2019 was approved by the Executive Mayor on 04 June 2018.
- (d) The Departmental SDBIP measures the achievement of performance indicators that have been determined with regard to operational service delivery within each department and have been aligned with the Top Layer SDBIP. The Departmental Plans have been approved by the Municipal Manager.
- (e) The Quarterly Performance Assessment Report is structured to report on the seven (7) Municipal Key Performance Areas.
- (f) The overall assessment of actual performance against targets set for the key performance indicators as documented in the SDBIP is illustrated in terms of the following assessment methodology:

Colour	Category	Explanation
	KPI Not Yet Measured	KPI's with no targets or actual results for the selected period
	KPI Not Met	Actual vs. target less than 75%
	KPI Almost Met	Actual vs. target between 75% and 100%
	KPI Met	Actual vs. target 100% achieved
	KPI Well Met	Actual vs. target more than 100% and less than 150% achieved
	KPI Extremely Well Met	Actual vs. target more than 150% achieved

Table 1: Description of colour codes

- (g) The Performance Management System is an internet based system and it uses, as its basis, the approved SDBIP. The SDBIP is a layered plan comprising of Top Layer SDBIP and Departmental SDBIPs.
- (h) Performance reports on the Top Layer SDBIP is submitted to the Executive Mayoral Committee and Council on a quarterly, half yearly (Mid-year Budget and Performance Assessment Report) and annual basis.
- (i) This non-financial part of the report is based on the Top Layer SDBIP 2018/2019 and comprises of the following:
 - Summary of the overall performance of the Municipality in terms of the National Key Performance Areas of Local Government;
 - Summary of the overall performance of the Municipality in terms of the seven Municipal Key Performance Areas; and
 - A detailed performance review per Municipal Key Performance Area (MKPA).

3.2 Monitoring

- (a) The Municipality utilises an electronic web based system that is monthly updated with actual performance.
- (b) The system closes every month between the 10th and the 15th day for updates of the previous month's actual performance as a control measure to ensure that performance is updated and monitored on a monthly basis. No access is available to a month's performance indicators after closure of the system. This is to ensure that the level of performance is consistent for a particular period in the various levels at which reporting takes place. Departments must motivate to the Municipal Manager should they require the system to be re-opened once the system is closed.
- (c) The system provides management information in graphs and indicates actual performance against targets. The graphs provide a good indication of performance progress and where corrective action is required.
- (d) The system requires key performance indicator owners to update performance comments for each actual result captured, which provides a clear indication of how the actual was calculated/ reached and serves as part of the portfolio of evidence (POE) for auditing purposes.
- (e) In terms of Section 46(1) (a) (iii) of the MSA the Municipality must reflect annually in the Annual Performance Report on measures taken to improve performance, in other words targets not achieved. The system utilised requires corrective actions to be captured for targets not achieved.

4. ACTUAL PERFORMANCE FOR THE FOURTH (4TH) QUARTER - 01 APRIL– 30 JUNE 2019

- (a) The Top Layer SDBIP contains performance indicators per Municipal Key Performance Area and comments with corrective measures with regard to targets not achieved.
- (b) Overall performance (dashboard) per National and Municipal Key Performance Areas will be provided for in section 5 of this report.
- (c) A detailed analysis of actual performance for the fourth (4th) Quarter of the financial year 2018/2019 is provided for in section 6 of this report.

5. OVERALL PERFORMANCE OF THE MUNICIPALITY

(a) Dashboard summary per National Key Performance Area (NKPA) for the period - **01 April– 30 June 2019**

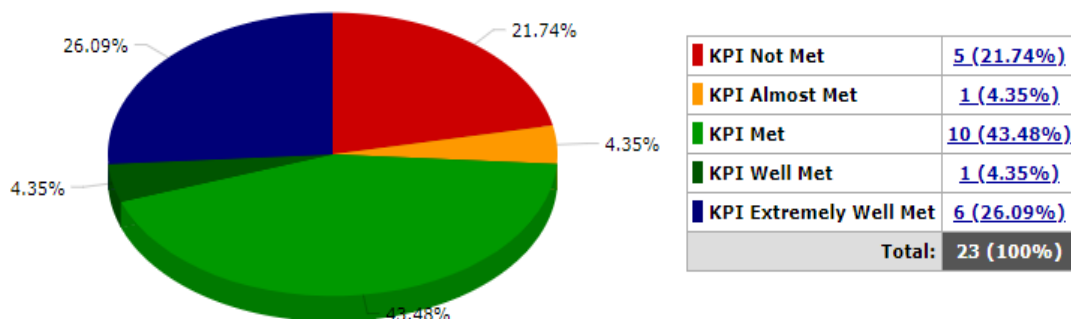


Figure 1: Graphs: Overall Performance on National KPA's

	Basic Service Delivery	Good Governance and Public Participation	Local Economic Development	Municipal Financial Viability and Management	Municipal Transformation and Institutional Development
KPI Not Met	<u>2 (33.33%)</u>	<u>2 (50.00%)</u>	-	<u>1 (25.00%)</u>	-
KPI Almost Met	-	<u>1 (25.00%)</u>	-	-	-
KPI Met	<u>4 (66.67%)</u>	<u>1 (25.00%)</u>	<u>3 (60.00%)</u>	-	<u>2 (50.00%)</u>
KPI Well Met	-	-	-	<u>1 (25.00%)</u>	-
KPI Extremely Well Met	-	-	<u>2 (40.00%)</u>	<u>2 (50.00%)</u>	<u>2 (50.00%)</u>
Total:	6 (26.09%)	4 (17.39%)	5 (21.74%)	4 (17.39%)	4 (17.39%)

Table 2: Overall Performance on National KPA's

(b) Dashboard summary per Municipal Key Performance Area (MKPA) for the period - **01 April–30 June 2019**.

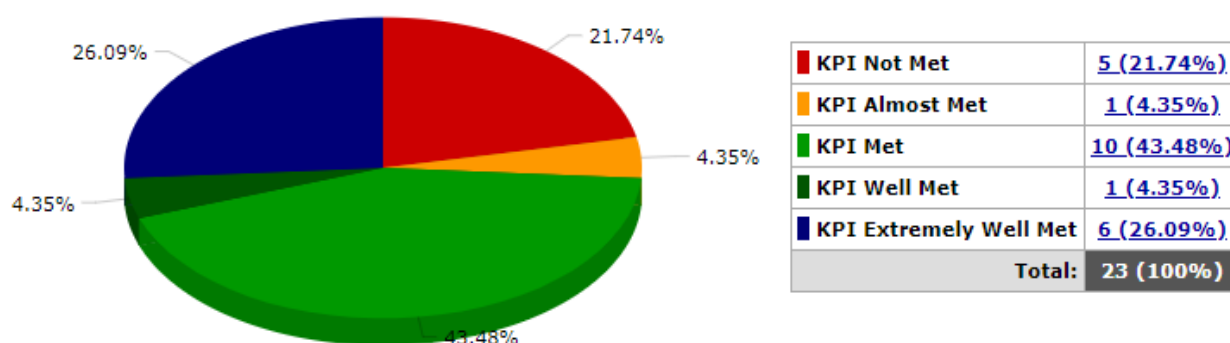


Figure 2: Graphs: Overall performance on Municipal KPA's

	Basic Service Delivery	Good Governance and Public Participation	Local Economic Development	Municipal Financial Viability and Management	Municipal Transformation and Institutional Development
KPI Not Met	<u>2 (33.33%)</u>	<u>2 (50.00%)</u>	-	<u>1 (25.00%)</u>	-
KPI Almost Met	-	<u>1 (25.00%)</u>	-	-	-
KPI Met	<u>4 (66.67%)</u>	<u>1 (25.00%)</u>	<u>3 (60.00%)</u>	-	<u>2 (50.00%)</u>
KPI Well Met	-	-	-	<u>1 (25.00%)</u>	-
KPI Extremely Well Met	-	-	<u>2 (40.00%)</u>	<u>2 (50.00%)</u>	<u>2 (50.00%)</u>
Total:	6 (26.09%)	4 (17.39%)	5 (21.74%)	4 (17.39%)	4 (17.39%)

Table 3: Overall performance on Municipal KPA's



6. ACTUAL STRATEGIC PERFORMANCE AND CORRECTIVE MEASURES THAT WILL BE IMPLEMENTED

6.1 Build a well capacitated workforce, skilled youth and communities

Ref	Strategic Objective	KPI	Unit of Measurement	Annual Target	April - June 2019				Departmental SDBIP Comments	Departmental Corrective Measures
					Target	Actual	R			
TL12	Build a well capacitated workforce, skilled youth and communities	Review the organisational structure and submit to Council for approval by 31 March 2019	Organisational structure reviewed and submitted to Council for approval by 31 March 2019	1	0	0	N/A			
TL13	Build a well capacitated workforce, skilled youth and communities	Spend 0.5% of the municipality's personnel budget on training by 30 June 2019 [(Total Actual Training Expenditure/ Total personnel Budget) x100]	% of the personnel budget spent on training	0.50%	0.50%	8.90%	B	<p>[D81] Director Corporate Services: Budget for 2018/19 training is R695 345 according to report submitted at training committee meeting of 29 April 2019 (<i>April 2019</i>)</p> <p>[D81] Director Corporate Services: Not for May (<i>May 2019</i>)</p> <p>[D81] Director Corporate Services: Training Expenditure - R3 691 089 Personnel Expenditure - R41 393 942</p> <p>Refer e-mail from Recardo on 5.7.2019 (<i>June 2019</i>)</p>	<p>[D81] Director Corporate Services: Requested info from Recardo (<i>June 2019</i>)</p>	



Ref	Strategic Objective	KPI	Unit of Measurement	Annual Target	April - June 2019				
					Target	Actual	R	Departmental SDBIP Comments	Departmental Corrective Measures
TL14	Build a well capacitated workforce, skilled youth and communities	Limit the vacancy rate to 10% of budgeted post as at 30 June 2019	% vacancy rate of budgeted posts as at 30 June 2019	10%	10%	5%	B	<p>[D82] Director Corporate Services: Current vacancy rate is 7% (April 2019)</p> <p>[D82] Director Corporate Services: Not for May (May 2019)</p> <p>[D82] Director Corporate Services: 9 vacancies of staff establishment of 171 (June 2019)</p>	
TL15	Build a well capacitated workforce, skilled youth and communities	Review the Workplace Skills Plan and submit to LGSETA by 30 April 2019	Workplace skills plan reviewed and submitted to LGSETA by 30 April 2019	1	1	1	G	<p>[D83] Director Corporate Services: Submitted on 30 April 2019 (April 2019)</p> <p>[D83] Director Corporate Services: Not for May (May 2019)</p> <p>[D83] Director Corporate Services: Was submitted. (June 2019)</p>	
TL16	Build a well capacitated workforce, skilled youth and communities	The number of people from the employment equity target groups employed (appointed) in the three highest levels of management in compliance with the municipality's approved Equity Plan as at 30 June 2019	Number of people employed as per approved Equity Plan as at 30 June 2019	1	1	1	G	<p>[D84] Director Corporate Services: No appointments made. (April 2019)</p> <p>[D84] Director Corporate Services: Not for May (May 2019)</p> <p>[D84] Director Corporate Services: Mr Kotze appointment - coloured male (June 2019)</p>	



Summary of Results: Build a well capacitated workforce, skilled youth and communities			
	KPI Not Yet Measured	KPIs with no targets or actuals in the selected period.	1
	KPI Not Met	0% <= Actual/Target <= 74.999%	0
	KPI Almost Met	75.000% <= Actual/Target <= 99.999%	0
	KPI Met	Actual meets Target (Actual/Target = 100%)	2
	KPI Well Met	100.001% <= Actual/Target <= 149.999%	0
	KPI Extremely Well Met	150.000% <= Actual/Target	2
	Total KPIs		5

6.2 Deliver a sound and effective administrative and financial service to achieve sustainability and viability in the region

Ref	Strategic Objective	KPI	Unit of Measurement	Annual Target	April - June 2019				
					Target	Actual	R	Departmental SDBIP Comments	Departmental Corrective Measures
TL2	Deliver a sound and effective administrative and financial service to achieve sustainability and viability in the region	Spend 90% of the municipal capital budget by 30 June 2019 {(Actual amount spent on projects/Total amount budgeted for capital projects) X100}	% of capital budget spent	90%	90%	92%	G2	[D32] Municipal Manager: Target is met. (June 2019)	[D32] Municipal Manager: Target already met. (June 2019)
TL25	Deliver a sound and effective administrative and financial service to achieve sustainability and viability in the region	Review 10 budget related policies and submit to Council for approval by 31 May 2019	Number of policies reviewed and submitted to Council for approval by 31 May 2019	10	10	25	B	[D111] CFO: All budget related policies reviewed (May 2019)	
TL27	Deliver a sound and effective administrative and financial service to achieve sustainability and viability in the region	Compile and submit the financial statements to the Auditor-General by 31 August 2018	Financial statements compiled and submitted to the Auditor-General by 31 August 2018	1	0	0	N/A		



Ref	Strategic Objective	KPI	Unit of Measurement	Annual Target	April - June 2019				
					Target	Actual	R	Departmental SDBIP Comments	Departmental Corrective Measures
TL28	Deliver a sound and effective administrative and financial service to achieve sustainability and viability in the region	Financial viability measured in terms of the municipality's ability to meet its service debt obligations as at 30 June 2019 (Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / Total Operating Revenue - Operating Conditional Grant)	% of debt coverage	10%	10%	90%	R	[D114] CFO: Calculation based on pre-audited figures (June 2019)	[D114] CFO: Awaiting final audited figures (June 2019)
TL29	Deliver a sound and effective administrative and financial service to achieve sustainability and viability in the region	Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2019 ((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets))	Number of months it takes to cover fix operating expenditure with available cash	25	25	67.50	B	[D115] CFO: Based on pre-audited figures (June 2019)	



Summary of Results: Deliver a sound and effective administrative and financial service to achieve sustainability and viability in the region			
	KPI Not Yet Measured	KPIs with no targets or actuals in the selected period.	1
	KPI Not Met	0% <= Actual/Target <= 74.999%	1
	KPI Almost Met	75.000% <= Actual/Target <= 99.999%	0
	KPI Met	Actual meets Target (Actual/Target = 100%)	0
	KPI Well Met	100.001% <= Actual/Target <= 149.999%	1
	KPI Extremely Well Met	150.000% <= Actual/Target	2
	Total KPIs		5

6.3 Facilitate good governance principles and effective stakeholder participation

Ref	Strategic Objective	KPI	Unit of Measurement	Annual Target	April - June 2019				
					Target	Actual	R	Departmental SDBIP Comments	Departmental Corrective Measures
TL1	Facilitate good governance principles and effective stakeholder participation	Submit the draft Annual Report in Council by 31 January 2019	Draft Annual Report submitted in Council by 31 January 2019	1	0	0	N/A		
TL3	Facilitate good governance principles and effective stakeholder participation	Review and submit the IDP and Budget Process Plan and District Framework to Council by 31 August 2018	IDP and Budget Process Plan and Framework submitted to Council by 31 August 2018	1	0	0	N/A		
TL4	Facilitate good governance principles and effective stakeholder participation	Review the Risk Based Audit Plan (RBAP) and submit to the Audit Committee for approval by 30 June 2019	RBAP revised and submitted to the Audit Committee for approval by 30 June 2019	1	1	0	R	[D34] Municipal Manager: Awaiting the outcomes of the risk identification and assessment process, which has not been concluded thus far in order for Internal Audit to develop a Risk Based Audit Plan. (June 2019)	[D34] Municipal Manager: The Risk Based Audit Plan will be approved in August 2019. (June 2019)



Ref	Strategic Objective	KPI	Unit of Measurement	Annual Target	April - June 2019				
					Target	Actual	R	Departmental SDBIP Comments	Departmental Corrective Measures
TL5	Facilitate good governance principles and effective stakeholder participation	Complete 70% of audits as per the RBAP by 30 June 2019 [(Audits completed for the year/audits planned for the year according to the RBAP) x100]	% audits completed	70%	70%	70%	G	[D35] Municipal Manager: All audits as per the Risk Based Audit Plan for the 2018/2019 book year has been completed. (June 2019)	[D35] Municipal Manager: All audits completed for 2018/2019 are completed. (June 2019)
TL10	Facilitate good governance principles and effective stakeholder participation	Review Corporate and HR policies and submit to Council for approval by 30 June 2019	Number of policies reviewed and submitted to Council for approval by 30 June 2019	5	5	4	O	[D78] Director Corporate Services: Policies referred to HR Committee on 18 April 2019. (April 2019) [D78] Director Corporate Services: Fin Policies, including HR related policies approved at Council meeting of 29 May 2019 (May 2019) [D78] Director Corporate Services: Completed. (June 2019)	[D78] Director Corporate Services: Completed during year. (June 2019)
TL11	Facilitate good governance principles and effective stakeholder participation	Review the delegation register and submit to Council for approval by 30 June 2019	Delegation registered reviewed and submitted to Council for approval by 30 June 2019	1	1	0	R	[D79] Director Corporate Services: Submitted, but removed from agenda (June 2019)	[D79] Director Corporate Services: Referred to Council Meeting of 31 July/August 2019. (June 2019)



Summary of Results: Facilitate good governance principles and effective stakeholder participation			
	KPI Not Yet Measured	KPIs with no targets or actuals in the selected period.	2
	KPI Not Met	0% <= Actual/Target <= 74.999%	2
	KPI Almost Met	75.000% <= Actual/Target <= 99.999%	1
	KPI Met	Actual meets Target (Actual/Target = 100%)	1
	KPI Well Met	100.001% <= Actual/Target <= 149.999%	0
	KPI Extremely Well Met	150.000% <= Actual/Target	0
	Total KPIs		6

6.4 Improve and maintain district roads and promote safe roads transport

Ref	Strategic Objective	KPI	Unit of Measurement	Annual Target	April - June 2019				
					Target	Actual	R	Departmental SDBIP Comments	Departmental Corrective Measures
TL30	Improve and maintain district roads and promote safe roads transport	Create temporary job opportunities in terms of identified road projects by 31 March 2019 (Calculations of the number of jobs created will be over the 12 months coincided the financial year of the Provincial Department of Transport)	Number of temporary jobs created	20	0	0	N/A		
TL32	Improve and maintain district roads and promote safe roads transport	Spend 95% of the total allocated approved Roads budget by 31 March 2019 [(Actual expenditure divided by approved allocation received) x100] (Spending calculated over 12 months which coincide with the Financial year of the Provincial Department of Transport)	% of the total allocated approved Roads budget spent	95%	0%	0%	N/A		
TL33	Improve and maintain district	Regravel 37 kilometres of road by 31 March 2019	Number of kilometres regavelled	37	0	0	N/A		



Ref	Strategic Objective	KPI	Unit of Measurement	Annual Target	April - June 2019				
					Target	Actual	R	Departmental SDBIP Comments	Departmental Corrective Measures
	roads and promote safe roads transport								

Summary of Results: Improve and maintain district roads and promote safe roads transport			
	KPI Not Yet Measured	<i>KPIs with no targets or actuals in the selected period.</i>	3
	KPI Not Met	<i>0% <= Actual/Target <= 74.999%</i>	0
	KPI Almost Met	<i>75.000% <= Actual/Target <= 99.999%</i>	0
	KPI Met	<i>Actual meets Target (Actual/Target = 100%)</i>	0
	KPI Well Met	<i>100.001% <= Actual/Target <= 149.999%</i>	0
	KPI Extremely Well Met	<i>150.000% <= Actual/Target</i>	0
	Total KPIs		3



6.5 Promote regional, economic development, tourism and growth opportunities

Ref	Strategic Objective	KPI	Unit of Measurement	Annual Target	April - June 2019				
					Target	Actual	R	Departmental SDBIP Comments	Departmental Corrective Measures
TL6	Promote regional, economic development, tourism and growth opportunities	Create full time equivalent (FTE's) through expenditure with the EPWP job creation initiatives by 30 June 2019	Number of full time equivalent (FTE's) created by 30 June 2019	15	15	43	B	[D36] Municipal Manager: The target was exceeded with 28 FTE's (June 2019)	
TL7	Promote regional, economic development, tourism and growth opportunities	Review and submit the LED Strategy to Council for approval by 31 May 2019	LED Strategy reviewed and submitted to Council for approval by 31 May 2019	1	1	1	G	[D37] Municipal Manager: LED Strategy submitted to Council. (June 2019)	
TL8	Promote regional, economic development, tourism and growth opportunities	Develop a Tourism Development Plan and submit to Council for consideration by 30 June 2019	Tourism Development Plan developed and submitted to Council for consideration by 30 June 2019	1	1	1	G	[D38] Municipal Manager: Tourism Development Plan submitted to Council on the 28 June 2019. (June 2019)	
TL9	Promote regional, economic development, tourism and growth opportunities	Develop a Tourism Marketing Plan and submit to Council for consideration by 30 June 2019	Tourism Marketing Plan developed and submitted to Council for consideration by 30 June 2019	1	1	1	G	[D39] Municipal Manager: Tourism Marketing Plan submitted to Council. (June 2019)	
TL26	Promote regional, economic development, tourism and growth opportunities	Review and submit the MFMA delegation register to Council for approval by 31 May 2019	MFMA delegation registered reviewed and submitted to Council for approval by 31 May 2019	1	1	10	B	[D112] CFO: completed (June 2019)	



Summary of Results: Promote regional, economic development, tourism and growth opportunities			
	KPI Not Yet Measured	KPIs with no targets or actuals in the selected period.	0
	KPI Not Met	0% <= Actual/Target <= 74.999%	0
	KPI Almost Met	75.000% <= Actual/Target <= 99.999%	0
	KPI Met	Actual meets Target (Actual/Target = 100%)	3
	KPI Well Met	100.001% <= Actual/Target <= 149.999%	0
	KPI Extremely Well Met	150.000% <= Actual/Target	2
	Total KPIs		5

6.6 Promote safe, healthy and socially stable communities through the provision of a sustainable environmental health service

Ref	Strategic Objective	KPI	Unit of Measurement	Annual Target	April - June 2019				
					Target	Actual	R	Departmental SDBIP Comments	Departmental Corrective Measures
TL17	Promote safe, healthy and socially stable communities through the provision of a sustainable environmental health service	Compile and submit bi-annual Water Quality Evaluation Reports to Water Service Authorities by 30 June 2019	Number of Water Quality Evaluation Reports submitted to Water Service Authorities by 30 June 2019	6	3	3	G	[D85] Director Corporate Services: Not applicable (April 2019) [D85] Director Corporate Services: Not applicable (May 2019) [D85] Director Corporate Services: Target was met (June 2019)	[D85] Director Corporate Services: Not applicable (April 2019) [D85] Director Corporate Services: Not applicable (May 2019) [D85] Director Corporate Services: Not applicable (June 2019)
TL18	Promote safe, healthy and socially stable communities through the provision of a sustainable environmental health service	Compile and submit bi-annual Informal Settlement Evaluation Reports to Local Authorities by 30 June 2019	Number of Informal Settlement Evaluation Reports submitted to Local Authorities by 30 June 2019	8	4	4	G	[D86] Director Corporate Services: Not applicable (April 2019) [D86] Director Corporate Services: Not applicable (May 2019) [D86] Director Corporate Services:	[D86] Director Corporate Services: Not applicable (April 2019) [D86] Director Corporate Services: Not applicable (May 2019) [D86] Director Corporate Services:



Ref	Strategic Objective	KPI	Unit of Measurement	Annual Target	April - June 2019				
					Target	Actual	R	Departmental SDBIP Comments	Departmental Corrective Measures
								Target was met (June 2019)	Not applicable (June 2019)
TL19	Promote safe, healthy and socially stable communities through the provision of a sustainable environmental health service	Compile and submit bi-annual Landfill Evaluation Reports to Local Authorities by 30 June 2019	Number of Landfill Evaluation Reports submitted to Local Authorities by 30 June 2019	6	3	3	G	[D87] Director Corporate Services: Not applicable (April 2019) [D87] Director Corporate Services: Not applicable (May 2019) [D87] Director Corporate Services: Target was met (June 2019)	[D87] Director Corporate Services: Not applicable (April 2019) [D87] Director Corporate Services: Not applicable (May 2019) [D87] Director Corporate Services: Not applicable (June 2019)
TL20	Promote safe, healthy and socially stable communities through the provision of a sustainable environmental health service	Compile and distribute a Municipal Health Newsletter to Local Authorities by 30 June 2019	Number of Newsletters submitted to Local Authorities by 30 June 2019	1	1	1	G	[D88] Director Corporate Services: Not applicable (April 2019) [D88] Director Corporate Services: Not applicable (May 2019) [D88] Director Corporate Services: Target was met during January 2019 (June 2019)	[D88] Director Corporate Services: Not applicable (April 2019) [D88] Director Corporate Services: Not applicable (May 2019) [D88] Director Corporate Services: Not applicable (June 2019)
TL21	Promote safe, healthy and socially stable communities through the provision of a sustainable environmental health service	Compile & publish bi-annual MHS related articles in the local newspaper "The Courier" by 30 June 2019	Number of articles published in "The Courier" by 30 June 2019	4	2	0	R	[D89] Director Corporate Services: Not applicable (April 2019) [D89] Director Corporate Services: Not applicable (May 2019) [D89] Director Corporate Services: Target was met during February & March (1	[D89] Director Corporate Services: Not applicable (April 2019) [D89] Director Corporate Services: Not applicable (May 2019) [D89] Director Corporate Services: Not applicable (June 2019)



Ref	Strategic Objective	KPI	Unit of Measurement	Annual Target	April - June 2019				
					Target	Actual	R	Departmental SDBIP Comments	Departmental Corrective Measures
								article in each month) (June 2019)	
TL22	Promote safe, healthy and socially stable communities through the provision of a sustainable environmental health service	Compile & submit a Municipal Health Project Proposal to the relevant Provincial or National department and / or other role-players by 30 June 2019	Project Proposals submitted by 30 June 2019	1	1	0	R	[D90] Director Corporate Services: Not applicable (April 2019) [D90] Director Corporate Services: Not applicable (May 2019) [D90] Director Corporate Services: Target was met in March 219 (June 2019)	[D90] Director Corporate Services: Not applicable (April 2019) [D90] Director Corporate Services: Not applicable (May 2019) [D90] Director Corporate Services: Not applicable (June 2019)

Summary of Results: Promote safe, healthy and socially stable communities through the provision of a sustainable environmental health service		
KPI Not Yet Measured	<i>KPIs with no targets or actuals in the selected period.</i>	0
KPI Not Met	<i>0% <= Actual/Target <= 74.999%</i>	2
KPI Almost Met	<i>75.000% <= Actual/Target <= 99.999%</i>	0
KPI Met	<i>Actual meets Target (Actual/Target = 100%)</i>	4
KPI Well Met	<i>100.001% <= Actual/Target <= 149.999%</i>	0
KPI Extremely Well Met	<i>150.000% <= Actual/Target</i>	0
Total KPIs		6

7. CONCLUSION

Summary of Results			
KPI Not Yet Measured	<i>KPIs with no targets or actuals in the selected period.</i>		7
KPI Not Met	<i>0% <= Actual/Target <= 74.999%</i>		5
KPI Almost Met	<i>75.000% <= Actual/Target <= 99.999%</i>		1
KPI Met	<i>Actual meets Target (Actual/Target = 100%)</i>		10
KPI Well Met	<i>100.001% <= Actual/Target <= 149.999%</i>		1
KPI Extremely Well Met	<i>150.000% <= Actual/Target</i>		6
Total KPIs			30

- (a) Out of the 30 Key Performance Indicators (KPIs) listed on the Top layer SDBIP 2018/2019 for the 4th Quarter (April – June 2019), 7 were not yet measured, 5 not met, 1 KPI almost met, 10 met, 1 well met and 6 KPI's extremely well met.