

CENTRAL KAROO

District Municipality
Distriksmunisipaliteit
Umasipala Wesithili



**Service Delivery Budget
Implementation Plan
(SDBIP)**

2021/22

"Working together in development and growth"

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Municipal Finance Management Act:

Section 53(1)(c)(ii) – Approval by the Mayor

The Top Layer Service Delivery Budget Implementation Plan, indicating how the budget and the strategic objectives of Council will be implemented, is herewith submitted in terms of Sections 69(3) and 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA), MFMA Circular No. 13 and the Budgeting and Reporting Regulation for the necessary approval.

Print Name

J. Tonkers

Acting Municipal Manager of Central Karoo District Municipality

Signature

[Handwritten Signature]

Date

23/08/2021

Approval

The Top Layer Service Delivery Budget Implementation Plan is herewith approved in terms of Section 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA).

Print Name

I. Windvogel

Executive Mayor of Central Karoo District Municipality

Signature

[Handwritten Signature]

Date

23/08/2021

Executive Summary

The Municipality is required to produce a Service Delivery and Budget Implementation Plan to show the following:

- Monthly projections of revenue and expenditure for the operating and capital budgets
- Quarterly service delivery targets and performance indicators.

Each month the Municipal Manager must present the Mayor with a report showing how income and spending is progressing against these projections.

Every quarter the Mayor must report to Council on the progress of the budget.

Introduction

A Service Delivery and Budget Implementation Plan is defined in chapter 1 of the Act as a detailed plan approved by the Executive Mayor for implementing the municipality's delivery of municipal services and its annual budget.

Essentially a business plan, the SDBIP is an integral part of the financial planning process. Although its approval is required after the budget its preparation has occurred in tandem with the budget process. The SDBIP is the connection between the budget and management's performance agreements, and it includes detailed information on how the budget will be implemented – by means of forecast cash flows – and service delivery targets and performance indicators.

The Components of a SDBIP

The five necessary components of a SDBIP are: -

1. Monthly projections of revenue to be collected for each source.
2. Monthly projections of expenditure (operating and capital) and revenue for each vote.
3. Quarterly projections of service delivery targets and performance indicators for each vote.
4. Ward information for expenditure and service delivery.
5. Capital works plans.

The SDBIP is the formal link between organisational performance and the Budget. It also provides a means to measure cost effective service delivery by linking the inputs – the Budget – to the service outputs and outcomes.

The SDBIP Concept

National Treasury, in MFMA circular 13, outlined the concept of the SDBIP. It is seen as a contract between the administration, council and community expressing the goals and objectives set by the council as quantifiable outcomes that can be implemented by the administration over the next twelve months.

It is a management, implementation and monitoring tool that will assist the Executive Mayor, Councillors, Municipal Manager, Senior Managers and community. It is also a performance monitoring tool that enables the Municipal Manager to monitor the performance of senior managers. The MFMA requires that the performance agreements of senior managers be linked to the measurable performance objectives in the SDBIP.

As a vital monitoring tool, the SDBIP should help enable the Executive Mayor and Municipal Manager to be pro-active and take remedial steps in the event of poor performance.

The SDBIP is considered as a layered plan. Whilst only the top layer is made public at council, the budget and performance targets should be broken down into smaller targets and cascaded to middle-level and junior managers. Directorates should be producing their own SDBIP's which roll up into the municipality's SDBIP.

MFMA requirement - Approval of the SDBIP

Under the MFMA the process for approval of the SDBIP is covered under Chapter 7 - Responsibilities of Mayors and Chapter 8 - Responsibilities of municipal officials.

Under chapter 8 the Accounting Officer must submit a draft of the SDBIP to the Executive Mayor within 14 days of the budget being approved as well as drafts of the annual performance agreements required in the Municipal Systems Act.

Chapter 7 of the MFMA requires the Executive Mayor to "take all reasonable steps" to ensure that the SDBIP is approved by the mayor within 28 days after the approval of the budget and that the SDBIP is made public no later than 14 days after that.

MFMA requirement - Implementation & monitoring

Section 54 sets out the responsibilities of the Executive Mayor with regard to budgetary control and the early identification of financial problems.

When a budget monitoring report is received under section 71 or 72 of the MFMA, the Executive Mayor must check whether the budget is being implemented in accordance with the SDBIP.

If it is decided to amend the SDBIP, any revisions to the service delivery targets and performance indicators must be made with the approval of council following an adjustments budget. The Executive Mayor must issue instructions to the accounting officer to ensure that the budget is implemented in terms of the SDBIP.

The revised SDBIP must be promptly made available to the public.

Operating Expenditure

The annual operating budget has been broken down into monthly projections by applying the trends of previous years' spending to each line item in the budget.

The projections in the estimate's annexure are shown by Service Delivery Unit and by expenditure type.

The Operating expenditure budget, excluding recharges, for 2021/22 is R 108 538 012,23.

Operating Income

Again, previous year trends have been used to provide the estimates for 2021/22 and the previous comments on the shortcomings in this methodology apply to revenue as well. The information is shown by department and by the national standard for showing revenue source. The estimates are based on budgeted income rather than cash collected.

The Operating income budget for 2021/22 is R 108 839 514,39.

Capital Expenditure

The Capital budget for 2021/22 is R 2 715 500,00.

Service Delivery Targets and Performance Indicators

A number of meetings were held with directorates and the performance indicators and targets were subsequently developed. These targets have been included in the 2021/22 SDBIP.

The targets and indicators attempt to measure a range of activities in the municipality. It will be the responsibility of directorates to provide information on progress towards achieving these targets on a quarterly basis.

Any revision to the SDBIP resulting from a change in Performance indicators will be reported to Council for approval in terms of Section 54 (c) of the MFMA.

Monitoring and the adjustments budget process

The section 71 and 72 budget monitoring reports required under the MFMA should provide a consolidated analysis of the Municipality's financial position including year-end projections.

As detailed earlier, the Executive Mayor must consider these reports under s54 of the MFMA and then make a decision as to whether the SDBIP should be amended.

The Adjustments Budget concept is governed by various provisions in the MFMA and is aimed at instilling and establishing an increased level of discipline, responsibility and accountability in the municipality's finances. In simple terms, funds can be transferred within a vote but any movements between votes can only be agreed by an adjustments budget.

Service Delivery Budget Implementation Plan 2021/22

Ref	Directorate	National KPA	IDP Objective	KPI Name	Unit of Measurement	Ward	KPI Owner	Baseline	Annual Target	Q1	Q2	Q3	Q4
TL1	Municipal Manager	Municipal Financial Viability and Management	Deliver a sound and effective administrative and financial service to achieve sustainability and viability in the region	Spend 90% of the municipal capital budget by 30 June 2022 [(Actual amount spent / Total amount budgeted) X100]	% of capital budget spent	All	Municipal Manager	90.00%	90	25	45	65	90
TL2	Municipal Manager	Good Governance and Public Participation	Facilitate good governance principles and effective stakeholder participation	Review the Risk Based Audit Plan (RBAP) and submit to the Audit Committee for approval by 30 June 2022	RBAP revised and submitted to the Audit Committee	All	Municipal Manager	1	1	0	0	0	1
TL3	Municipal Manager	Good Governance and Public Participation	Facilitate good governance principles and effective stakeholder participation	Complete 70% of the audits as per the RBAP by 30 June 2022 [(Audits completed for the year/audits planned for the year according to the RBAP) x100]	% audits completed	All	Municipal Manager	70.00%	70	0	0	0	70
TL5	Municipal Manager	Municipal Transformation and Institutional Development	Build a well capacitated workforce, skilled youth and communities	Review the organisational structure (Maero) and submit to Council for approval by 31 May 2022	Organisational structure reviewed and submitted to Council	All	Municipal Manager	1	1	0	0	0	1
TL6	Corporate and Strategic Support Services	Good Governance and Public Participation	Facilitate good governance principles and effective stakeholder participation	Review Corporate and HR policies and submit to Council for approval by 30 June 2022	Number of policies reviewed and submitted	All	Director: Corporate and Strategic Support Services	5	2	0	0	0	2
TL7	Corporate and Strategic Support Services	Municipal Transformation and Institutional Development	Build a well capacitated workforce, skilled youth and communities	Spend 0.5% of the municipality's personnel budget on training by 30 June 2022 [(Total Actual Training Expenditure/ Total personnel Budget) x100]	% of the personnel budget spent on training	All	Director: Corporate and Strategic Support Services	0.50%	0.5	0.5	0	0	0.5
TL8	Corporate and Strategic Support Services	Municipal Transformation and Institutional Development	Build a well capacitated workforce, skilled youth and communities	Review the Workplace Skills Plan and submit to LGSETA by 30 April 2022	Workplace Skills Plan reviewed and submitted	All	Director: Corporate and Strategic Support Services	1	1	0	0	0	1
TL9	Corporate and Strategic Support Services	Municipal Transformation and Institutional Development	Build a well capacitated workforce, skilled youth and communities	The number of people from the employment equity target groups employed (appointed) in the three highest levels of management in compliance with the municipality's approved Equity Plan as at 30 June 2022	Number of people employed	All	Director: Corporate and Strategic Support Services	0	1	0	0	0	1
TL10	Corporate and Strategic Support Services	Basic Service Delivery	Promote safe, healthy and socially stable communities through the provision of a sustainable environmental health service	Compile and submit bi-annual Water Quality Evaluation Reports to the Water Service Authorities by 30 June 2022	Number of Water Quality Evaluation Reports submitted to the Water Service Authorities by 30 June	All	Director: Corporate and Strategic Support Services	6	6	0	3	0	3
TL11	Corporate and Strategic Support Services	Basic Service Delivery	Promote safe, healthy and socially stable communities through the provision of a sustainable environmental health service	Compile and submit annual Waste Management Evaluation Report to Local Authorities by 30 June 2022	Number of Waste Management Evaluation Reports submitted to Local Authorities by 30 June	All	Director: Corporate and Strategic Support Services	3	3	0	0	0	3

Ref	Directorate	National KPA	IDP Objective	KPI Name	Unit of Measurement	Ward	KPI Owner	Baseline	Annual Target	Q1	Q2	Q3	Q4
TL12	Corporate and Strategic Support Services	Basic Service Delivery	Promote safe, healthy and socially stable communities through the provision of a sustainable environmental health service	Compile and distribute a Municipal Health Information Document to Local Authorities by 31 January 2022	Number of Municipal Health Information Documents submitted to Local Authorities by 31 January	All	Director: Corporate and Strategic Support Services	1	1	0	0	1	0
TL13	Corporate and Strategic Support Services	Basic Service Delivery	Promote safe, healthy and socially stable communities through the provision of a sustainable environmental health service	Compile and submit bi-annual Informal Settlement Evaluation Reports with recommendations to Local Authorities by 30 June 2022	Number of Informal Settlement Evaluation Reports compiled and submitted to Local Authorities	All	Director: Corporate and Strategic Support Services	8	10	0	5	0	5
TL14	Corporate and Strategic Support Services	Local Economic Development	Promote regional, economic development, tourism and growth opportunities	Create full time equivalent (FTE's) through expenditure with the EPWP job creation initiatives by 30 June 2022	Number of full time equivalent (FTE's) created	All	Director: Corporate and Strategic Support Services	20	25	0	0	0	25
TL15	Corporate and Strategic Support Services	Good Governance and Public Participation	Facilitate good governance principles and effective stakeholder participation	Submit the draft Annual Report in Council by 31 January 2022	Draft Annual Report submitted in Council	All	Director: Corporate and Strategic Support Services	1	1	0	0	1	0
TL16	Corporate and Strategic Support Services	Good Governance and Public Participation	Facilitate good governance principles and effective stakeholder participation	Review and submit the IDP and Budget Process Plan and District Framework to Council by 31 August 2021	IDP and Budget Process Plan and Framework submitted to Council	All	Director: Corporate and Strategic Support Services	1	1	1	0	0	0
TL17	Corporate and Strategic Support Services	Basic Service Delivery	Promote safe, healthy and socially stable communities through the provision of a sustainable environmental health service	Review the Disaster Management Plan and submit to Council by 31 May 2022	Disaster Management Plan reviewed and submitted	All	Director: Corporate and Strategic Support Services	1	1	0	0	0	1
TL18	Corporate and Strategic Support Services	Basic Service Delivery	Prevent and minimize the impact of possible disasters and improve public safety in the region	Conduct monthly Covid 19 DIOC meetings with relevant stakeholders	Number of meetings conducted	All	Director: Corporate and Strategic Support Services	12	12	3	3	3	3
TL19	Corporate and Strategic Support Services	Basic Service Delivery	Prevent and minimize the impact of possible disasters and improve public safety in the region	Spend 90% of the approved WOSA Safety Grant by 30 June 2022	% of budget spent	All	Director: Corporate and Strategic Support Services	0.00%	90	10	35	65	90
TL20	Corporate and Strategic Support Services	Good Governance and Public Participation	Facilitate good governance principles and effective stakeholder participation	Submit the final IDP to Council by 31 May 2022 for approval	Final IDP submitted for approval	All	Director: Corporate and Strategic Support Services	1	1	1	0	0	0
TL21	Financial Services	Good Governance and Public Participation	Deliver a sound and effective administrative and financial service to achieve sustainability and viability in the region	Review 15 budget related policies and submit to Council for approval by 31 May 2022	Number of policies reviewed and submitted to Council for approval	All	Director: Finance (CFO)	10	15	0	0	0	15
TL22	Financial Services	Good Governance and Public Participation	Deliver a sound and effective administrative and financial service to achieve sustainability and viability in the region	Review and submit the MFMA delegation register to Council for approval by 31 May 2022	MFMA delegation registered reviewed and submitted to Council for approval	All	Director: Finance (CFO)	1	1	0	0	0	1
TL23	Financial Services	Municipal Financial Viability and Management	Deliver a sound and effective administrative and financial service to achieve sustainability and viability in the region	Compile and submit the financial statements to the Auditor-General by 31 August 2021	Financial statements compiled and submitted to the Auditor-General	All	Director: Finance (CFO)	1	1	1	0	0	0
TL24	Financial Services	Municipal Financial Viability and Management	Deliver a sound and effective administrative and financial service to achieve sustainability and viability in the region	Financial viability measured in terms of the municipality's ability to meet its service debt obligations as at 30 June 2021	% of debt coverage	All	Director: Finance (CFO)	10.00%	10	0	0	0	10

Ref	Directorate	National KPA	IDP Objective	KPI Name	Unit of Measurement	Ward	KPI Owner	Baseline	Annual Target	Q1	Q2	Q3	Q4
				(Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / Total Operating Revenue - Operating Conditional Grant)									
TL25	Financial Services	Municipal Financial Viability and Management	Deliver a sound and effective administrative and financial service to achieve sustainability and viability in the region	Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2022 ((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets))	Cost coverage as at 30 June 2022	All	Director: Finance (CFO)	1	1.5	0	0	0	1.5
TL26	Roads and Infrastructure Services	Basic Service Delivery	Improve and maintain district roads and promote safe roads transport	Employ workers in temporary positions in terms of skills and labour needs within identified road projects by June 2022	Number of temporary workers employed	All	Senior Manager: Roads and Infrastructure	24	40	0	10	20	40
TL27	Roads and Infrastructure Services	Basic Service Delivery	Improve and maintain district roads and promote safe roads transport	Spend 95% of the total approved Roads budget by 30 June 2022 [(Actual expenditure divided by approved allocation received) x100]	% of total approved Roads budget spent	All	Senior Manager: Roads and Infrastructure	95.00%	95	10	40	65	95
TL28	Roads and Infrastructure Services	Basic Service Delivery	Improve and maintain district roads and promote safe roads transport	Regravel 40 kilometres of road by 30 June 2022	Number of kilometres regravelled	All	Senior Manager: Roads and Infrastructure	37	40	10	20	30	40
TL29	Roads and Infrastructure Services	Basic Service Delivery	Improve and maintain district roads and promote safe roads transport	Spend 95% of the total approved blading maintenance budget by 30 June 2022 [(Actual expenditure divided by approved allocation received) x100]	% of total approved blading maintenance budget spent	All	Senior Manager: Roads and Infrastructure	90.00%	90	10	40	65	95

REVENUE BY SOURCE - 2021/22

Description	July	August	September	October	November	December	January	February	March	April	May	June	TOTAL
Property rates	0	0	0	0	0	0	0	0	0	0	0	0	0
Service charges - electricity revenue	0	0	0	0	0	0	0	0	0	0	0	0	0
Service charges - water revenue	0	0	0	0	0	0	0	0	0	0	0	0	0
Service charges - sanitation revenue	0	0	0	0	0	0	0	0	0	0	0	0	0
Service charges - refuse revenue	0	0	0	0	0	0	0	0	0	0	0	0	0
Rental of facilities and equipment	7750	7750	7750	7750	7750	7750	7750	7750	7750	7750	7750	7750	98000
Interest earned - external investments	83330	83330	83330	83330	83330	83330	83330	83330	83330	83330	83330	83370	1000000
Interest earned - outstanding debtors	0	0	0	0	0	0	0	0	0	0	0	0	0
Dividends received	0	0	0	0	0	0	0	0	0	0	0	0	0
Fines, penalties and forfeits	0	0	0	0	0	0	0	0	0	0	0	0	0

	2290	2290	2290	2290	2290	2290	2290	2290	2290	2290	2290	2290	2290	2290	2290	2290	2290	2310	27500	
Licences and permits																				
Agency services	423060	423060	423060	423060	423060	423060	423060	423060	423060	423060	423060	423060	423060	423060	423060	423060	423060	423090	5076750	
Transfers and Subsidies - Operational	14392260	2659560	1025060	1025060	11005460	1025060	1025060	1025060	1025060	1025060	1025060	1025060	1025060	1025060	1025060	1025060	1025060	1025040	47837700	
Other revenue	4517060	4517060	4517060	4517060	4517060	4517060	4517060	4517060	4517060	4517060	4517060	4517060	4517060	4517060	4517060	4517060	4517060	4516900	54204560	
TOTAL	19365750	7693050	6058550	6058550	16038950	6048550	6048550	6693050	6048550	16038950	6048550	6048550	6048550	6048550	6048550	6048550	6048550	6058460	108239510	

MONTHLY REVENUE, OPERATIONAL & CAPITAL EXPENDITURE - 2021/22

Sub-Directorate [R]	July										August										September									
	Revenue										Operational Exp.										Capital Exp.									
	Function [R]		Function [R]		Function [R]		Function [R]		Function [R]		Function [R]		Function [R]		Function [R]		Function [R]		Function [R]		Function [R]		Function [R]		Function [R]					
Municipal Manager	Executive and Council: Core Function: Municipal Manager, Town Secretary and Chief Executive	14334770	1175040	0	1662070	1175040	0	1027570	1175040	0	1175040	0	1027570	1175040	0	1175040	0	1175040	0	1175040	1175040	0	1175040	0	1175040					
Corporate Services	Finance and Administration: Core Function: Administrative and Corporate Support	221780	2054240	59960	1921780	2054240	59960	221780	2054240	59960	2054240	59960	221780	2054240	59960	2054240	59960	2054240	59960	2054240	2054240	59960	2054240	59960	2054240					
Corporate Services	Finance and Administration: Core Function: Finance	0	82700	0	82700	82700	0	82700	82700	0	82700	0	82700	82700	0	82700	0	82700	0	82700	82700	0	82700	0	82700					
Corporate Services	Community and Social Services: Core Function: Community Halls and Facilities	160420	154840	0	160420	154840	0	160420	154840	0	154840	0	160420	154840	0	154840	0	154840	0	154840	154840	0	154840	0	154840					
Corporate Services	Sport and Recreation: Core Function: Recreational Facilities	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0					
Corporate Services	Public Safety: Non-core Function: Fire Fighting and Protection	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0					
Corporate Services	Housing: Core Function: Housing	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0					
Corporate Services	Health: Core Function: Food Control	3910	474230	50000	3910	474230	50000	3910	474230	50000	474230	50000	3910	474230	50000	474230	50000	3910	474230	474230	50000	3910	474230	50000						
Corporate Services	Planning and Development: Core Function: Corporate Wide Strategic Planning (IDPs, LEDs)	198580	576050	123330	198580	576050	123330	198580	576050	123330	576050	123330	198580	576050	123330	576050	123330	198580	576050	576050	123330	198580	576050	123330						
Corporate Services	Road Transport: Core Function: Roads	4501290	4494720	0	4501290	4494720	0	4501290	4494720	0	4494720	0	4501290	4494720	0	4494720	0	4494720	4494720	4494720	4494720	0	4494720	0	4494720					
Corporate Services	Environmental Protection: Core Function: Pollution Control	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0					
Operations	Energy Sources: Core Function: Electricity	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0					
Operations	Water Management: Core Function: Water Distribution	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0					
Operations	Waste Water Management: Non-core Function: Sewerage	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0					
Operations	Waste Management: Core Function: Solid Waste Removal	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0					
Tourism	Other: Core Function: Tourism	0	8940	0	8940	8940	0	8940	8940	0	8940	0	8940	8940	0	8940	0	8940	8940	8940	8940	0	8940	0	8940					
TOTAL		38831500	18040320	452580	18040320	452580	18040320	452580	18040320	452580	15486100	18040320	452580	18040320	452580	15486100	18040320	12217100	18040320											

Sub-Directorate [R]	October										November										December									
	Revenue										Operational Exp.										Capital Exp.									
	Function [R]		Function [R]		Function [R]		Function [R]		Function [R]		Function [R]		Function [R]		Function [R]		Function [R]		Function [R]		Function [R]		Function [R]		Function [R]		Function [R]			
Municipal Manager	Executive and Council: Core Function: Municipal Manager, Town Secretary and Chief Executive	1027570	1175040	0	1027570	1175040	0	11007970	1175040	0	11007970	1175040	0	11007970	1175040	0	11007970	1175040	0	11007970	1175040	0	1175040	0	1175040					
Corporate Services	Finance and Administration: Core Function: Administrative and Corporate Support	221780	2054240	52960	221780	2054240	52960	221780	2054240	52960	221780	2054240	52960	221780	2054240	52960	221780	2054240	52960	221780	2054240	52960	2054240	52960	2054240					
Financial Services	Finance and Administration: Core Function: Finance	0	82700	0	82700	82700	0	82700	82700	0	82700	0	82700	82700	0	82700	0	82700	82700	82700	82700	0	82700	0	82700					
Corporate Services	Community and Social Services: Core Function: Community Halls and Facilities	160420	154840	0	160420	154840	0	160420	154840	0	160420	154840	0	160420	154840	0	160420	154840	160420	154840	154840	0	154840	0	154840					
Corporate Services	Sport and Recreation: Core Function: Recreational Facilities	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0					
Corporate Services	Public Safety: Non-core Function: Fire Fighting and Protection	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0					
Corporate Services	Housing: Core Function: Housing	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0					
Corporate Services	Health: Core Function: Food Control	3910	474230	50000	3910	474230	50000	3910	474230	50000	3910	474230	50000	3910	474230	50000	3910	474230	474230	50000	3910	474230	50000	3910	474230					
Corporate Services	Planning and Development: Core Function: Corporate Wide Strategic Planning (IDPs, LEDs)	198580	576050	123330	198580	576050	123330	198580	576050	123330	198580	576050	123330	198580	576050	123330	198580	576050	576050	123330	198580	576050	123330	198580	576050					

	4501290	4494720	0	4501290	4494720	0	4501290	4494720	0
Corporate Services									
Corporate Services									
Operations									
Operations									
Operations									
Operations									
Operations									
Tourism									
TOTAL									

Sub-Directorate [R]	Function [F]			January			February			March		
	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Municipal Manager	1027570	1175040	0	1662070	1175040	0	11007970	1175040	0	1175040	1175040	0
Corporate Services	221780	2054240	52960	221780	2054240	52960	221780	2054240	52960	2054240	2054240	52960
Financial Services	0	82700	0	0	82700	0	0	82700	0	82700	82700	0
Corporate Services	160420	154840	0	160420	154840	0	160420	154840	0	160420	154840	0
Corporate Services	0	0	0	0	0	0	0	0	0	0	0	0
Corporate Services	0	0	0	0	0	0	0	0	0	0	0	0
Corporate Services	0	0	0	0	0	0	0	0	0	0	0	0
Corporate Services	3910	474230	50000	3910	474230	50000	3910	474230	50000	474230	474230	50000
Corporate Services	193580	576050	123330	193580	576050	123330	193580	576050	123330	576050	576050	123330
Corporate Services	4501290	4494720	0	4501290	4494720	0	4501290	4494720	0	4494720	4494720	0
Corporate Services	0	0	0	0	0	0	0	0	0	0	0	0
Operations	0	0	0	0	0	0	0	0	0	0	0	0
Operations	0	0	0	0	0	0	0	0	0	0	0	0
Operations	0	0	0	0	0	0	0	0	0	0	0	0
Operations	0	0	0	0	0	0	0	0	0	0	0	0
Tourism	0	8340	0	0	8340	0	0	8340	0	8340	8340	0
TOTAL	12217100	18040320	452580	13486100	18040320	452580	92177900	18040320	452580	18040320	18040320	452580

Sub-Directorate [R]	Function [R]			April			May			June		
	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Municipal Manager	1027570	1175040	0	1027570	1175040	0	1027630	1174620	0	1027630	1174620	0
Corporate Services	221780	2054240	52960	221780	2054240	52960	221620	2053080	52960	221620	2053080	52960
Financial Services	0	82700	0	0	82700	0	0	82690	0	0	82690	0
Corporate Services	160420	154840	0	160420	154840	0	160380	154770	0	160380	154770	0
Corporate Services	0	0	0	0	0	0	0	0	0	0	0	0
Corporate Services	0	0	0	0	0	0	0	0	0	0	0	0
Corporate Services	0	0	0	0	0	0	0	0	0	0	0	0
Corporate Services	3910	474230	50000	3910	474230	50000	3900	474170	50000	3900	474170	50000
Corporate Services	193580	576050	123330	193580	576050	123330	193580	576050	123330	193580	576050	123330
Corporate Services	4501290	4494720	0	4501290	4494720	0	4501290	4494720	0	4501290	4494720	0
Corporate Services	0	0	0	0	0	0	0	0	0	0	0	0
Operations	0	0	0	0	0	0	0	0	0	0	0	0
Operations	0	0	0	0	0	0	0	0	0	0	0	0
Operations	0	0	0	0	0	0	0	0	0	0	0	0
Operations	0	0	0	0	0	0	0	0	0	0	0	0
Tourism	0	8340	0	0	8340	0	0	8340	0	8340	8340	0
TOTAL	12217100	18040320	452580	13486100	18040320	452580	92177900	18040320	452580	18040320	18040320	452580

Corporate Services	Planning and Development: Core Function: Corporate Wide Strategic Planning (IDFs, LEDs)	193580	576050	123330	193580	576050	123330	193580	576050	123330	193580	576050	123330	193580	576050	123330	193580	576050	123330	193580	576050	123330	
Corporate Services	Road Transport: Core Function: Roads	4501290	4494720	0	4501290	4494720	0	4501290	4494720	0	4501290	4494720	0	4501290	4494720	0	4501290	4494720	0	4501290	4494720	0	4501290
Corporate Services	Environmental Protection: Core Function: Pollution Control	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Operations	Energy Sources: Core Function: Electricity	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Operations	Water Management: Core Function: Water Distribution	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Operations	Waste Water Management: Non-core Function: Sewerage	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Operations	Waste Management: Core Function: Solid Waste Removal	0	8340	0	0	8340	0	0	8340	0	0	8340	0	0	8340	0	0	8340	0	0	8260	0	0
Tourism	Other: Core Function: Tourism	19217100	18040320	452580	12917100	18040320	452580	12917100	18040320	452580	12917100	18040320	452580	12917100	18040320	452580	12917100	18040320	452580	12917100	18032440	452690	452690
TOTAL																							

Sub-Directorate [K]	Function [R]	Revenue	Operational Exp.	Capital Exp.	TOTAL
Office of the Municipal Manager	Executive and Council [Core function] - Municipal Manager, Town Secretary and Chief Executive	46867900	14100060	0	14100060
Senior Manager: Corporate Services	Finance and Administration [Core function] - Administrative and Corporate Support	3661900	24649720	635500	24649720
Senior Manager: Financial Services (CFO)	Finance and Administration [Core function] - Finance	0	992330	0	992330
Emergency Services	Community and Social Services [Core function] - Community Halls and Facilities	1925000	1858010	0	1858010
Emergency Services	Sport and Recreation [Core function] - Recreational Facilities	0	0	0	0
Emergency Services	Public Safety [Core function] - Fire Fighting and Protection	0	0	0	0
Operations	Housing [Core function] - Housing	0	0	0	0
Municipal Health Services	Health [Core function] - Health Services	46910	5690700	600000	600000
Strategic Support Services	Planning and Development [Core function] - Corporate Wide Strategic Planning (IDFs, LEDs)	2329000	6911940	1480000	1480000
Senior Manager: Roads and Infrastructure	Road Transport [Core function] - Roads	54015500	55955220	0	55955220
Municipal Health Services	Environmental Protection [Core function] - Pollution Control	0	0	0	0
Operations	Electricity [Core function] - Electricity	0	0	0	0
Operations	Water Management [Core function] - Water Distribution	0	0	0	0
Operations	Waste Water Management [Core function] - Sewerage	0	0	0	0
Operations	Waste Management [Core function] - Solid Waste Removal	0	0	0	0
Tourism	Other [Core function] - Tourism	0	10000	0	10000
TOTAL		217679020	216475960	5431000	5431000

CAPITAL EXPENDITURE PER MONTH - 2021/22

Sub-Directorate	Function	Project name	Funding source	Planned Start Date	Planned Completion Date	Ward	July 2021	August 2021	September 2021	October 2021	November 2021	December 2021	January 2022	February 2022	March 2022	April 2022	May 2022	June 2022	Total
Corporate Services - Municipal Health Services	Health: Core Function: Health Services	Capital Finance Computer Equipment	Own Funds	2021/07/01	2022/06/30	All	0	0	0	0	0	0	0	0	0	0	0	0	600000
Corporate Services - Municipal Health Services	Finance and Administration: Core Function: Administrative and Corporate Support	Capital Health Computer Equipment	Own Funds	2021/07/01	2022/06/30	All	0	0	0	0	0	0	0	0	0	0	0	0	30000
Corporate Services - Emergency Services	Planning and Development: Core Function: Economic Development/ Planning	Capital Disaster Management Equipment	Own Funds	2021/07/01	2022/06/30	All	0	0	0	0	0	0	0	0	0	0	0	0	1480000

Sub-Directorate	Function	Project Name	Funding source	Planned Start Date	Planned Completion Date	Ward	July 2021	August 2021	September 2021	October 2021	November 2021	December 2021	January 2022	February 2022	March 2022	April 2022	May 2022	June 2022	Total
Corporate Services - Director: Corporate Services	Finance and Administration: Core Function: Administrative and Corporate Support	Capital Corporate Furniture And Equipment	Own Funds	2021/07/01	2022/06/30	All	0	0	0	0	0	0	0	0	0	0	0	600000	600000
Corporate Services - Human Resource Management	Finance and Administration: Core Function: Administrative and Corporate Support	Capital Corporate - HR Computer Equipment	Own Funds	2021/07/01	2022/06/30	All	0	0	0	0	0	0	0	0	0	0	0	5500	5500